Public Transportation Annual Performance Report

Fiscal Year 2019-20







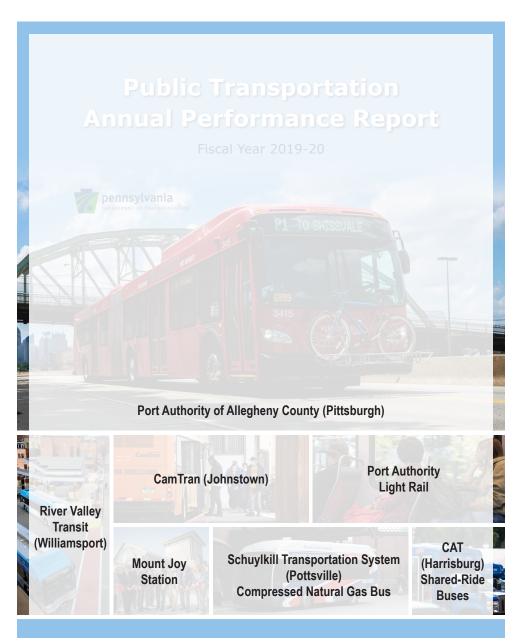








On the cover...



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PUBLIC TRANSPORTATION ANNUAL PERFORMANCE REPORT FY 2019-20



April 30, 2021

Dear Transportation Users and Stakeholder -

I am pleased to present this state 2019-20 fiscal year Pennsylvania Public Transportation Annual Performance Report. The pandemic brought on by the coronavirus required us to live and work in a way we would never have imagined before its arrival. Our lives and also public transportation ridership were affected, with some systems seeing 90 percent drops in ridership in the early stages.

Pennsylvanians from all walks of life have been diligently wearing masks, physically distancing, and altering daily habits to protect themselves and others. Critical public transportation service has continued to operate to connect individuals with life-sustaining activities, such as getting essential workers to their jobs and providing connections to other vital services such grocery shopping and medical services. I would like to praise all the frontline transit workers who came to work every day to ensure that these services were available to those who needed them most.

Over the course of the last year public transportation providers added safety measures to protect riders and drivers including requirements to wear masks and enhanced cleaning on busses. The department assisted in the early stages of the pandemic by distributing cleaning supplies and masks for employees and riders when the transit agencies were unable to purchase them, issuing guidance and flexibility regarding fare collection and other policies and continuing to provide state funding throughout the year. Additionally, millions of dollars of federal CARES Act monies were quickly leveraged to ensure the traveling public continued to have access to important services.

This report will highlight the work that we continue to do to bring transit agency fleets and facilities into a state of good repair. Projects across the state are in various stages of planning and design. We also have more projects in construction than in the past. These projects, long in coming, will provide transit agencies with much-needed new facilities to improve their maintenance and operation for years to come. These projects are funded through Act 89 of 2013, and leverage millions of federal transportation dollars.

We will continue to think imaginatively about transit safety, equity, and quality during the pandemic and beyond. We are proud of the daily hard work of drivers, schedulers, dispatchers, mechanics, and others to ensure Pennsylvania continues to lead in transportation innovation.

Sincerely,

Yassmin Gramian

Secretary of Transportation



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Section I

Public Transportation and COVID-19



Public Transportation and

GOVID-19

as of April 2021

The World Health Organization identified an outbreak of a coronavirus on January 7, 2020, which causes the disease identified as COVID-19 (Coronavirus Disease 2019). On March 6, Pennsylvania's governor reported the first case in Pennsylvania, and on March 21 a statewide shutdown began for all "non-life-sustaining" businesses.

These restrictions continued widely throughout March, April, and part of May 2020. Cases declined in the summer months, but by fall the infection rate increased rapidly. Some restrictions were reestablished and continued into 2021, pursuant to the changing number of cases.

All aspects of American society and its economy have been significantly impacted by COVID-19. Transit agencies across the United States experienced significant reductions in ridership and the associated fare revenue. Revenue from the majority of sources that comprise state and local transit funding (sales taxes, motor fuel taxes, tolls, fees on transportation network companies such as Uber and Lyft, and the lottery) has declined, and the future status or impacts of those reductions cannot be immediately known.

Public transportation is an essential service and has continued to provide vital transportation services throughout the pandemic.

While many Commonwealth transit systems reduced service hours or altered schedules at some point during the early stages of the pandemic, no system completely shut down. Transit providers across Pennsylvania embraced their role in keeping communities safe, while continuing to provide lifeline services so people could continue to travel to their jobs, receive medical treatment, pursue educational opportunities, and access food and other key necessities.

Ridership loss across Pennsylvania between April and June 2020 is estimated to have been more than 95 million unlinked trips. The Southeastern Pennsylvania Transportation Authority (SEPTA) and Port Authority of Allegheny County (PAAC) each experienced a 65 percent reduction in ridership between July and September 2020 as compared to the same period in 2019. Many other systems experienced initial reductions of approximately 50 percent of normal ridership; some agencies saw as much as a 90 percent drop temporarily.

PennDOT coordinated with Amtrak to suspend the *Keystone Service* on March 18, 2020, and the *Pennsylvanian* service on March 19, 2020. Both passenger rail services were restored on June 1, 2020, with a reduced service schedule on the Keystone line to reduce operating costs. After resuming service, ridership returned to approximately 15 percent and 45 percent of pre-COVID levels for the *Keystone Service* and *Pennsylvanian*, respectively.

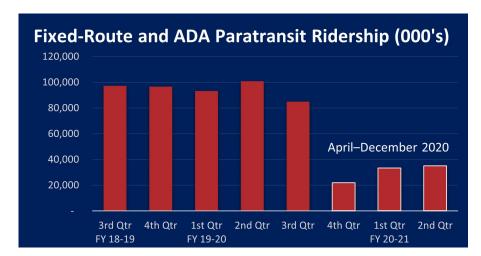
While the pandemic continues to alter daily life in many ways, transit ridership numbers have begun to rebound and ridership is steadily increasing again. In mid-2020, groups such as the American Public Transportation Association (APTA) and the Community Transportation Association of America (CTAA) estimated that it would take roughly eighteen months for transit ridership levels nationally to return to levels seen pre-pandemic.

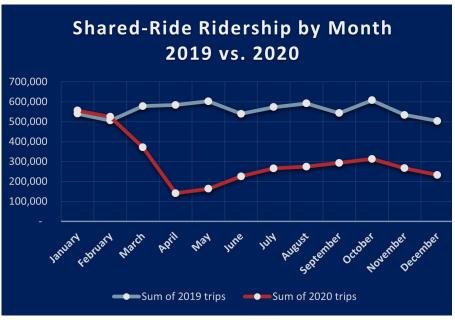




Right: Transit ridership plummeted in April 2020, gradually climbing back up over the summer and fall to less than half the pre-COVID levels.

Above: Transit systems have continued to follow the Centers for Disease Control's (CDC) guidelines on face masks, cleaning, and social distancing.





Modifications were made to ensure the continued safety of transit employees, customers, and the communities they serve. To address safety concerns associated with COVID, fixed-route systems:

- Limited interactions between riders and drivers:
 - » Instituted electronic fare collection or temporarily eliminating cash transactions
 - » Implemented rear boarding
 - » Spaced out seating by blocking certain seats
 - » Installed plexiglass barriers around drivers
- Utilized enhanced cleaning procedures
- Increased the number of buses where needed to provide for social distancing

Many shared-ride systems were given permission during the pandemic to:

- · Avoid collecting cash from seniors and persons with disabilities by use of local third-party funding
- Temporarily modify service areas or service times to serve their riders more safely or effectively during the pandemic
- Use shared-ride vehicles (but not trip funding) for meal delivery
- Waive the prior-day reservation requirement

Federal COVID-19 Relief Funding

On January 20, 2020, the Federal Transit
Administration (FTA), in direct response to the
COVID-19 pandemic, authorized the use of
public transportation funds at 100 percent federal
share (no local match required). In addition to the
emergency use authorization, Pennsylvania was
appropriated \$1.1 billion in federal Coronavirus
Aid, Relief, and Economic Security (CARES) Act
funding in March 2020, more than \$440 million in
Coronavirus Response and Relief Supplemental
Appropriation Act (CRRSAA) funding in December
2020, and an estimated \$1 billion in American
Rescue Plan Act funding in March 2021 as a shortterm measure to ensure the continued safety and
mobility of the traveling public.

Urban agencies applied for these funds directly from the FTA and could begin utilizing these funds immediately upon FTA approval. PennDOT is responsible for allocating and granting rural relief funding and has worked with the FTA to apply for these funds on behalf of rural agencies. The relief funding is prioritized for operating expenses and direct mitigation expenses, such as the purchase of personal protective equipment (PPE) and other safety and cleaning supplies, additional sanitizing of buses and facilities, rearranging of work spaces and public spaces to decrease the spread of COVID-19, pandemic-related training for operators, and the replacement of lost revenue realized from declines in ridership early on.







Post-Pandemic Decision-Making

The challenges associated with the COVID-19 pandemic over the last year have provided an opportunity for transit to become increasingly resilient and reaffirm the industry's commitment to serving Pennsylvanians safely. While much of the focus across the Commonwealth is on "reopening," it bears noting that throughout the pandemic, transit never closed.

Public transportation's future trends in ridership and operations are unknown. Alternative work arrangements including telework and compressed schedules were already reducing transit demand prior to the pandemic. The acceleration of collaborative technologies and their rapid adoption by employers in all sectors may greatly reduce future demand for transit. Pennsylvania transit agencies will continue to monitor national trends and be on the forefront of innovation to ensure our citizens have a transportation network that provides affordable and efficient transportation options.

Looking ahead, despite possible changes and ongoing challenges, the demand for transit and the need for the essential services it provides will remain.

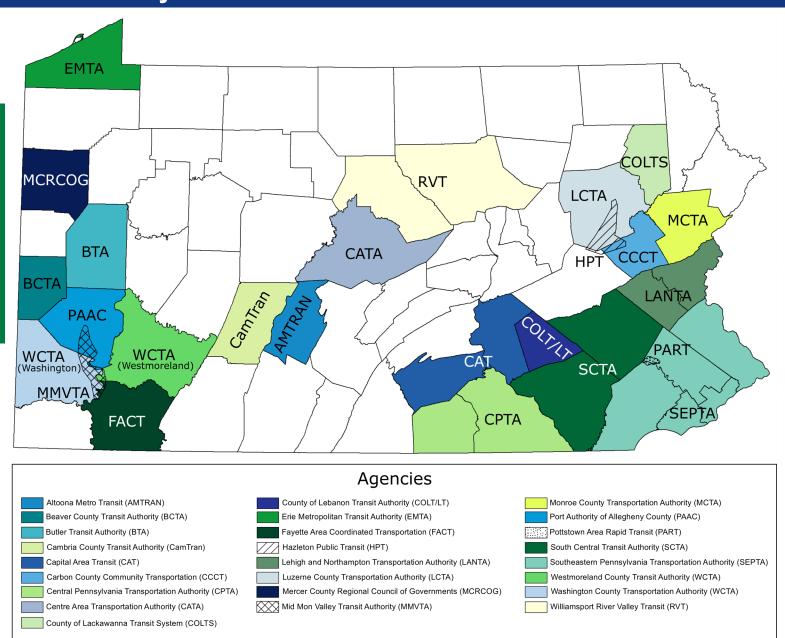
The industry's recovery from the pandemic may present opportunities to deliver services that are safer, more efficient, and more effective than ever before.

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Section II

Public Transit Reference Information

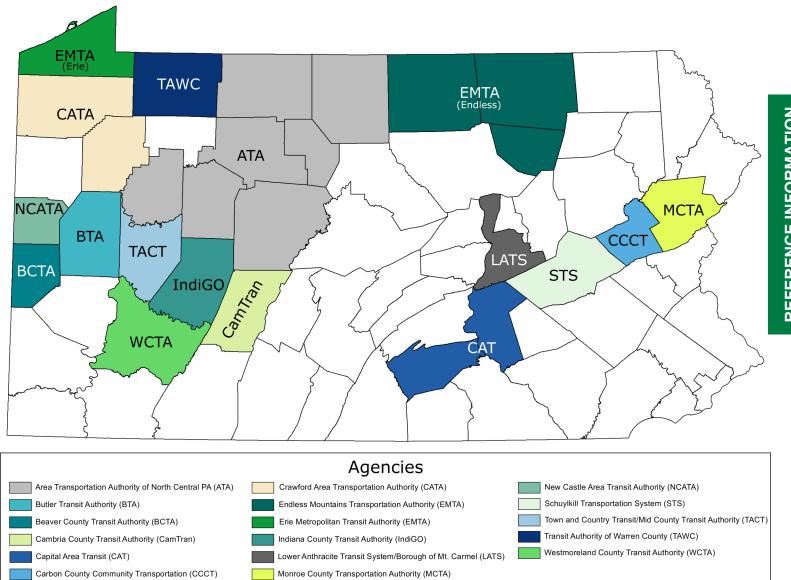
Urban Systems



Public transportation agencies identified as Urban Systems are recipients of Federal Transit Administration Urbanized Area Formula funds (Section 5307). The Urbanized Area Formula Funding program makes federal resources available to urbanized areas and to governors for transit capital and operating assistance in urbanized areas and for transportation-related planning. An urbanized area is an incorporated area with a population of 50,000 or more that is designated as such by the U.S. Department of Commerce, Bureau of the Census.

Funding is made available to designated recipients that are public bodies with the legal authority to receive and dispense federal funds. Governors, responsible local officials, and publicly owned operators of transit services shall designate a recipient to apply for, receive, and dispense funds for urbanized areas. The governor or governor's designee acts as the designated recipient for urbanized areas with populations between 50,000 and 200,000.

For urbanized areas with 200,000 in population and over, federal funds are apportioned and flow directly to a designated recipient selected locally to apply for and receive federal funds. For urbanized areas under 200,000 in population, the funds are apportioned to the governor of each state for distribution.

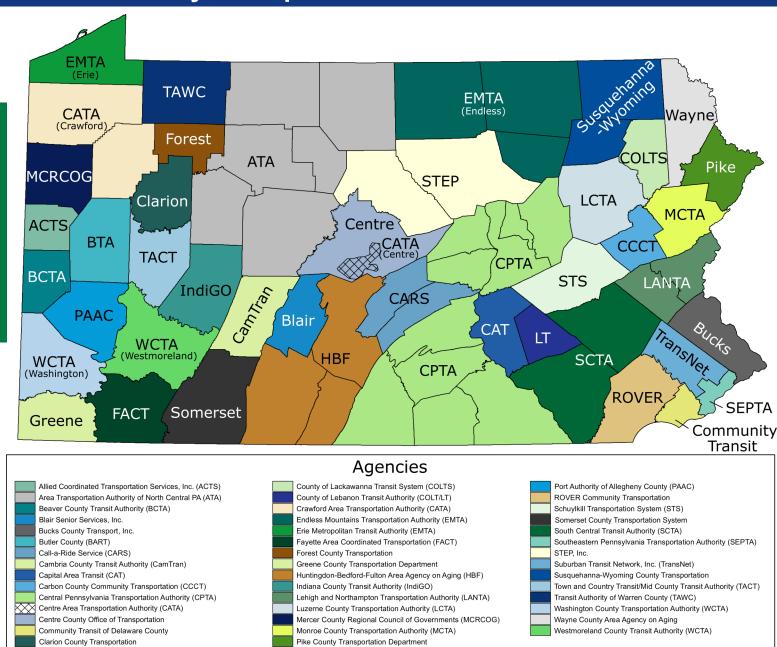


Public transportation agencies identified as Rural Systems are recipients of Federal Transit Administration Federal Grants for Rural Areas funds (Section 5311). The Formula Grants for Rural Areas program provides capital, planning, and operating assistance to states to support public transportation in rural areas with populations of less than 50,000, where many residents often rely on public transit to reach their destinations. The program also provides funding for state and national training and technical assistance through the Rural Transportation Assistance Program.

Eligible recipients include states and federally recognized Indian Tribes. PennDOT is the designated recipient for all Section 5311 funds in the Commonwealth of Pennsylvania. Subrecipients may include state or local government authorities, nonprofit organizations, and operators of public transportation or intercity bus services.

The federal share is 80 percent for capital projects, 50 percent for operating assistance, and 80 percent for Americans with Disabilities Act (ADA) non-fixed route paratransit service. Funds are apportioned to States based on a formula that includes land area, population, revenue vehicle miles, and low-income individuals in rural areas.

Community Transportation



Public transportation agencies identified as Community Transportation coordinate shared-ride service within their highlighted counties. Shared-Ride service is demand-responsive, curb-to-curb or door-to-door transportation which is available to the general public, operates on a non-fixed route basis, and charges a fare to all riders. For transportation to be included in this definition, passengers must agree to share the vehicle with other passengers during a given trip. Various programs such as the Senior Shared-Ride Program, the Persons with Disabilities (PwD) Program, and the Medical Assistance Transportation Program (MATP) purchase shared-ride trips for individuals registered for their programs.

Shared-Ride providers will also often provide demand-responsive transportation to human service programs that goes beyond the times, service areas, or that otherwise exceed the parameters of the public shared-ride service. This type of service is referred to as exclusive human service or non-public transportation throughout this document.

Agencies by County

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Adams	Urban	Central Pennsylvania Transportation Authority (CPTA)	80
<u>Adams</u>	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Allegheny	Urban	Port Authority of Allegheny County (PAAC)	40
Allegheny	Community	Port Authority of Allegheny County (PAAC)	42
Armstrong	Rural	Mid County Transit Authority	142
Armstrong	Community	Mid County Transit Authority	<u> 144</u>
Beaver	Urban & Rural	Beaver County Transit Authority (BCTA)	52
Beaver	Community	Beaver County Transit Authority (BCTA)	<u>54</u>
Bedford	Community	Huntingdon-Bedford-Fulton Area Agency on Aging	124
Berks	Urban	South Central Transit Authority (SCTA)	166
Berks	Community	South Central Transit Authority (SCTA)	168
Blair	Urban	Altoona Metro Transit (AMTRAN)	46
Blair	Community	Blair Senior Services, Inc.	<u>56</u>
Bradford	Rural	Endless Mountains Transportation Authority (EMTA)	106
Bradford	Community	Endless Mountains Transportation Authority (EMTA)	108
Bucks	Urban	Southeastern Pennsylvania Transportation Authority (SEPTA)	36
Bucks	Community	Bucks County Transport, Inc	60
Butler	Urban & Rural		64
Butler	Community	Butler County (BART)	62
Cambria		Cambria County Transit Authority (CamTran)	68
Cambria	Community	Cambria County Transit Authority (CamTran)	70
Cameron	Rural	Area Transportation Authority of North Central PA (ATA)	48
Cameron	Community	Area Transportation Authority of North Central PA (ATA)	50
Carbon	Urban & Rural		76
Carbon	Community	Carbon County Community Transit (CCCT)	78
Centre	Urban	Centre Area Transportation Authority (CATA)	84
Centre	Community	Centre Area Transportation Authority (CATA)	86
Centre	Community	Centre County Office of Transportation	88
Chester	Urban	Southeastern Pennsylvania Transportation Authority (SEPTA)	36
Chester	Community	ROVER Community Transportation	<u> 158</u>
Clarion	Rural	Area Transportation Authority of North Central PA (ATA)	48
Clarion	Community	Clarion County Transportation	90
Clearfield	Rural	Area Transportation Authority of North Central PA (ATA)	48
Clearfield	Community	Area Transportation Authority of North Central PA (ATA)	<u>50</u>
Clinton	Urban	Williamsport River Valley Transit (RVT)	190
Clinton	Community	STEP, Inc.	170
Columbia	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Crawford	Rural	Crawford Area Transportation Authority (CATA)	102
Crawford	Community	Crawford Area Transportation Authority (CATA)	104
Cumberland	Urban & Rural		72
Cumberland	Community	Central Pennsylvania Transportation Authority (CPTA)	
Dauphin	Urban & Rural		82 72
Dauphin	Community	Capital Area Transit (CAT)	74
Delaware	Urban	Southeastern Pennsylvania Transportation Authority (SEPTA)	36
<u>Delaware</u>	Community	Community Transit of Delaware County	92
Elk	Rural	Area Transportation Authority of North Central PA (ATA)	<u>48</u>
Elk	Community	Area Transportation Authority of North Central PA (ATA)	50
Erie		Erie Metropolitan Transit Authority (EMTA)	110
Erie	Community	Erie Metropolitan Transit Authority (EMTA)	112
Fayette	Urban	Fayette Area Coordinated Transportation (FACT)	114
Fayette	Community	Fayette Area Coordinated Transportation (FACT) Fayette Area Coordinated Transportation (FACT)	114 116
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Greene	Community	Greene County Transportation Department	<u> 120</u>
Huntingdon	Community	Huntingdon-Bedford-Fulton Area Agency on Aging	<u> 124</u>
Indiana	Rural	Indiana County Transit Authority (IndiGO)	126
Indiana	Community	Indiana County Transit Authority (IndiGO)	<u> 128</u>
Jefferson	Rural	Area Transportation Authority of North Central PA (ATA)	48
<u>Jefferson</u>	Community	Area Transportation Authority of North Central PA (ATA)	50
<u>Juniata</u>	Community	Call-A-Ride Service (CARS)	66
Lackawanna	Urban	County of Lackawanna Transit System (COLTS)	94
Lackawanna	Community	County of Lackawanna Transit System (COLTS)	96
Lancaster	Urban	South Central Transit Authority (SCTA)	166
Lancaster	Community	South Central Transit Authority (SCTA)	168
Lawrence	Rural	New Castle Area Transit Authority (NCATA)	152
Lawrence	Community	Allied Coordinated Transportation Services, Inc. (ACTS)	44
Lebanon	Urban	County of Lebanon Transit Authority (COLT/LT)	98
Lebanon	Community	County of Lebanon Transit Authority (COLT/LT)	100
Lehigh	Urban	Lehigh and Northampton Transportation Authority (LANTA)	130
Lehigh	Community	Lehigh and Northampton Transportation Authority (LANTA)	132
Luzerne	Urban	Hazleton Public Transit (HPT)	122
Luzerne	Urban	Luzerne County Transportation Authority (LCTA)	134
Luzerne	Community	Luzerne County Transportation Authority (LCTA)	<u> 136</u>
Lycoming	Urban	Williamsport River Valley Transit (RVT)	190
Lycoming	Community	STEP, Inc.	170
McKean	Rural	Area Transportation Authority of North Central PA (ATA)	48
<u>McKean</u>	Community	Area Transportation Authority of North Central PA (ATA)	<u>50</u>
Mercer	Urban	Mercer County Regional Council of Governments (MCRCOG)	138
Mercer	Community	Mercer County Regional Council of Governments (MCRCOG)	<u> 140</u>
Mifflin	Community	Call-A-Ride Service (CARS)	66
Monroe		Monroe County Transportation Authority (MCTA)	148
Monroe	Community	Monroe County Transportation Authority (MCTA)	<u> 150</u>
Montgomery	Urban	Southeastern Pennsylvania Transportation Authority (SEPTA)	36
Montgomery	Urban	Pottstown Area Rapid Transit (PART)	156
Montgomery	Community	Suburban Transit Network, Inc. (TransNet)	172
Montour	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Northampton	Urban	Lehigh and Northampton Transportation Authority (LANTA)	130
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Northumberland	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Perry	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Philadelphia	Urban	Southeastern Pennsylvania Transportation Authority (SEPTA)	36
Philadelphia B::	Community	Southeastern Pennsylvania Transportation Authority (SEPTA)	38
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Potter	Rural	Area Transportation Authority of North Central PA (ATA)	48
Potter	Community	Area Transportation Authority of North Central PA (ATA)	<u>50</u>
Schuylkill	Rural	Schuylkill Transportation System (STS)	160
Schuylkill	Community	Schuylkill Transportation System (STS)	<u> 162</u>
Snyder	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Somerset	Community	Somerset County Transportation System	<u>164</u>
Sullivan	Rural	Endless Mountains Transportation Authority (EMTA)	106
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Susquehanna	Community	Susquehanna-Wyoming County Transportation	<u> 174</u>

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Tioga	Community	Endless Mountains Transportation Authority (EMTA)	108
Union	Community	Central Pennsylvania Transportation Authority (CPTA)	82
Venango	Rural	Crawford Area Transportation Authority (CATA)	102
Venango	Community	Crawford Area Transportation Authority (CATA)	104
Warren	Rural	Transit Authority of Warren County (TAWC)	176
<u>Warren</u>	Community	Transit Authority of Warren County (TAWC)	178
Washington	Urban	Mid Mon Valley Transit Authority (MMVTA)	146
Washington	Urban	Washington County Transportation Authority (WCTA)	180
Washington	Community	Washington County Transportation Authority (WCTA)	182
Wayne	Community	Wayne County Area Agency on Aging	184
Westmoreland	Urban	Mid Mon Valley Transit Authority (MMVTA)	146
Westmoreland	Urban & Rural	Westmoreland County Transit Authority (WCTA)	186
Westmoreland	Community	Westmoreland County Transit Authority (WCTA)	188
Wyoming	Community	Susquehanna-Wyoming County Transportation	174
York	Urban	Central Pennsylvania Transportation Authority (CPTA)	80
York	Community	Central Pennsylvania Transportation Authority (CPTA)	82

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Section III

Section 1513 Distribution Factors

Act 44 Passenger Trips

TABLE 1

Total Act 44 Passenger Trip Statistics (Includes Senior Citizens)

Agency	2017-18	2018-19	Percent Change 17-18 to 18-19	2019-20	Percent Change 18-19 to 19-20
SEPTA	302,177,758	292,342,374	-3.3%	223,067,983	-23.7%
PAAC (Allegheny)	62,414,729	62,990,158	0.9%	50,961,821	-19.1%
AMTRAN (Altoona)	557,190	567,624	1.9%	466,503	-17.8%
ATA (North Central)*	435,653	425,898	-2.2%	361,545	-15.1%
BCTA (Beaver)	818,633	780,983	-4.6%	592,612	-24.1%
BMC (Mount Carmel)	32,660	32,821	0.5%	33,520	2.1%
BTA (Butler)	202,000	187,529	-7.2%	173,724	-7.4%
CamTran (Cambria)	1,094,703	1,167,144	6.6%	1,039,684	-10.9%
CAT (Cumberland, Dauphin, Harrisburg)	2,077,944	2,025,283	-2.5%	1,757,612	-13.2%
CATA (Centre)	6,522,077	6,428,507	-1.4%	5,068,448	-21.2%
CATA (Crawford, Venango)*	291,995	280,495	-3.9%	243,087	-13.3%
CCCT (Carbon)	8,832	10,520	19.1%	7,505	-28.7%
COLT/LT (Lebanon)	310,915	316,024	1.6%	250,592	-20.7%
COLTS (Lackawanna)	1,073,314	1,028,256	-4.2%	818,000	-20.4%
CPTA (York, Adams)	1,648,834	1,605,137	-2.7%	1,335,363	-16.8%
EMTA (Bradford, Sullivan, Tioga)	114,969	103,995	-9.5%	90,716	-12.8%
EMTA (Erie)	2,620,524	2,517,463	-3.9%	1,933,371	-23.2%
FACT (Fayette)	150,515	140,772	-6.5%	107,762	-23.4%
HPT (Hazleton)	205,254	200,671	-2.2%	169,639	-15.5%
IndiGo (Indiana)	384,189	406,304	5.8%	285,667	-29.7%
LANTA (Lehigh, Northampton)	4,617,519	4,497,481	-2.6%	3,862,712	-14.1%
LCTA (Luzerne)	1,183,327	1,165,199	-1.5%	1,007,814	-13.5%
MCRCOG (Mercer)	87,354	88,617	1.4%	68,801	-22.4%
MCTA (Monroe)	248,457	256,101	3.1%	239,600	-6.4%
Mid County (Armstrong)	40,422	43,021	6.4%	36,580	-15.0%
MMVTA (Mid Mon Valley)	283,560	288,328	1.7%	238,545	-17.3%
NCATA (New Castle)	579,120	577,092	-0.4%	478,126	-17.1%
PART (Pottstown)	269,320	247,557	-8.1%	182,086	-26.4%
SCTA (Berks, Lancaster)	4,708,059	4,450,830	-5.5%	3,888,302	-12.6%
STS (Schuylkill)	183,968	189,211	2.8%	169,210	-10.6%
TAWC (Warren)	64,912	67,225	3.6%	61,828	-8.0%
WCTA (Washington)	103,775	116,104	11.9%	89,997	-22.5%
WCTA (Westmoreland)	449,078	421,732	-6.1%	305,200	-27.6%
Williamsport RVT (Clinton, Lycoming)	1,293,028	1,314,850	1.7%	970,360	-26.2%
TOTAL	397,254,587	387,281,306	-2.5%	300,364,315	-22.4%

^{*}Agency underwent consolidation during this period.

Act 44 Senior Citizen Trips

TABLE 2

Total Act 44 Senior Citizens Trip Statistics

Agency	2017-18	2018-19	Percent Change 17-18 to 18-19	2019-20	Percent Change 18-19 to 19-20
SEPTA	25,481,020	25,536,211	0.2%	20,517,203	-19.7%
PAAC (Allegheny)	4,566,567	4,654,689	1.9%	4,004,259	-14.0%
AMTRAN (Altoona)	64,264	69,288	7.8%	68,646	-0.9%
ATA (North Central)*	45,578	45,226	-0.8%	45,297	0.2%
BCTA (Beaver)	86,689	82,487	-4.8%	62,025	-24.8%
BMC (Mount Carmel)	13,654	13,910	1.9%	14,628	5.2%
BTA (Butler)	38,347	37,254	-2.9%	36,211	-2.8%
CamTran (Cambria)	173,899	172,332	-0.9%	141,008	-18.2%
CAT (Cumberland, Dauphin, Harrisburg)	256,031	265,728	3.8%	249,558	-6.1%
CATA (Centre)	54,131	54,914	1.4%	43,122	-21.5%
CATA (Crawford, Venango)*	53,536	54,523	1.8%	44,408	-18.6%
CCCT (Carbon)	3,556	4,073	14.5%	3,053	-25.0%
COLT/LT (Lebanon)	68,287	75,686	10.8%	59,246	-21.7%
COLTS (Lackawanna)	208,119	191,983	-7.8%	145,180	-24.4%
CPTA (York, Adams)	213,806	226,345	5.9%	182,163	-19.5%
EMTA (Bradford, Sullivan, Tioga)	12,631	14,046	11.2%	11,297	-19.6%
EMTA (Erie)	182,336	194,218	6.5%	171,503	-11.7%
FACT (Fayette)	26,867	26,412	-1.7%	18,463	-30.1%
HPT (Hazleton)	56,533	55,375	-2.0%	48,978	-11.6%
IndiGo (Indiana)	15,906	19,746	24.1%	17,597	-10.9%
LANTA (Lehigh, Northampton)	605,457	580,073	-4.2%	518,348	-10.6%
LCTA (Luzerne)	189,844	183,455	-3.4%	146,690	-20.0%
MCRCOG (Mercer)	12,482	12,671	1.5%	10,033	-20.8%
MCTA (Monroe)	25,882	23,836	-7.9%	21,959	-7.9%
Mid County (Armstrong)	11,387	13,096	15.0%	11,695	-10.7%
MMVTA (Mid Mon Valley)	36,061	35,397	-1.8%	29,905	-15.5%
NCATA (New Castle)	84,560	84,340	-0.3%	70,168	-16.8%
PART (Pottstown)	44,767	44,206	-1.3%	31,601	-28.5%
SCTA (Berks, Lancaster)	702,311	714,481	1.7%	637,719	-10.7%
STS (Schuylkill)	52,868	56,030	6.0%	45,385	-19.0%
TAWC (Warren)	9,300	10,723	15.3%	11,027	2.8%
WCTA (Washington)	16,273	16,206	-0.4%	15,426	-4.8%
WCTA (Westmoreland)	60,814	56,152	-7.7%	47,002	-16.3%
Williamsport RVT (Clinton, Lycoming)	203,518	202,284	-0.6%	145,319	-28.2%
TOTAL	33,677,281	33,827396	0.4%	27,626,122	-18.3%

^{*}Agency underwent consolidation during this period.

Act 44 Revenue Vehicle Miles

TABLE 3

Total Act 44 Revenue Vehicle Miles Statistics

Agency	2017-18	2018-19	Percent Change 17-18 to 18-19	2019-20	Percent Change 18-19 to 19-20
SEPTA	87,810,139	88,786,580	1.1%	78,962,646	-11.1%
PAAC (Allegheny)	26,349,298	25,759,087	-2.2%	23,730,198	-7.9%
AMTRAN (Altoona)	521,794	620,437	18.9%	567,046	-8.6%
ATA (North Central)*	1,523,264	1,510,224	-0.9%	1,376,912	-8.8%
BCTA (Beaver)	901,240	896,316	-0.5%	805,827	-10.1%
BMC (Mount Carmel)	64,650	65,120	0.7%	48,300	-25.8%
BTA (Butler)	233,816	182,059	-22.1%	169,347	-7.0%
CamTran (Cambria)	1,088,595	1,089,045	0.0%	1,081,518	-0.7%
CAT (Cumberland, Dauphin, Harrisburg)	2,020,396	2,000,818	-1.0%	2,013,652	0.6%
CATA (Centre)	1,905,536	1,996,307	4.8%	1,737,582	-13.0%
CATA (Crawford, Venango)*	474,970	496,643	4.6%	552,371	11.2%
CCCT (Carbon)	47,749	52,686	10.3%	41,692	-20.9%
COLT/LT (Lebanon)	515,154	531,873	3.2%	499,416	-6.1%
COLTS (Lackawanna)	1,235,016	1,143,088	-7.4%	999,187	-12.6%
CPTA (York, Adams)	1,773,598	1,801,660	1.6%	1,717,610	-4.7%
EMTA (Bradford, Sullivan, Tioga)	476,392	453,506	-4.8%	478,366	5.5%
EMTA (Erie)	2,526,705	2,459,195	-2.7%	2,154,304	-12.4%
FACT (Fayette)	575,563	583,053	1.3%	545,519	-6.4%
HPT (Hazleton)	423,262	419,096	-1.0%	409,947	-2.2%
IndiGo (Indiana)	481,537	443,880	-7.8%	404,566	-8.9%
LANTA (Lehigh, Northampton)	4,139,645	3,940,411	-4.8%	3,698,194	-6.1%
LCTA (Luzerne)	1,314,846	1,365,304	3.8%	1,350,932	-1.1%
MCRCOG (Mercer)	173,722	172,598	-0.6%	142,384	-17.5%
MCTA (Monroe)	570,972	574,297	0.6%	427,830	-25.5%
Mid County (Armstrong)	116,668	97,652	-16.3%	90,717	-7.1%
MMVTA (Mid Mon Valley)	773,135	771,999	-0.1%	750,377	-2.8%
NCATA (New Castle)	1,104,873	1,103,207	-0.2%	995,734	-9.7%
PART (Pottstown)	277,187	275,759	-0.5%	286,801	4.0%
SCTA (Berks, Lancaster)	3,404,745	3,425,576	0.6%	3,310,427	-3.4%
STS (Schuylkill)	338,848	322,507	-4.8%	343,328	6.5%
TAWC (Warren)	194,574	201,950	3.8%	200,432	-0.8%
WCTA (Washington)	426,181	424,753	-0.3%	348,118	-18.0%
WCTA (Westmoreland)	1,072,397	1,066,079	-0.6%	956,574	-10.3%
Williamsport RVT (Clinton, Lycoming)	875,694	926,025	5.7%	903,680	-2.4%
TOTAL	145,732,161	145,958,790	0.2%	132,101,534	-9.5%

^{*}Agency underwent consolidation during this period.

Act 44 Revenue Vehicle Hours

TABLE 4

Total Act 44 Revenue Vehicle Hours Statistics

Agency	2017-18	2018-19	Percent Change 17-18 to 18-19	2019-20	Percent Change 18-19 to 19-20
SEPTA	7,090,546	7,122,690	0.5%	6,472,163	-9.1%
PAAC (Allegheny)	2,012,014	1,977,552	-1.7%	1,823,848	-7.8%
AMTRAN (Altoona)	39,006	47,343	21.4%	47,742	0.8%
ATA (North Central)*	118,657	117,267	-1.2%	107,852	-8.0%
BCTA (Beaver)	52,481	53,767	2.5%	48,627	-9.6%
BMC (Mount Carmel)	5,725	5,900	3.1%	4,584	-22.3%
BTA (Butler)	16,809	15,650	-6.9%	15,223	-2.7%
CamTran (Cambria)	82,804	82,999	0.2%	82,398	-0.7%
CAT (Cumberland, Dauphin, Harrisburg)	134,030	131,891	-1.6%	134,916	2.3%
CATA (Centre)	161,555	161,985	0.3%	136,452	-15.8%
CATA (Crawford, Venango)*	27,403	28,941	5.6%	28,969	0.1%
CCCT (Carbon)	2,740	3,007	9.7%	2,352	-21.8%
COLT/LT (Lebanon)	30,511	30,870	1.2%	28,992	-6.1%
COLTS (Lackawanna)	100,575	96,369	-4.2%	88,090	-8.6%
CPTA (York, Adams)	125,082	125,113	0.0%	123,545	-1.3%
EMTA (Bradford, Sullivan, Tioga)	21,459	20,916	-2.5%	21,755	4.0%
EMTA (Erie)	183,104	179,630	-1.9%	155,483	-13.4%
FACT (Fayette)	30,613	31,322	2.3%	29,759	-5.0%
HPT (Hazleton)	31,747	31,439	-1.0%	30,681	-2.4%
IndiGo (Indiana)	36,457	34,035	-6.6%	30,478	-10.5%
LANTA (Lehigh, Northampton)	293,907	296,963	1.0%	280,202	-5.6%
LCTA (Luzerne)	86,877	94,199	8.4%	95,232	1.1%
MCRCOG (Mercer)	13,357	14,133	5.8%	12,651	-10.5%
MCTA (Monroe)	34,688	35,161	1.4%	26,329	-25.1%
Mid County (Armstrong)	8,679	7,107	-18.1%	6,593	-7.2%
MMVTA (Mid Mon Valley)	42,950	42,995	0.1%	42,334	-1.5%
NCATA (New Castle)	53,996	53,832	-0.3%	50,550	-6.1%
PART (Pottstown)	22,004	21,951	-0.2%	21,907	-0.2%
SCTA (Berks, Lancaster)	261,626	264,165	1.0%	256,030	-3.1%
STS (Schuylkill)	20,261	19,696	-2.8%	20,676	5.0%
TAWC (Warren)	10,610	11,139	5.0%	11,047	-0.8%
WCTA (Washington)	26,603	25,895	-2.7%	21,128	-18.4%
WCTA (Westmoreland)	53,098	53,211	0.2%	49,062	-7.8%
Williamsport RVT (Clinton, Lycoming)	57,842	58,792	1.6%	54,913	-6.6%
TOTAL	11,289,816	11,297,925	0.1%	10,362,563	-8.3%

^{*}Agency underwent consolidation during this period.

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Section IV

Capital Project Highlights

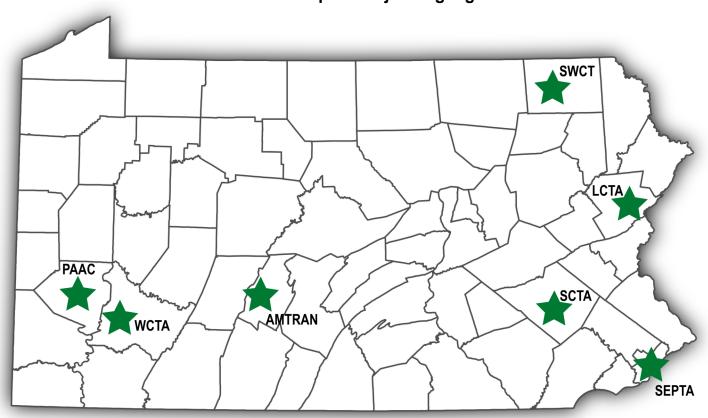
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Capital Project Highlights

Capital Project Highlights in Pennsylvania Public Transportation

In 2013, Act 89 was passed as a one-time comprehensive transportation funding package to provide \$2.3 billion in additional funding for road projects, bridge repairs, and public transportation improvements. This established a dedicated funding stream that allows the state to remain economically competitive with neighboring states and demonstrates a commitment to bringing the statewide transportation system into a state of good repair. The legislation also created a multimodal fund which allocates funding to ports, freight and passenger rail, aviation, transit, and bicycle and pedestrian projects.

Act 89 benefits public transportation by strengthening funding for transit operations and creating nearly \$500 million in additional revenue to fund mass transit capital projects. Capital program funding accounts for approximately one-third of dedicated public transportation funding in Pennsylvania, and transit agencies are already experiencing measurable improvements as a result. The following pages highlight thirteen active or completed capital projects (including one statewide project) that were made possible using capital funding assistance provided by the Bureau of Public Transportation.



FY2019-20 Capital Project Highlights

Vehicle Replacements

Statewide Highlight: Vehicle Replacements

PennDOT offers capital assistance to agencies across the state for the purchase of new and upgraded buses. This program reflects PennDOT's commitment to maintaining a state of good repair for capital assets.

During Fiscal Year 2019-20, PennDOT assisted in purchasing 172 new fixed-route buses:

- 48 CNG Buses
- 2 Electric Buses
- 57 Hybrid Diesel Buses
- 60 Diesel Buses
- 5 Gasoline Buses

The \$95 million cost of these vehicles was subsidized by federal, state, and local funds. By purchasing newer, modern buses, agencies were able to enhance customer satisfaction, improve emissions, improve safety, and reduce their overall operating costs of maintaining an older, outdated fleet.

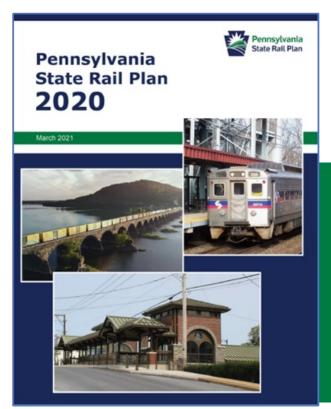




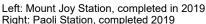
Rail Highlight: State Rail Plan

The final draft of the Pennsylvania State Rail Plan (SRP) was submitted to the Federal Rail Administration (FRA) in March 2021 for review and acceptance; its final publication is slated for 2021. The 2020 SRP reflects changes in existing conditions and trends and identify proposed freight and passenger rail investments into 2045. The SRP includes a comprehensive description and assessment of the current rail system, an analysis of the role of rail and integration within the state's transportation system, and a vision for the future of passenger and freight rail in the Commonwealth.

The SRP identifies 132 passenger rail projects that would either improve existing infrastructure or invest in new infrastructure, including high-speed, intercity, and commuter rail services along Amtrak's Keystone Corridor, Amtrak's NEC, and the SEPTA Regional Rail system. These improvements and investments may collectively generate growth in jobs or productivity gains that foster the Commonwealth's economic competitiveness, leading to more prosperity for all Pennsylvanians.



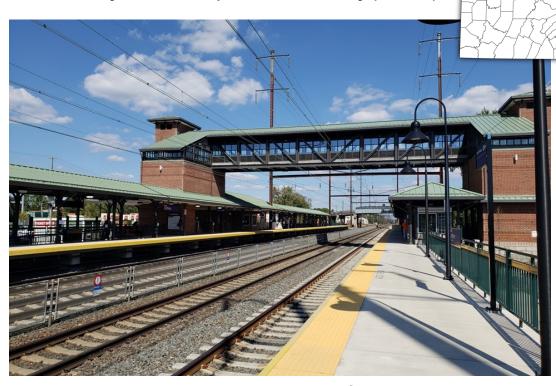






Southeastern Pennsylvania Transportation Authority (SEPTA)

Agency Highlight: Southeastern Pennsylvania Transportation Authority (SEPTA)



SEPTA completed three station reconstruction projects for its regional rail network in FY19-20. Improvements were made to Levittown Station, located on SEPTA's Trenton Line, to make it fully accessible to all riders. The \$38.16M reconstruction project provided for full-length, high-level platforms, parking expansion, the construction of a new station building, a pedestrian overpass with elevators, and a new bus loop for improved intermodal connections.

The Arrott Transportation Center on the Market-Frankford Line has been made fully accessible through the installation of three new elevators, complemented by new curb ramps, lighting, sidewalk repaving, and improved signage. Stairways and handrails have been repaired or replaced while new paneling and tile finishes have been installed for the walls and canopy. The total cost of this project was \$39.86M.

Secane Station on the Media/Elwyn Regional Rail line was made fully accessible through the construction of full-length high-level platforms, new station building, accessible pathways, new lighting, pedestrian tunnel, and new wayfinding signage. This \$26.45M project was completed in 2020.



Top: New platforms at Levittown Station Bottom Left: New elevator at the the Arrott Transportation Center Bottom Right: Renovated Platforms at Secane Station



Port Authority of Allegheny County (PAAC)





The Port Authority of Allegheny County continued work on several multi-year capital projects. In the Shadyside neighborhood of Pittsburgh, Port Authority has been implementing improvements to the Negley Station along the Martin Luther King, Jr., East Busway to accommodate ADA improvements and passenger amenities. The \$4.5 million project will be completed in 2022.

Port Authority is currently rehabilitating two light rail tunnels in Mt. Lebanon and the Central Business District of Pittsburgh. The 40-year-old Mt. Lebanon Tunnel will receive an upgraded ventilation system by 2022, while the 35-year-old light rail tunnel in the Central Business District will have its support structures rehabilitated by 2022.

Port Authority is also expanding the capacity of the Ross Township Park-N-Ride with a \$21 million parking deck that will more than double parking capacity. The project is anticipated to be completed in 2024.



Top: Artist's rendering of the Ross Park-N-Ride parking garage.

Bottom: Pre-construction photo of Negley Station, compared to an artist's rendering of the improved station.

South Central Transportation Authority (SCTA)



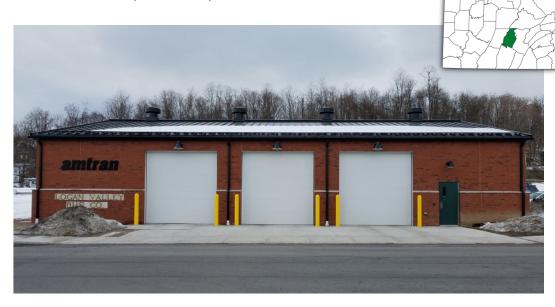
In July 2020, South Central Transportation Authority (SCTA) completed its bus storage expansion project at its BARTA Facility on 1700 N. 11th St. in Reading, PA. The project featured the expansion of the current bus storage garage. The current Bus Garage had dated back to the early 1900's and could only house slightly over half of BARTA's fleet. The expansion project also extended the current bus storage building to connect it directly to the adjacent maintenance and bus wash building. All bus operations, except fueling, are now located under one contiguous roof, improving efficiency.





SCTA bus garage after construction

Agency Highlight: Altoona Metro Transit (AMTRAN)



In October 2020, Altoona Metro Transit (AMTRAN) completed its new support vehicle storage facility at 3301 Fifth Avenue, Altoona, PA. The project funded the construction of a 4,800-square-foot (60' x 80') auxiliary garage to store service vehicles and other equipment. The activities also included expansion of an adjacent parking lot. The new facility was needed due to the transition from a fleet of 30' diesel buses to 35' CNG buses which resulted in AMTRAN outgrowing their current 115-year-old garage.



AMTRAN's new bus support vehicle facility



Westmoreland County Transportation Authority (WCTA)



In November 2020, Westmoreland County Transportation Authority (WCTA) completed its new park-and-ride lot on Route 30, northwest of Stewartsville, PA. This project improved the property in Westmoreland County to use as a park-and-ride lot for commuter service to the City of Pittsburgh. Prior to the completion of the project the property was half pavement and half gravel with limited lighting. The new park-and-ride lot has made it safer for both passengers and buses.



WCTA's new Route 30 park-and-ride lot

Luzerne County Transportation Authority (LCTA)





In September 2020, Luzerne County Transportation Authority (LCTA) completed the demolition of the Murray Complex at 200 S. Pennsylvania Ave., Wilkes-Barre, PA. The demolition is in preparation of LCTA's new Operations and Maintenance Facility which is currently under design.

The final project will result in a new, 200,000-square-foot facility to house transit operations, maintenance, and administration, allowing LCTA to house all shared-ride and fixed-route vehicles indoors and to expand maintenance capabilities. This project will also feature a new compressed natural gas (CNG) fueling station as part of the statewide CNG Public-Private Partnership. The project is in the final design stage and is expected to go to bid in the summer of 2021.





Top: Cleared site for the future Operations and Maintenance Facility Bottom: The Murray Complex before (left) and during (right) demolition

Susquehanna-Wyoming County Transportation (SWCT)



In September 2020, Susquehanna-Wyoming County Transportation completed its parking lot improvements project at 81 Industrial Dr., Montrose, PA. The improvements were needed due to the poor condition of the parking lot which was causing premature mechanical problems and rusting on their shared ride vehicles. The improvements made will help Susquehanna-Wyoming County Transportation keep their vehicles in a state of good repair.



SWCT's renovated parking lot

Construction and Design

Statewide Highlight: Projects Moving into Construction and Design Phases

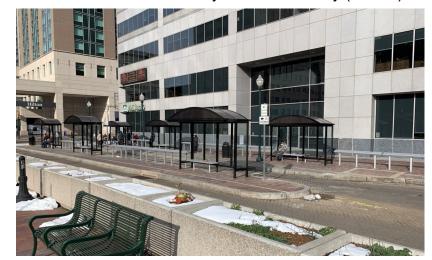
In addition to projects completed in FY19-20, funding from PennDOT also allowed numerous projects to enter the construction and design phases.

Initiated construction:

- Schuylkill Transportation System (STS) Maintenance and Operations Facility
- Crawford Area Transportation Authority (CATA) Oil City Operations and Maintenance Facility
- Indiana County Transit Authority (IndiGO) Facility Expansion Project
- Monroe County Transportation Authority (MCTA) New Bush Wash
- Capital Area Transit (CAT) Rehabilitation of the Market Square Transfer Center;
 Rehabilitation of Interior Staff Areas

Initiated design:

- Hazleton Public Transit (HPT) Maintenance and Storage Facility
- Butler Transit Authority (BTA) Butler Park-and-Ride and Passenger Waiting Area Expansion
- Luzerne County Transportation Authority (LCTA) Maintenance and Operations Facility
- Cambria County Transit Authority (CamTran) Johnstown Incline Plane Rehabilitation Project; Bush Wash and Utility Connection Project
- Area Transportation Authority of North Central Pennsylvania (ATA) DuBois Operations and Maintenance Facility
- Westmoreland County Transit Authority (WCTA) Bus Storage Expansion Project



CAT Market Square Transfer Center



CATA Oil City Operations and Maintenance Facility

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Section V

Agency Operating Profiles

Southeastern Pennsylvania Transportation Authority (SEPTA)

Urban System



Southeastern Pennsylvania Transportation Authority (SEPTA)

1234 Market Street
Philadelphia, PA 19107-3780
215-580-8280
Ms. Leslie Pichards, General I

Ms. Leslie Richards, General Manager www.septa.org



Service Area Statistics (2010 Census)

Square Miles: 839
Population: 3,432,361



Act 44 Fixed Route Distribution Factors

Total Passengers: 223,067,983 Senior Passengers: 20,517,203 Revenue Vehicle Miles: 78,962,646 Revenue Vehicle Hours: 6,472,163



Act 44 Operating Assistance

Section 1513 Allocation: \$689,700,608 Required Local Match: \$103,455,091



Current Fleet Size

Diesel Motor Bus: 1,495
Commuter Rail Cars: 411
Heavy Rail Cars: 363
Street Car Rail/Light Rail: 159
Trolley Bus: 38
Gasoline Paratransit Vehicles: 459
System-Wide: 2,925



House District

Bucks: 18, 29, 31, 140, 141,142, 143, 144, 145, 178

Chester: 13, 26, 74, 155, 156, 157, 158, 160,

Delaware: 159, 160, 161, 162, 163, 164, 165, 166, 168, 185, 191

Montgomery: 26, 53, 61, 70, 131, 146, 147, 148, 149, 150, 151, 152, 153, 154, 157, 166,

172, 194

Philadelphia: 152, 170, 172, 173, 174, 175, 177, 179, 180, 181, 182, 184, 185, 186, 188, 190, 191, 192, 194, 195, 197, 198, 200, 201, 202, 203

Senate District

Bucks: 6, 10, 12, 24 Chester: 9, 19, 26, 44 Delaware: 8, 9, 17, 26

Montgomery: 4, 7, 12, 17, 24, 44 Philadelphia: 1, 2, 3, 4, 5, 7, 8



Current Fare Information

Fixed Route Base: \$2.50 Last Base Fare Increase: July 2017 System-Wide Increase: July 2017

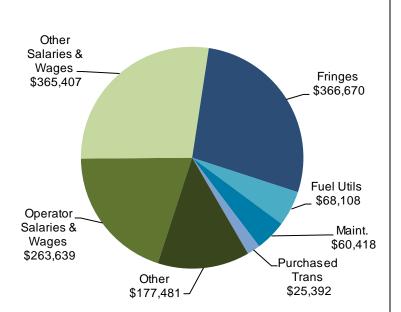


Current Employees

Agency Full-Time:9,312Agency Part-Time:130Contractor Full-Time:590System-Wide:10,032

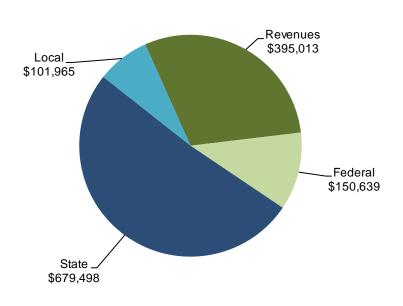
URBAN OPERATING BUDGET

Operating Expense (000's) \$1,327,115



Expense includes ADA complementary expense.

Operating Funds (000's) \$1,327,115



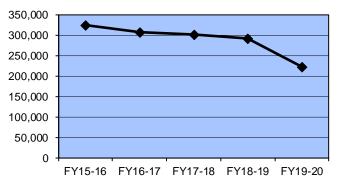
Revenue includes ADA complementary revenue.

(SEPTA) Southeastern Pennsylvania Transportation Authority

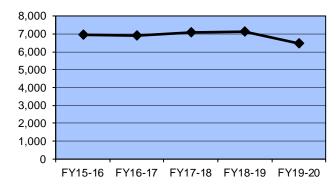
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



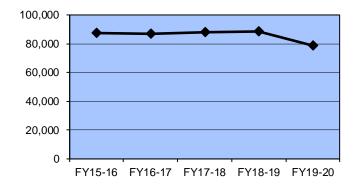
Total Passengers (000's)



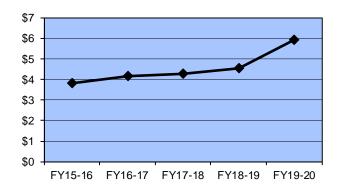
Revenue Vehicle Hours (000's)



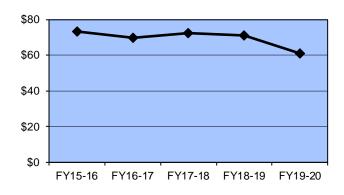
Revenue Vehicle Miles (000's)



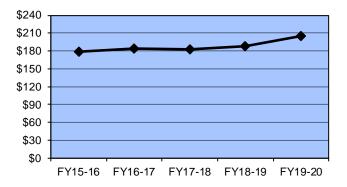
Operating Expense Per Passenger



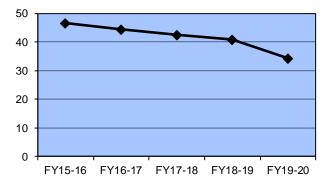
Operating Revenue Per Revenue Vehicle Hour



Operating Expense Per Revenue Vehicle Hour



Total Ridership Per Revenue Vehicle Hour



Southeastern Pennsylvania Transportation Authority (SEPTA)

Community Transportation



Southeastern Pennsylvania Transportation Authority (SEPTA)

1234 Market Street Philadelphia, PA 19107 215-580-8280 Ms. Leslie Richards, General Manager www.septa.org



Service Area Statistics (2010 Census)

 Square Miles:
 143

 Population:
 1,526,006

 65+ Population:
 185,309

 % of Population 65 and older:
 12.1%



Trip Information

 65+ Trips:
 444,285

 Total Shared-Ride Trips:
 444,285

 Total Escorts:
 23,030



Current Fare Information

Average Shared-Ride Fare: \$23.07 Average Shared-Ride Cost per Trip: \$59.04 Fare Structure

Implementation Date: July 2017



House District

Bucks: 18, 29, 31, 140, 141,142, 143, 144, 145, 178 Chester: 13, 26, 74, 155, 156, 157, 158,

160, 167 Delaware: 159, 160, 161, 162, 163, 164, 165, 166, 168, 185, 191

Montgomery: 26, 53, 61, 70, 131, 146, 147, 148, 149, 150, 151, 152, 153, 154, 157, 166, 172, 194

Philadelphia: 152, 170, 172, 173, 174, 175, 177, 179, 180, 181, 182, 184, 185, 186, 188, 190, 191, 192, 194, 195, 197, 198, 200, 201, 202, 203

Senate District

Bucks: 6, 10, 12, 24 Chester: 9, 19, 26, 44 Delaware: 8, 9, 17, 26

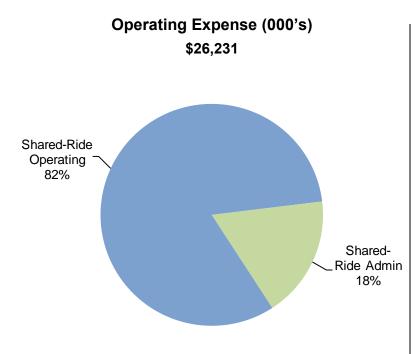
Montgomery: 4, 7, 12, 17, 24, 44 Philadelphia: 1, 2, 3, 4, 5, 7, 8

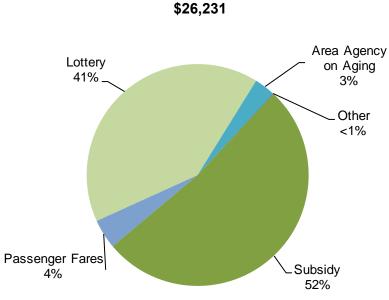


Vehicles Operated in Maximum Service

Community Transportation: 175

COMMUNITY TRANSPORTATION OPERATING BUDGET

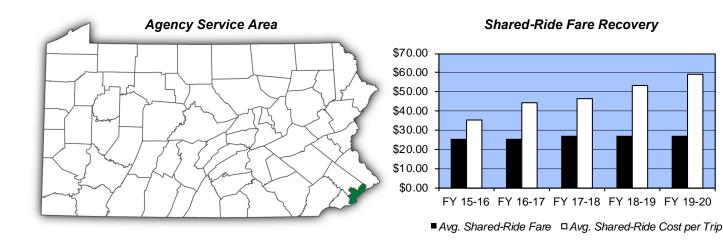


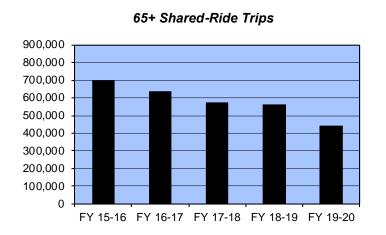


Operating Funds (000's)

(SEPTA) Southeastern Pennsylvania Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

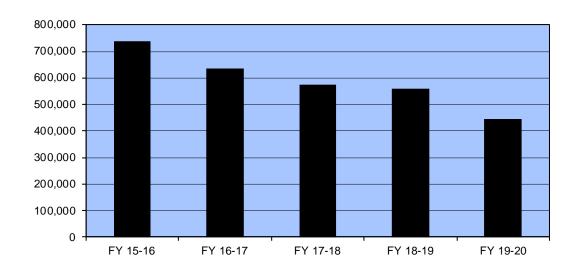




PwD Shared-Ride Trips

SEPTA is legislatively excluded from the Persons with Disabilities Program due to its extensive fixed route and complementry ADA service throughout Philadelphia.

Total Shared-Ride Trips



Port Authority of Allegheny County (PAAC)

Urban System



Port Authority of Allegheny County (PAAC)

345 Sixth Avenue, Third Floor Pittsburgh, PA 15222-2527 412-566-5186 Ms. Katharine Kelleman, CEO

www.portauthority.org



House District

Allegheny: 16, 19, 20, 21, 23, 24, 25, 27, 28, 30, 32, 33, 34, 35, 36, 38, 39, 40, 42, 44, 45, 46, 54

Senate District

Allegheny: 37, 38, 42, 43, 45



Service Area Statistics (2010 Census)

Square Miles: Population: 1,415,244



Current Fare Information

Fixed Route Base: \$2.50 Last Base Fare Increase: July 2012



Act 44 Fixed Route Distribution Factors

Total Passengers: 50.961.821 Senior Passengers: 4,004,259 Revenue Vehicle Miles: 23,730,198 Revenue Vehicle Hours: 1,823,848



Current Employees

Agency Full-Time: 2,519 Contractor Full-Time: 292 Contractor Part-Time: 49 System-Wide: 2,860



Act 44 Operating Assistance

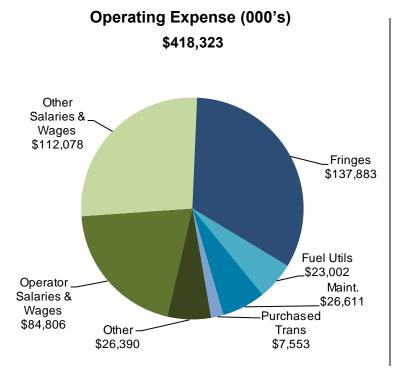
Section 1513 Allocation: \$239,334,902 \$35,900,235 Required Local Match:



Current Fleet Size

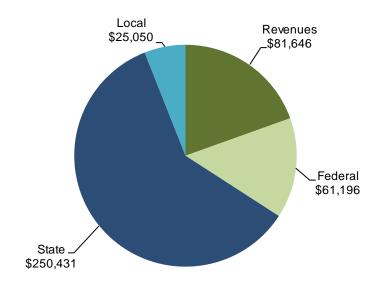
Diesel/Gasoline Motor Bus: 701 Hybrid Diesel-Electric Bus: 27 Electric Bus: 2 Street Car Rail/Light Rail: 81 Inclined Plane Cars: 2 Diesel/Gasoline Paratransit Vehicles: 298 System-Wide: 1.111

URBAN OPERATING BUDGET



Expense includes ADA complementary and DAS expense.

Operating Funds (000's) \$418,323



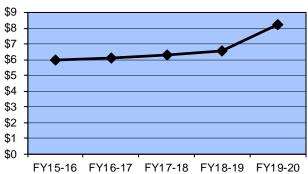
Revenue includes ADA complementary and DAS revenue.

(PAAC) Port Authority of Allegheny County

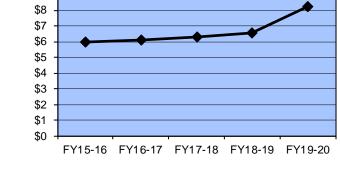
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



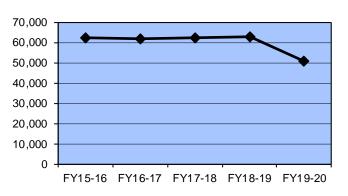
Operating Expense Per Passenger

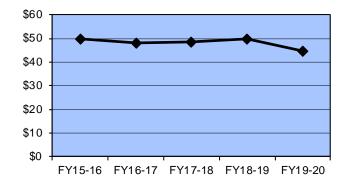


Total Passengers (000's)



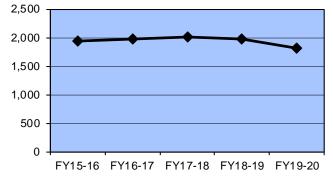
Operating Revenue Per Revenue Vehicle Hour

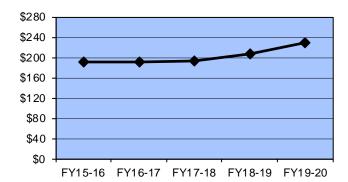






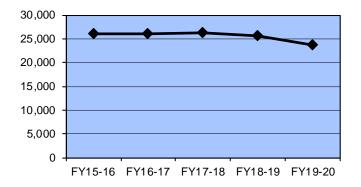
Operating Expense Per Revenue Vehicle Hour

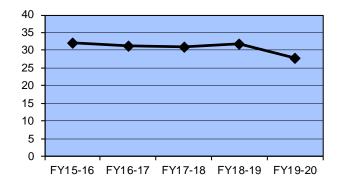




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include ADA complementary and DAS passengers.

Port Authority of Allegheny County (PAAC)

Community Transportation



Port Authority of Allegheny County (PAAC)/ACCESS

345 Sixth Avenue, Third Floor Pittsburgh, PA 15222-2527 412-566-5186 Ms. Katharine Kelleman, CEO www.portauthority.org



House District

Allegheny: 16, 19, 20, 21, 23, 24, 25, 27, 28, 30, 32, 33, 34, 35, 36, 38, 39, 40, 42, 44, 45, 46, 54

Senate District

Allegheny: 37, 38, 42, 43, 45



Service Area Statistics (2010 Census)

Square Miles: 730
Population: 1,223,348
65+ Population: 205,059
% of Population 65 and older: 16.8%



Current Fare Information

Average Shared-Ride Fare: \$23.37 Average Shared-Ride

Cost per Trip: \$35.46

Fare Structure

Implementation Date: September 2019



Trip Information

 65+ Trips:
 420,875

 PwD Trips:
 24,245

 Other Shared-Ride Trips:
 238,468

 Total Shared-Ride Trips:
 683,588

 Total Escorts:
 46,494

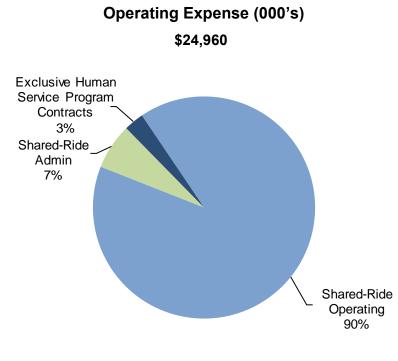
 Non-Public Trips:
 29,230

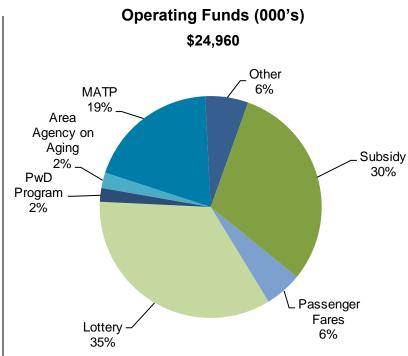


Vehicles Operated in Maximum Service

Community Transportation: 183

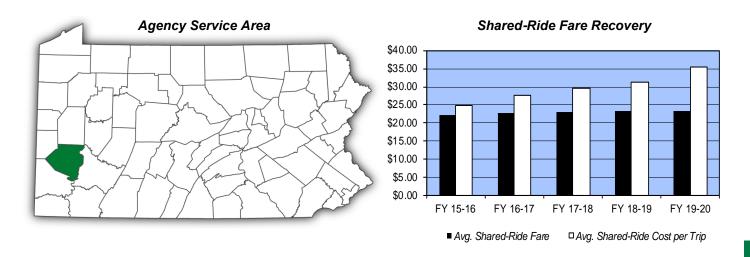
COMMUNITY TRANSPORTATION OPERATING BUDGET

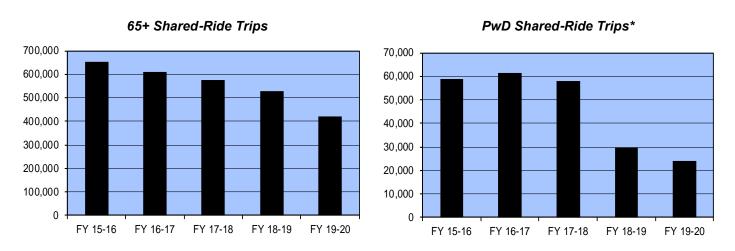




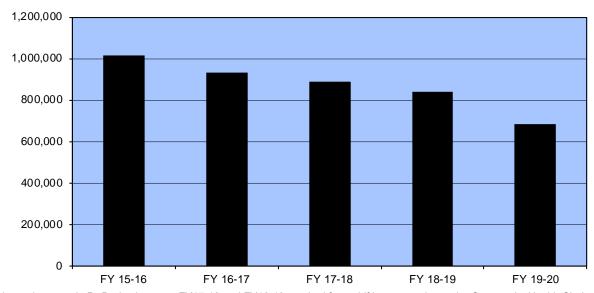
(PAAC) Port Authority of Allegheny County

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



^{*}The large decrease in PwD trips between FY17-18 and FY18-19 resulted from shifting some trips to the Community Health Choices program and other eligible funding sources.

Allied Coordinated Transportation Services, Inc. (ACTS)

Community Transportation



Allied Coordinated Transportation Services, Inc. (ACTS)

241 West Grant Street New Castle, PA 16103 724-658-7258 Mr. Thomas Scott, CEO



House District

Lawrence: 9, 10, 17

Senate District

Lawrence: 47



Service Area Statistics (2010 Census)

Square Miles: 360
Population: 91,108
65+ Population: 17,128
% of Population 65 and older: 18.8%



Current Fare Information

Average Shared-Ride Fare: \$16.58 Average Shared-Ride Cost per Trip: \$16.24

Fare Structure

Implementation Date: January 2019



Trip Information

 65+ Trips:
 21,547

 PwD Trips:
 1,520

 Other Shared-Ride Trips:
 15,103

 Total Shared-Ride Trips:
 38,170

 Total Escorts:
 5,137

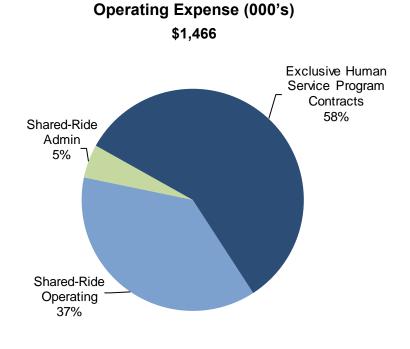
 Non-Public Trips:
 31,596

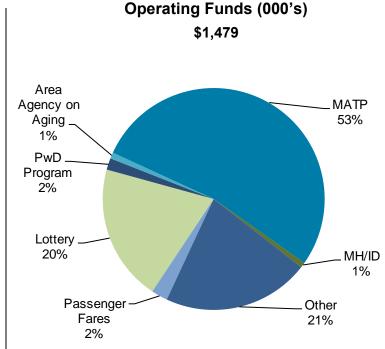


Vehicles Operated in Maximum Service

Community Transportation: 25

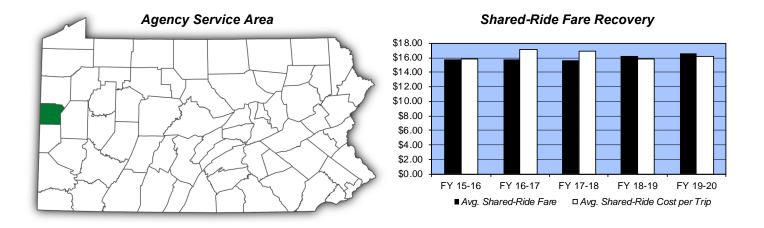
COMMUNITY TRANSPORTATION OPERATING BUDGET

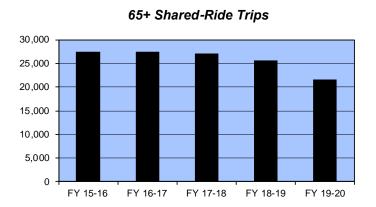


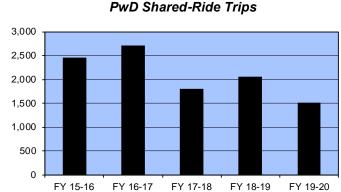


(ACTS) Allied Coordinated Transportation Services, Inc.

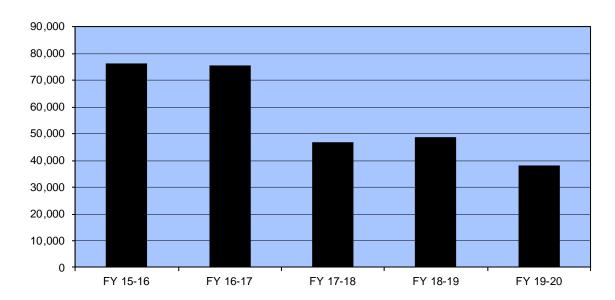
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



The large decrease in trips between FY16-17 and FY17-18 resulted from a reclassification of some non-PennDOT funded trips to non-public transportation.

Urban System





Altoona Metro Transit (AMTRAN)

3301 Fifth Avenue Altoona, PA 16602 814-944-4074

Mr. Eric Wolf, General Manager

www.amtran.org



House District

Blair: 79, 80

Senate District

Blair: 30



Service Area Statistics (2010 Census)

Square Miles: 25
Population: 69,608



Current Fare Information

Fixed Route Base: \$1.75 Last Base Fare Increase: July 2020



Act 44 Fixed Route Distribution Factors Total Passengers: 466,503

Senior Passengers: 68,646 Revenue Vehicle Miles: 567,046 Revenue Vehicle Hours: 47,742



Current Employees

Agency Full-Time: 38
Agency Part-Time: 9
Contractor Full-Time: 15
Contractor Part-Time: 27
System-Wide: 89



Act 44 Operating Assistance

Section 1513 Allocation: \$3,207,473 Required Local Match: \$173,646

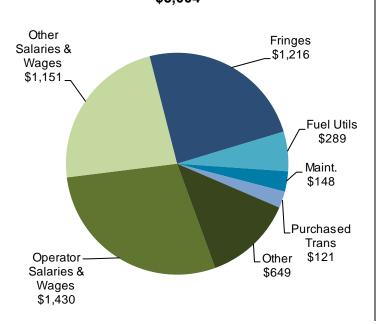


Current Fleet Size

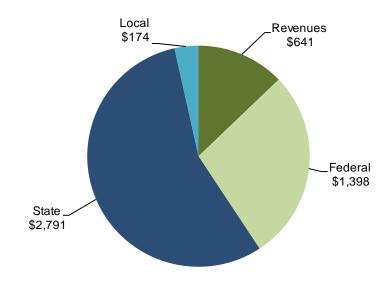
Diesel/Gasoline Motor Bus: 8
CNG Motor Bus: 16
Diesel/Gasoline Paratransit Vehicles: 2
System-Wide: 26

URBAN OPERATING BUDGET

Operating Expense (000's) \$5,004



Operating Funds (000's) \$5,004

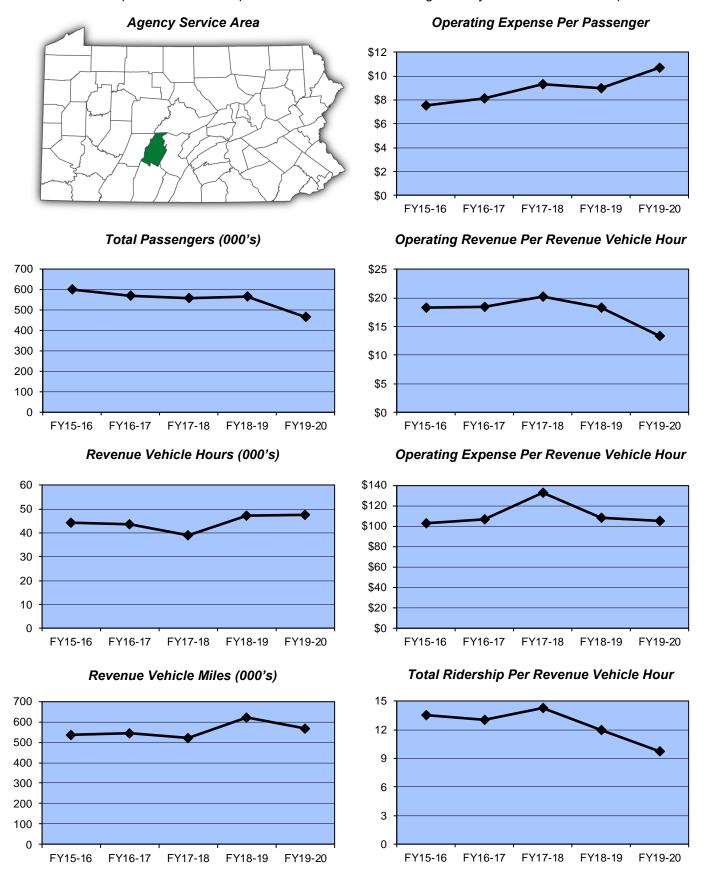


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(AMTRAN) Altoona Metro Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Area Transportation Authority of North Central PA (ATA)

Rural System



Area Transportation Authority (ATA)

44 Transportation Center Johnsonburg, PA 15845 866-282-4968

Mr. Michael Imbrogno, CEO

www.rideata.com



House District

Cameron: 67 Jefferson: 66 Clarion: 63 McKean: 67 Clearfield: 73, 75 Potter: 67, 68

Elk: 75

Senate District

Cameron: 25 Clarion: 21 Clearfield: 25, 35 McKean: 25 Elk: 25 Jefferson: 25

Potter: 25



Service Area Statistics (2010 Census)

Square Miles: 5,693 Population: 264,768



Current Fare Information

Fixed Route Base: \$1.25 Last Base Fare Increase: July 2008



Act 44 Fixed Route Distribution Factors

Total Passengers: 361,545 Senior Passengers: 45,297 Revenue Vehicle Miles: 1,376,912 Revenue Vehicle Hours: 107,852



Current Employees

Agency Full-Time: 70 Agency Part-Time: 90 Contractor Full-Time: 2 Contractor Part-Time: 8 System-Wide: 170



Act 44 Operating Assistance

Section 1513 Allocation: \$5,766,960 Required Local Match*: \$387,613

*ATA was approved for a partial local match waiver due to regional consolidation savings.

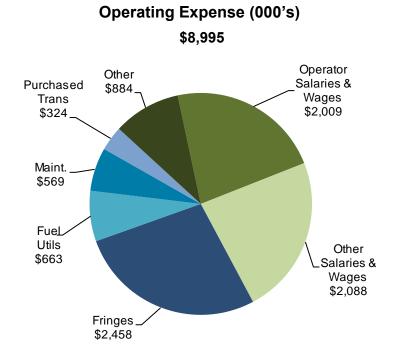


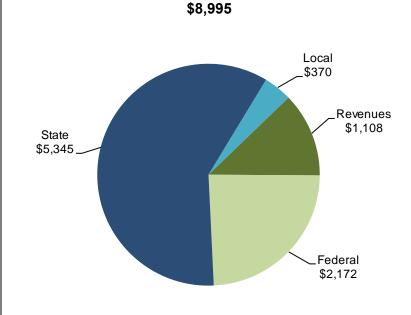
Current Fleet Size

Diesel/Gasoline Motor Bus: 40 Hybrid Diesel/Electric Motor Bus: Diesel/Gasoline Paratransit: 58 System-Wide: 99

Operating Funds (000's)

RURAL OPERATING BUDGET





Expense includes DAS expense.

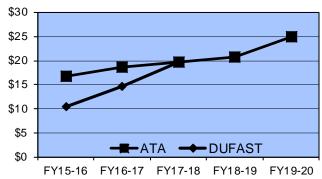
Revenue includes DAS revenue.

(ATA) Area Transportation Authority of North Central PA

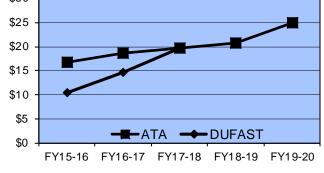
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



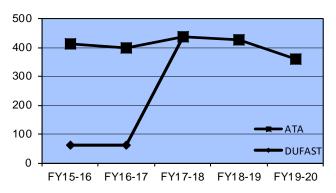
Operating Expense Per Passenger

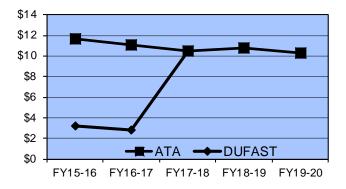


Total Passengers (000's)



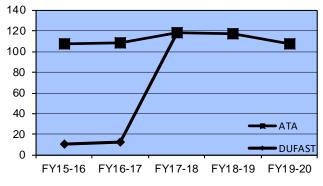
Operating Revenue Per Revenue Vehicle Hour

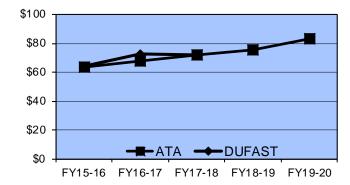




Revenue Vehicle Hours (000's)

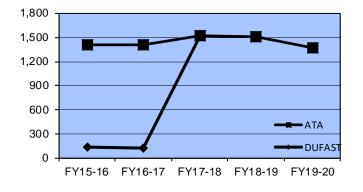
Operating Expense Per Revenue Vehicle Hour

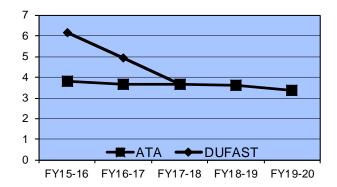




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include DAS passengers. Charts show data both before and after ATA and DUFAST consolidated in FY17-18.

Area Transportation Authority of North Central PA (ATA)

Community Transportation



Area Transportation Authority (ATA)

44 Transportation Center Johnsonburg, PA 15845 866-282-4968

Mr. Michael Imbrogno, CEO www.rideata.com



House District

Cameron: 67 Clearfield: 73, 75 Elk: 75 Jefferson: 66 McKean: 67 Potter: 67, 68

Senate District

Cameron: 25 Clearfield: 25, 35 Elk: 25 Jefferson: 25 McKean: 25 Potter: 25



Service Area Statistics (2010 Census)

Square Miles: 5,092 Population: 224,780



Current Fare Information

Average Shared-Ride Fare: \$5.28 Average Shared-Ride Cost per Trip: \$40.50

Fare Structure

Implementation Date: August 2017



Trip Information

 65+ Trips:
 42,715

 PwD Trips:
 22,455

 Other Shared-Ride Trips:
 53,150

 Total Shared-Ride Trips:
 118,320

 Total Escorts:
 8,239

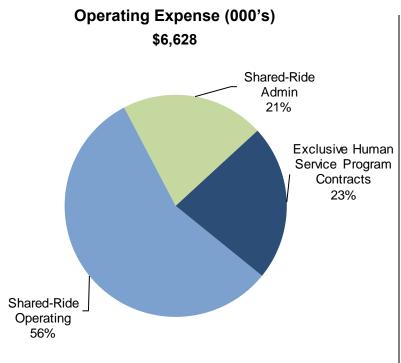
 Non-Public Trips:
 12,241

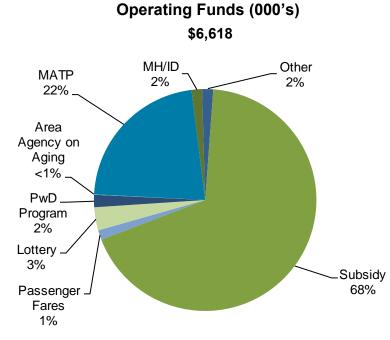


Vehicles Operated in Maximum Service

Community Transportation:

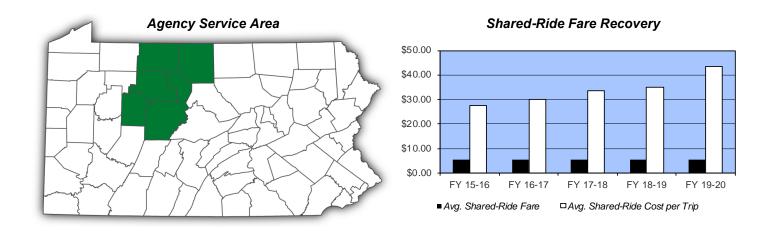
COMMUNITY TRANSPORTATION OPERATING BUDGET

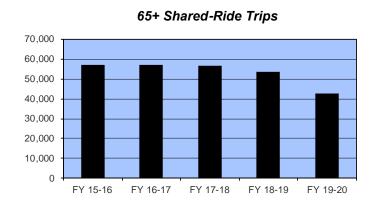


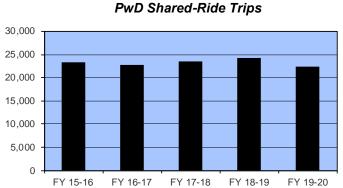


(ATA) Area Transportation Authority of North Central PA

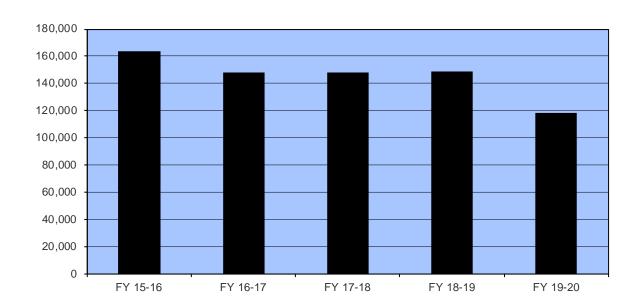
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Beaver County Transit Authority (BCTA)

Urban & Rural System





Beaver County Transit Authority (BCTA)

200 West Washington Street Rochester, PA 15074-2235 724-728-4255

Ms. Mary Jo Morandini, General Manager www.bcta.com



House District

Beaver: 10, 14, 15, 16

Senate District

Beaver: 46, 47



Service Area Statistics (2010 Census)

Square Miles: 440 Population: 170,596



Current Fare Information

Fixed Route Base: \$2.50 Last Base Fare Increase: January 2017



Act 44 Fixed Route Distribution Factors

Total Passengers: 592,612
Senior Passengers: 62,025
Revenue Vehicle Miles: 805,827
Revenue Vehicle Hours: 48,627



Current Employees

Agency Full-Time: 91
Agency Part-Time: 1
System-Wide: 92



Act 44 Operating Assistance

Section 1513 Allocation: \$4,055,614 Required Local Match: \$608,342



Current Fleet Size

Diesel/Gasoline Motor Bus: 6
CNG Motor Bus: 17
Diesel/Gasoline Paratransit Vehicle: 23
System-Wide: 46

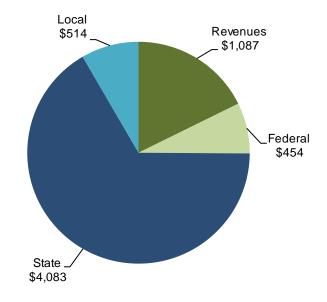
URBAN & RURAL OPERATING BUDGET

Other Salaries & Wages \$1,377 Fringes \$1,053

Operating Expense (000's)

Expense includes DAS expense.

Operating Funds (000's) \$6,138



Revenue includes DAS revenue.

\$471

Maint.

\$497

Other

\$1,033

Operator

Salaries &

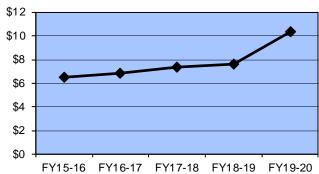
Wages \$1,707

(BCTA) Beaver County Transit Authority

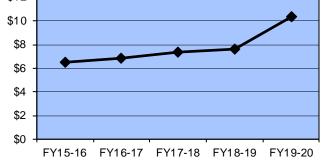
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



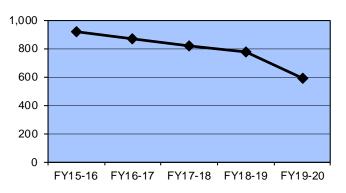
Operating Expense Per Passenger

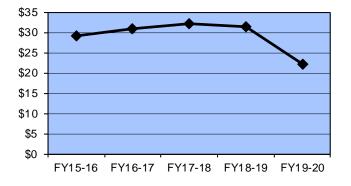


Total Passengers (000's)



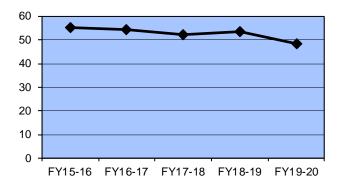
Operating Revenue Per Revenue Vehicle Hour

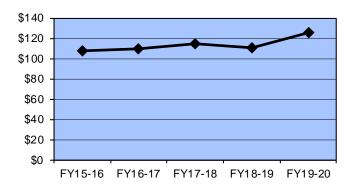




Revenue Vehicle Hours (000's)

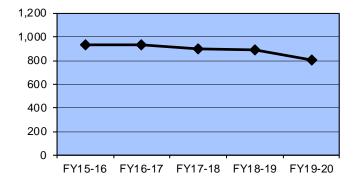
Operating Expense Per Revenue Vehicle Hour

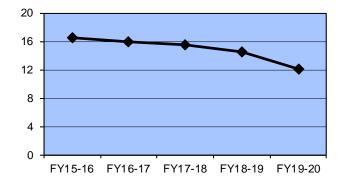




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include DAS passengers.

Beaver County Transit Authority (BCTA)

Community Transportation



Beaver County Transit Authority (BCTA)

200 West Washington Street Rochester, PA 15074-2235 724-728-4255

Ms. Mary Jo Morandini, General Manager www.bcta.com



House District

Beaver: 10, 14, 15, 16

Senate District Beaver: 46, 47



Service Area Statistics (2010 Census)

Square Miles: 440 Population: 170,596 65+ Population: 31,660 % of Population 65 and older: 18.6%



Current Fare Information

Average Shared-Ride Fare: \$22.50 Average Shared-Ride Cost per Trip: \$36.64

Fare Structure

Implementation Date: July 2019



Trip Information

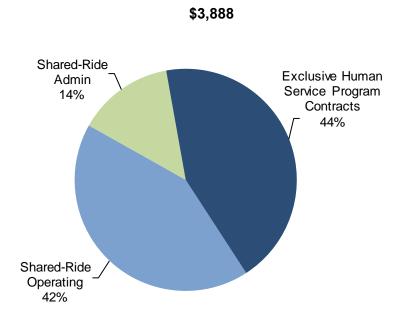
65+ Trips: 23,236 Other Shared-Ride Trips: 36,567 Total Shared-Ride Trips: 59,803 **Total Escorts:** 3,769 Non-Public Trips: 53,367



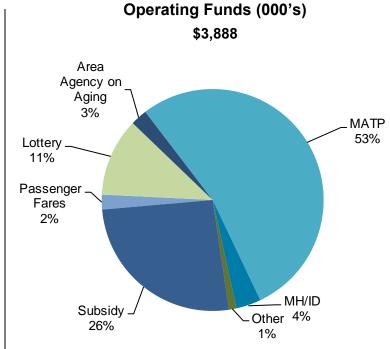
Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

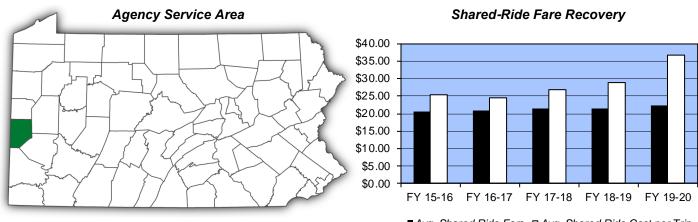


Operating Expense (000's)

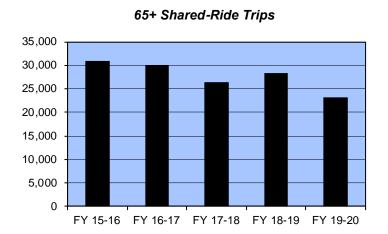


(BCTA) Beaver County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



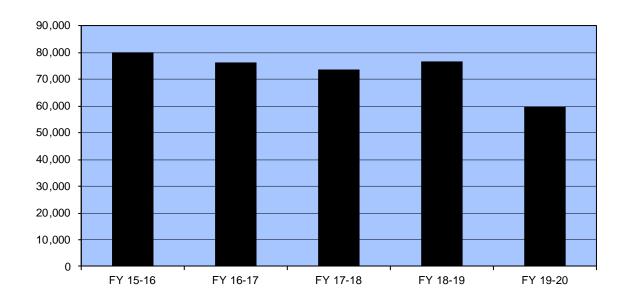
■ Avg. Shared-Ride Fare □ Avg. Shared-Ride Cost per Trip



PwD Shared-Ride Trips

BCTA does not report trips through the Persons with Disabilities Program because all trips for persons with disabilities are funded by programs other than PwD beginning in FY 2011-12.

Total Shared-Ride Trips



Blair Senior Services, Inc.

Community Transportation



Blair Senior Services, Inc.

1320 Twelfth Avenue Altoona, PA 16601 814-695-3500

Mr. Steve Williamson, President



House District

Blair: 79, 80

Senate District

Blair: 30



Service Area Statistics (2010 Census)

Square Miles: 526
Population: 127,089
65+ Population: 22,527
% of Population 65 and older: 17.7%



Current Fare Information

Average Shared-Ride Fare: \$17.65 Average Shared-Ride Cost per Trip: \$25.39

Fare Structure

Implementation Date: September 2014



Trip Information

 65+ Trips:
 57,930

 PwD Trips:
 1,132

 Other Shared-Ride Trips:
 34,121

 Total Shared-Ride Trips:
 93,183

 Total Escorts:
 2,155

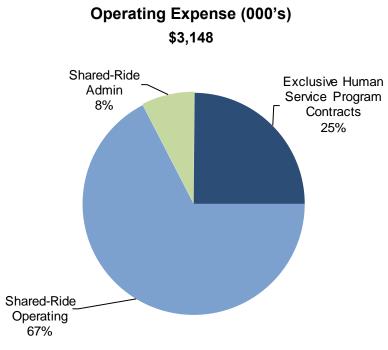
 Non-Public Trips:
 191

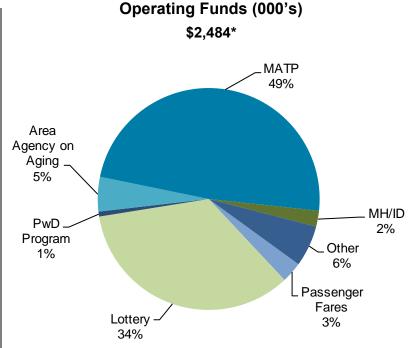


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET



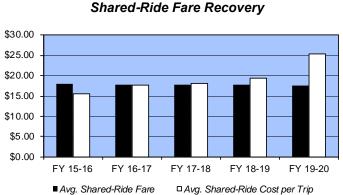


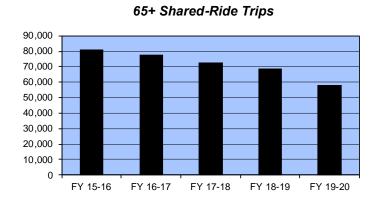
^{*}Deficit will be covered by retained earnings

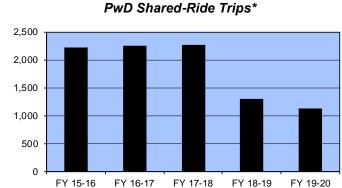
Blair Senior Services, Inc.

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

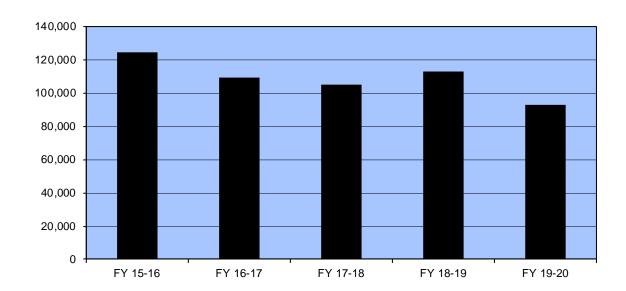








Total Shared-Ride Trips



*Decrease in PwD trips due to a decrease in activity from high-volume riders

Borough of Mount Carmel (LATS)

Rural System



Borough of Mount Carmel/Lower Anthracite Transit System (LATS)

137 West 4th Street Mount Carmel, PA 17851 570-339-3956 Mr. Victor Girardi, Transit Director



House District

Northumberland: 107, 108

Senate District
Northumberland: 27



Service Area Statistics (2010 Census)

Square Miles: 50 Population: 29,713



Current Fare Information

Fixed Route Base: \$1.00 Last Base Fare Increase: August 2007



Act 44 Fixed Route Distribution Factors

Total Passengers: 33,520 Senior Passengers: 14,628 Revenue Vehicle Miles: 48,300 Revenue Vehicle Hours: 4,584



Current Employees

Agency Full-Time: 1
Contractor Full-Time: 2
Contractor Part-Time: 4
System-Wide: 7



Act 44 Operating Assistance

Section 1513 Allocation: \$329,999 Required Local Match: \$14,106

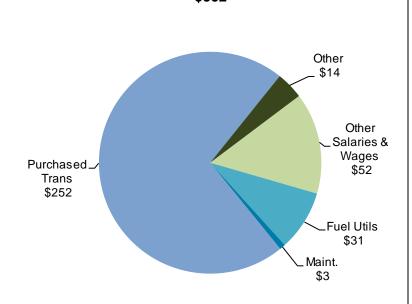


Current Fleet Size

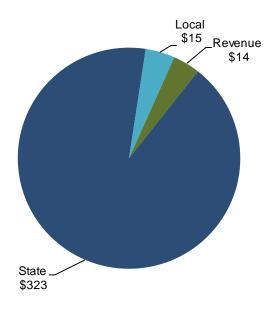
Diesel/Gasoline Motor Bus: 3
System-Wide: 3

RURAL OPERATING BUDGET

Operating Expense (000's) \$352

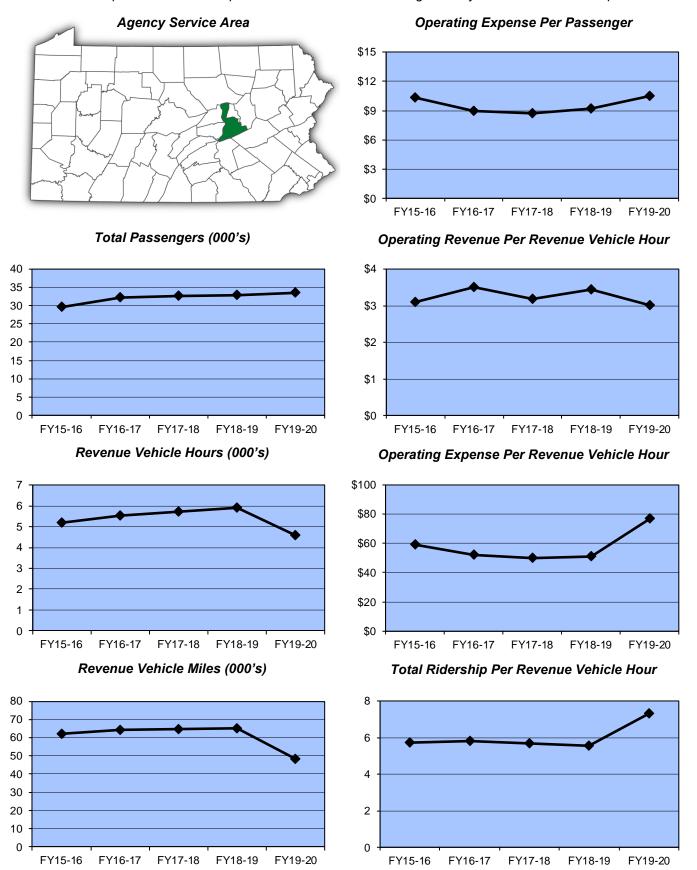


Operating Funds (000's) \$352



(LATS) Borough of Mount Carmel

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Bucks County Transport, Inc.

Community Transportation



Bucks County Transport, Inc.

P.O. Box 510 Holicong, PA 18928 215-794-5554

Mr. Vince Volpe, Executive Director www.bctransport.org



Service Area Statistics (2010 Census)

Square Miles: Population: 65+ Population: % of Population 65 and older: 14.6%



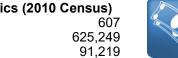
House District

Bucks: 18, 29, 31, 140, 141,142, 143, 144,

145, 178

Senate District

Bucks: 6, 10, 12, 24



Current Fare Information

Average Shared-Ride Fare: \$25.39 Average Shared-Ride Cost per Trip: \$31.39

Fare Structure

Implementation Date: July 2016



Trip Information

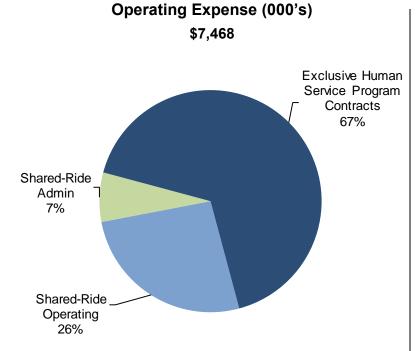
65+ Trips: 57,548 PwD Trips: 20,805 Other Shared-Ride Trips: 974 Total Shared-Ride Trips: 79,327 **Total Escort Trips** 2,840 Non-Public Trips: 259,842

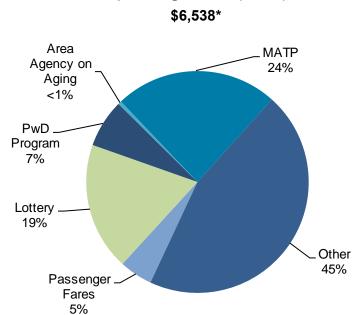


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET





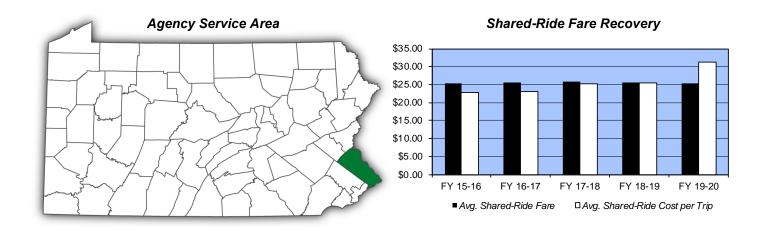
Operating Funds (000's)

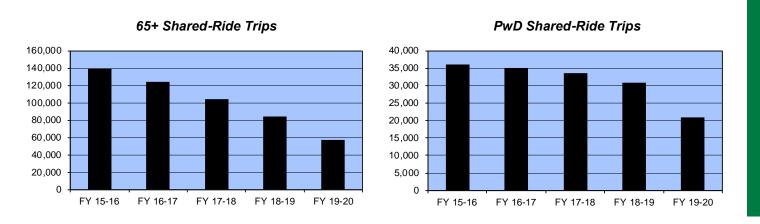
*Deficit will be covered by CARES Act and other supplemental COVID-19 appropriated funds beyond the end of the fiscal year

60

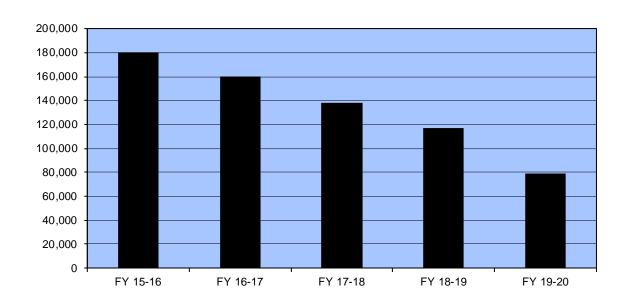
Bucks County Transport, Inc.

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Community Transportation



Butler Area Rural Transit (BART)

130 Hollywood Drive Suite 102 Butler, PA 16001 724-282-6060

Ms. Janine Kennedy, Director of Programs



House District

Butler: 8, 10, 11, 12, 14, 60, 64

Senate District

Butler: 21, 41, 47



Service Area Statistics (2010 Census)

 Square Miles:
 789

 Population:
 183,862

 65+ Population:
 27,853

 % of Population 65 and older:
 15.1%



Current Fare Information

Average Shared-Ride Fare: \$14.91 Average Shared-Ride Cost per Trip: \$15.53

Fare Structure

Implementation Date: July 2020



Trip Information

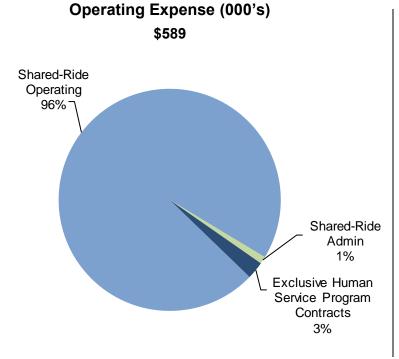
65+ Trips: 15,255
PwD Trips: 3,844
Other Shared-Ride Trips: 17,832
Total Shared-Ride Trips: 36,931

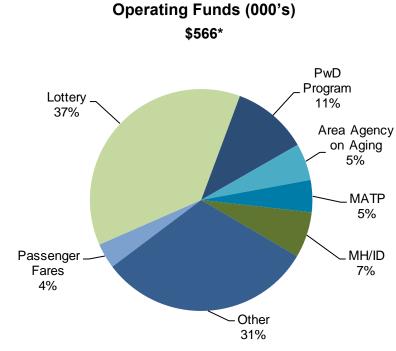


Vehicles Operated in Maximum Service

Community Transportation: 1

COMMUNITY TRANSPORTATION OPERATING BUDGET



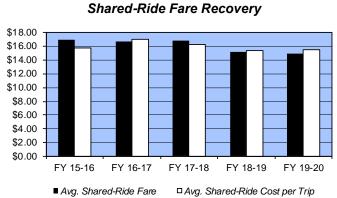


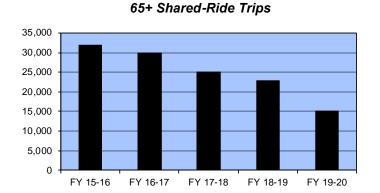
*Deficit will be covered by prior year retained earnings

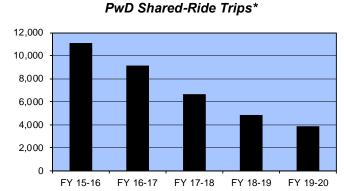
(BART) Butler County

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

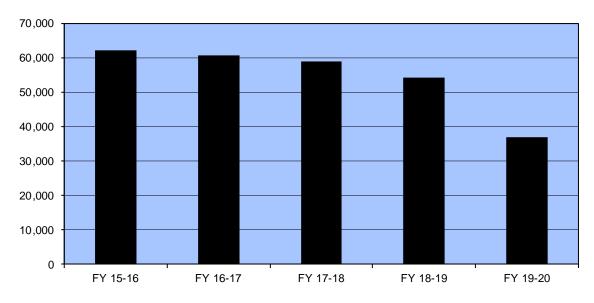








Total Shared-Ride Trips



^{*}Trips shifted to other eligible funding sources

Butler Transit Authority (BTA)

Urban & Rural System





Butler Transit Authority (BTA) 130 Hollywood Drive, Suite 101 Butler, PA 16001 724-283-0445

Mr. John Paul, Executive Director www.butlertransitauthority.com



House District

Butler: 8, 10, 11, 12, 14, 60, 64

Senate District Butler: 21, 41, 47



Service Area Statistics (2010 Census) Square Miles: 25

Population: 25



Current Fare Information

Fixed Route Base: \$1.25 Last Base Fare Increase: July 2012



Act 44 Fixed Route Distribution Factors

Total Passengers: 173,724
Senior Passengers: 36,211
Revenue Vehicle Miles: 169,347
Revenue Vehicle Hours: 15,223



Current Employees

Agency Full-Time: 4
Agency Part-Time: 7
Contractor Full-Time: 14
System-Wide: 25



Act 44 Operating Assistance

Section 1513 Allocation: \$995,474 Required Local Match: \$55,038

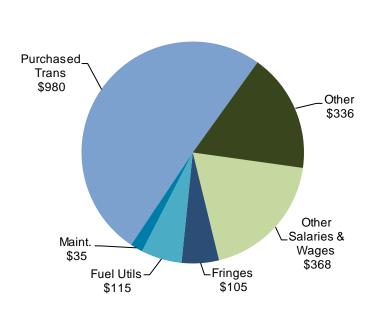


Current Fleet Size

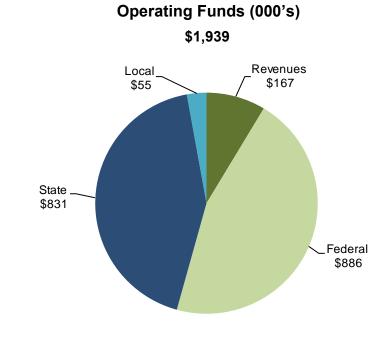
Diesel/Gasoline Motor Bus: 1
CNG Bus: 11
System-Wide: 12

URBAN & RURAL OPERATING BUDGET

Operating Expense (000's) \$1,939



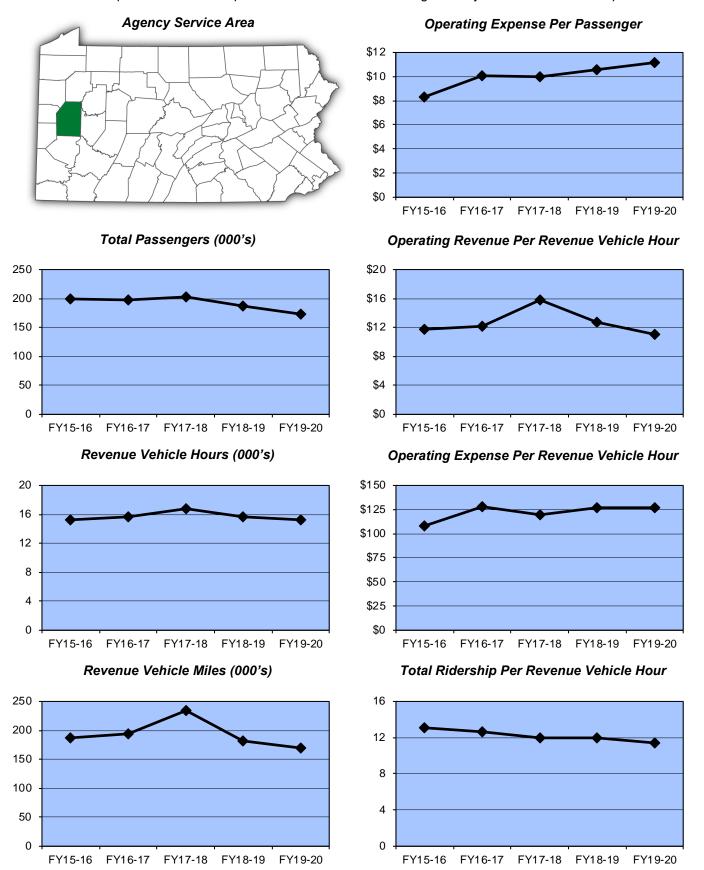
Expense includes ADA complementary expense.



Revenue includes ADA complementary revenue.

(BTA) Butler Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

NOTE: Myers Coach Lines, Inc. ended operations on December 15th, 2017. Butler Transit Authority assumed responsibility for continuing commuter service in this corridor immediately following the discontinuation of Myers service.

Call-A-Ride Service (CARS)

Community Transportation



Call-A-Ride Service (CARS)

249 West Third Street Lewistown, PA 17044 717-242-2277

Ms. Cynthia Sunderland, Director of Transportation



House District

Juniata: 82 Mifflin: 81, 82, 171

Senate District

Juniata: 34 Mifflin: 34



Service Area Statistics (2010 Census)

 Square Miles:
 803

 Population:
 71,318

 65+ Population:
 12,777

 % of Population 65 and older:
 17.9%



Current Fare Information

Average Shared-Ride Fare: \$23.64 Average Shared-Ride Cost per Trip: \$27.27

Fare Structure

Implementation Date: May 2013



Trip Information

 65+ Trips:
 15,638

 PwD Trips:
 3,128

 Other Shared-Ride Trips:
 16,442

 Total Shared-Ride Trips:
 35,208

 Non-Public Trips:
 445



Vehicles Operated in Maximum Service

Community Transportation: 13

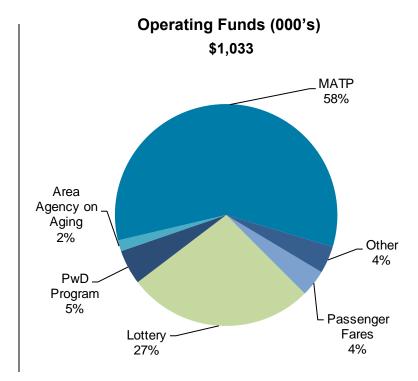
COMMUNITY TRANSPORTATION OPERATING BUDGET

Shared-Ride Admin 32% Exclusive Human Service Program Contracts 4% Shared-Ride

Operating

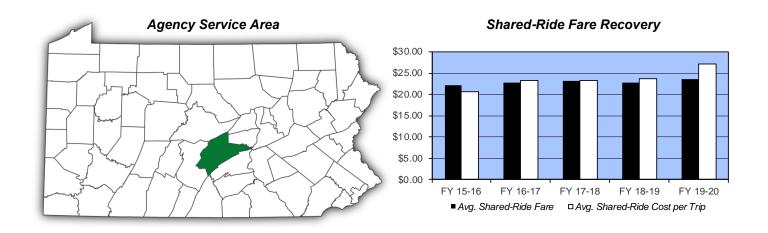
64%

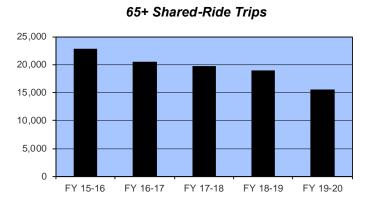
Operating Expense (000's)

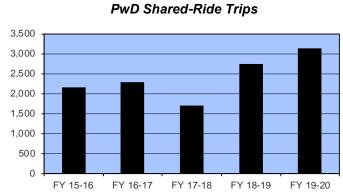


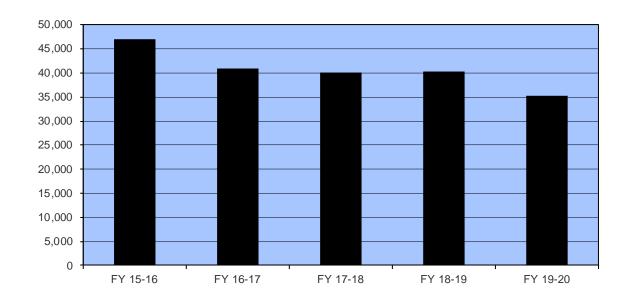
(CARS) Call-A-Ride Service

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Cambria County Transit Authority (CamTran)

Urban & Rural System





Cambria County Transit Authority (CamTran)

502 Maple Avenue Johnstown, PA 15901 814-535-5526 Ext. 202 Ms. Rose Lucey-Noll, Executive Director www.camtranbus.com



House District

Cambria: 71, 72, 73

Senate District

Cambria: 35



Service Area Statistics (2010 Census)

Square Miles: 688 Population: 143,679



Current Fare Information

Fixed Route Base: \$1.70 Last Base Fare Increase: January 2019



Act 44 Fixed Route Distribution Factors

Total Passengers: 1,039,684
Senior Passengers: 141,008
Revenue Vehicle Miles: 1,081,518
Revenue Vehicle Hours: 82,398



Current Employees

Agency Full-Time: 108 Agency Part-Time: 40 System-Wide: 148



Act 44 Operating Assistance

Section 1513 Allocation: \$7,328,038 Required Local Match: \$890,217

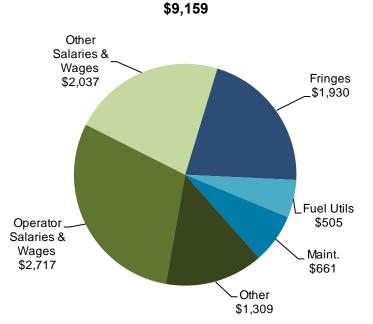


Current Fleet Size

Diesel/Gasoline Motor Bus: 23
CNG Motor Bus: 26
Other Alternative Fuel Motor Bus: 1
Inclined Plane Cars: 2
Diesel/Gasoline Paratransit Vehicle: 23
CNG Paratransit: 7
System-Wide: 82

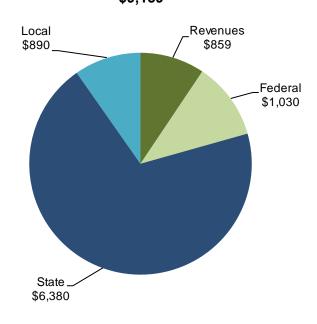
URBAN & RURAL OPERATING BUDGET

Operating Expense (000's)



Expense includes ADA complementary expense.

Operating Funds (000's) \$9,159



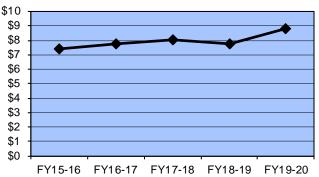
Revenue includes ADA complementary revenue.

(CamTran) Cambria County Transit Authority

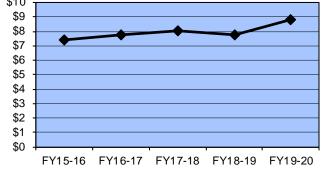
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



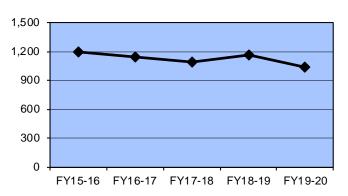
Operating Expense Per Passenger

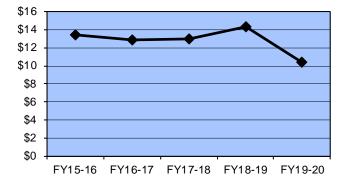


Total Passengers (000's)



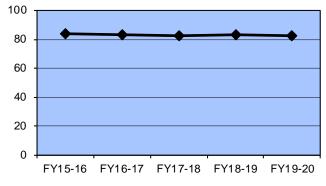
Operating Revenue Per Revenue Vehicle Hour

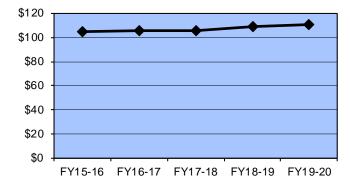




Revenue Vehicle Hours (000's)

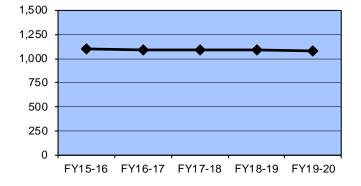
Operating Expense Per Revenue Vehicle Hour

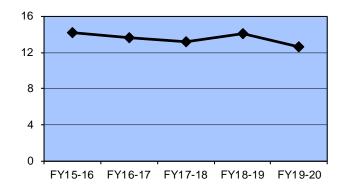




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include ADA complementary passengers.

Cambria County Transit Authority (CamTran)

Community Transportation





Cambria County Transit Authority (CamTran)

502 Maple Avenue Johnstown, PA 15901 814-535-5526 Ext. 202 Ms. Rose Lucey-Noll, Executive Director www.camtranbus.com



House District

Cambria: 71, 72, 73

Senate District

Cambria: 35



Service Area Statistics (2010 Census)

Square Miles: 688
Population: 143,679
65+ Population: 27,071
% of Population 65 and older: 18.8%



Current Fare Information

Average Shared-Ride Fare: \$19.62 Average Shared-Ride Cost per Trip: \$35.68

Fare Structure

Implementation Date: January 2017



Trip Information

 65+ Trips:
 40,462

 PwD Trips:
 1,837

 Other Shared-Ride Trips:
 2,455

 Total Shared-Ride Trips:
 44,754

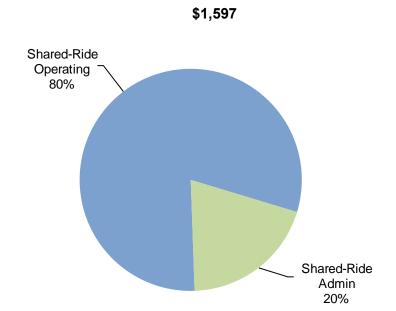
 Total Escorts:
 1,512



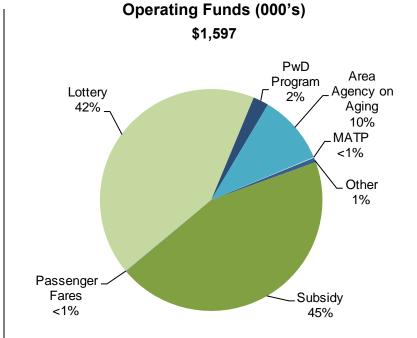
Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

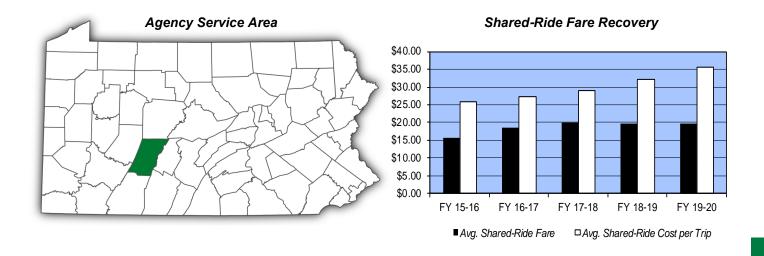


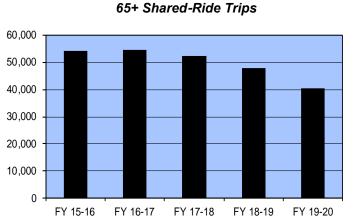
Operating Expense (000's)

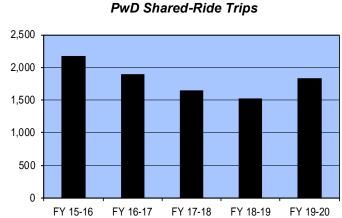


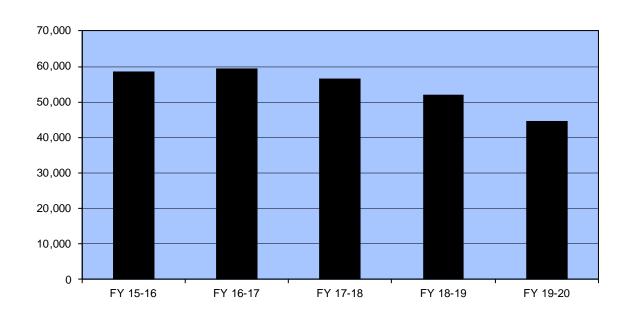
(CamTran) Cambria County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Capital Area Transit (CAT)

Urban & Rural System



Capital Area Transit (CAT)

901 North Cameron Street
Harrisburg, PA 17101
717-233-5657
Mr. Richard Farr, Executive Director
www.cattransit.com



House District

Cumberland: 86, 87, 88, 92, 193, 199 Dauphin: 98, 103, 104, 105, 106, 125

Senate District

Cumberland: 30, 31, 33 Dauphin: 15, 48



Service Area Statistics (2010 Census)

Square Miles: 1,070 Population: 508,279



Current Fare Information

Fixed Route Base: \$1.80 Last Base Fare Increase: November 2019



Act 44 Fixed Route Distribution Factors

Total Passengers: 1,757,612
Senior Passengers: 249,558
Revenue Vehicle Miles: 2,013,652
Revenue Vehicle Hours: 134,916



Current Employees

Agency Full-Time: 185
Agency Part-Time: 13
Contractor Full-Time: 26
Contractor Part-Time: 11
System-Wide: 235



Act 44 Operating Assistance

Section 1513 Allocation: \$9,100,664 Required Local Match:: \$1,027,331

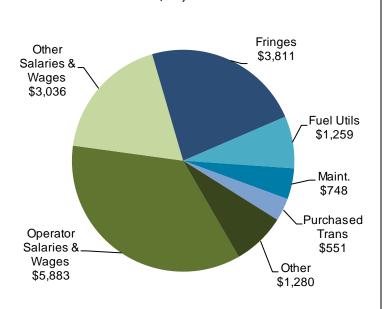


Current Fleet Size

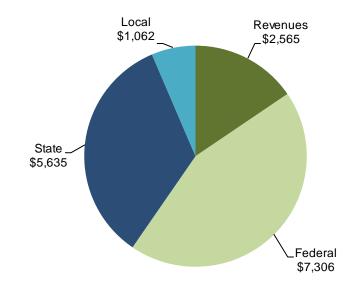
Diesel/Gasoline Motor Bus: 81
Diesel/Gasoline Paratransit Vehicle: 50
System-Wide: 131

URBAN & RURAL OPERATING BUDGET

Operating Expense (000's) \$16,568



Operating Funds (000's) \$16,568

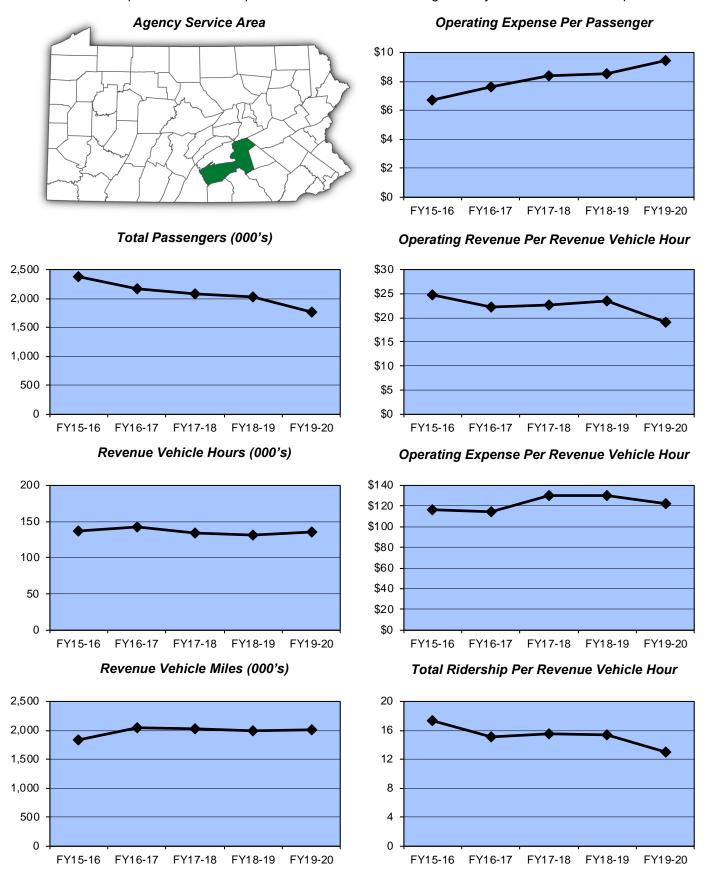


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(CAT) Capital Area Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Capital Area Transit (CAT)

Community Transportation



Capital Area Transit (CAT)

901 North Cameron Street
Harrisburg, PA 17101
717-233-5657
Mr. Richard Farr, Executive Director
www.cattransit.com



House District

Dauphin: 98, 103, 104, 105, 106, 125

Senate District

Dauphin: 15, 48



Service Area Statistics (2010 Census)

Square Miles: 525
Population: 268,100
65+ Population: 36,841
% of Population 65 and older: 13.7%



Current Fare Information

Average Shared-Ride Fare: \$22.72 Average Shared-Ride Cost per Trip: \$32.97

Fare Structure

Implementation Date: November 2019



Trip Information

 65+ Trips:
 43,949

 PwD Trips:
 6,982

 Other Shared-Ride Trips:
 69,959

 Total Shared-Ride Trips:
 120,890

 Total Escorts:
 23,655

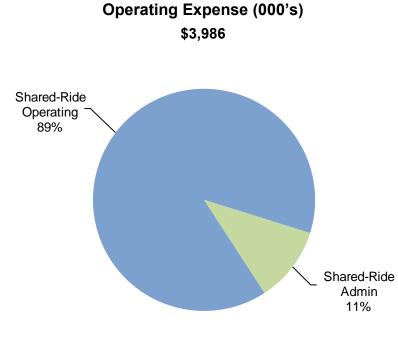


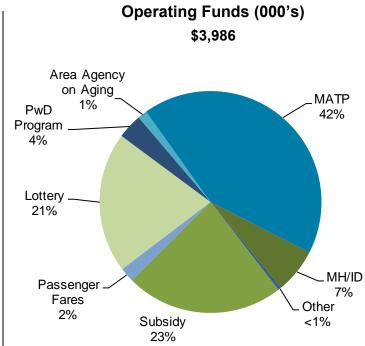
Vehicles Operated in Maximum Service

Community Transportation:

47

COMMUNITY TRANSPORTATION OPERATING BUDGET

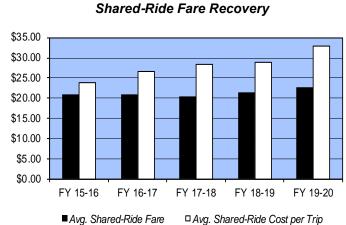


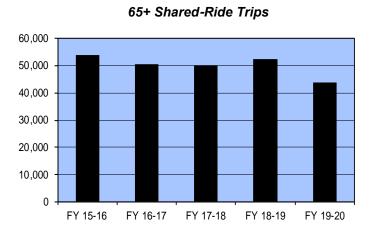


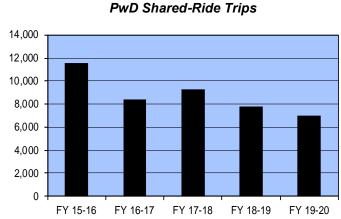
(CAT) Capital Area Transit

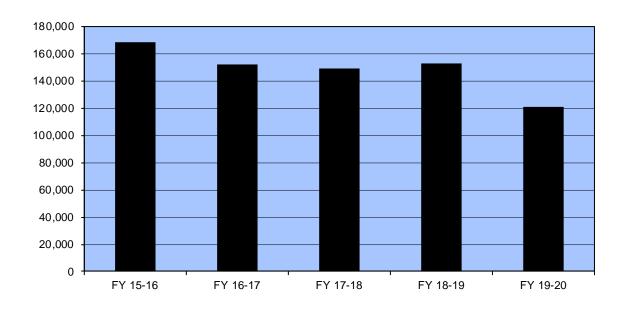
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











Carbon County Community Transit (ссст)

Urban & Rural System



Carbon County Community Transit

46 East Locust Street Nesquehoning, PA 18240 570-669-6380

Mr. Owen O'Neil, Executive Director www.carbontransit.com



House District

Carbon: 122

Senate District

Carbon: 14



Service Area Statistics (2010 Census)

Square Miles: 75
Population: 58,356



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: November 2002



Act 44 Fixed Route Distribution Factors

Total Passengers: 7,505 Senior Passengers: 3,053 Revenue Vehicle Miles: 41,692 Revenue Vehicle Hours: 2,352



Current Employees

Agency Full-Time: 2
Contractor Full-Time: 8
Contractor Part-Time: 7
System-Wide: 17



Act 44 Operating Assistance

Section 1513 Allocation: \$265,921 Required Local Match: \$39,888



Current Fleet Size

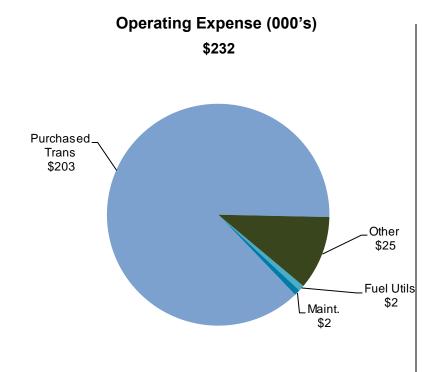
Diesel/Gasoline Paratransit Vehicle: 14 System-Wide: 14

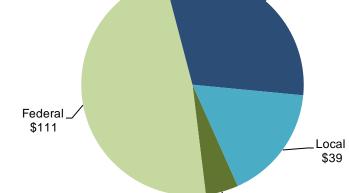
Operating Funds (000's)

\$232

State

URBAN & RURAL OPERATING BUDGET





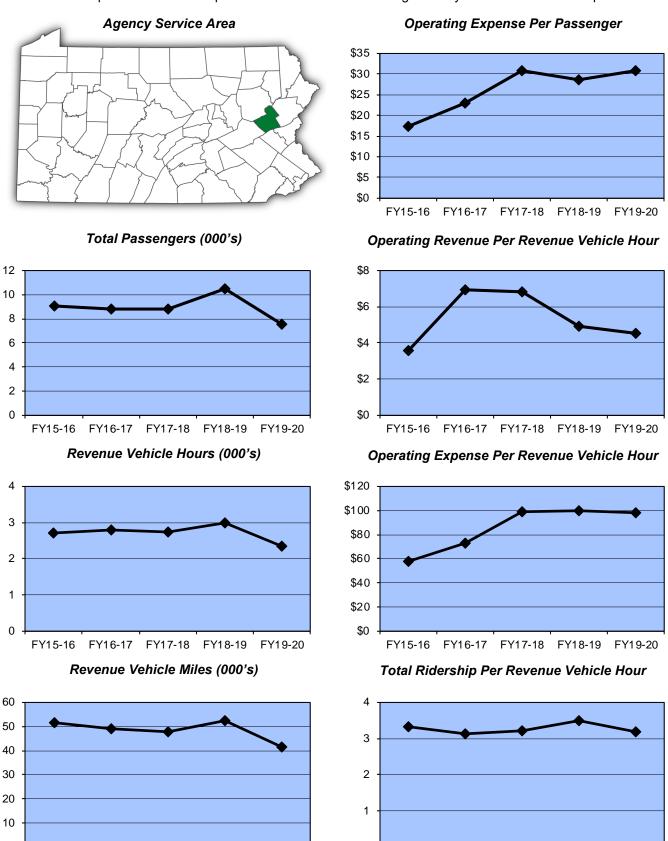
Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

Revenues \$11

(ссст) Carbon County Community Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

FY17-18 FY18-19

FY15-16 FY16-17

FY15-16 FY16-17 FY17-18 FY18-19 FY19-20

Carbon County Community Transit (ссст)

Community Transportation



Carbon County Community Transit

46 East Locust Street Nesquehoning, PA 18240 570-669-6380

Mr. Owen O'Neil, Executive Director www.carbontransit.com



House District

Carbon: 122

Senate District Carbon: 14



Service Area Statistics (2010 Census)

 Square Miles:
 381

 Population:
 65,249

 65+ Population:
 11,644

 % of Population 65 and older:
 17.8%



Current Fare Information

Average Shared-Ride Fare: \$24.00 Average Shared-Ride Cost per Trip: \$40.62

Fare Structure

Implementation Date: July 2020



Trip Information

 65+ Trips:
 15,173

 PwD Trips:
 1,236

 Other Shared-Ride Trips:
 8,023

 Total Shared-Ride Trips:
 24,432

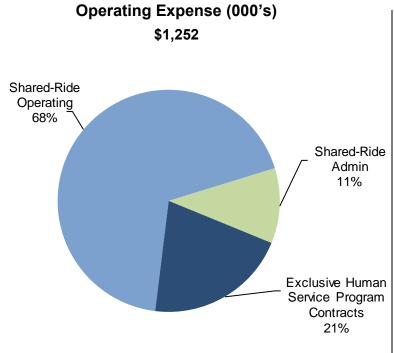
 Total Escorts:
 3,005

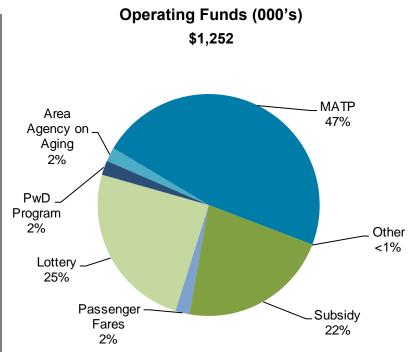


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

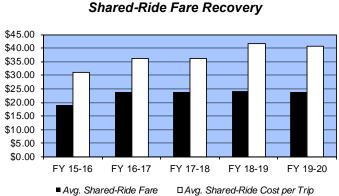


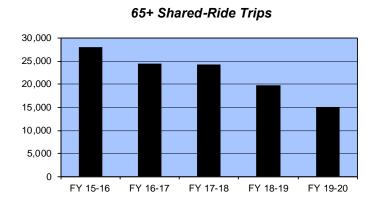


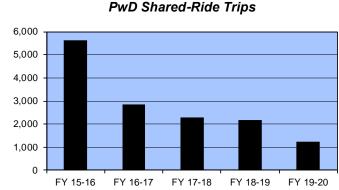
(ссст) Carbon County Community Transit

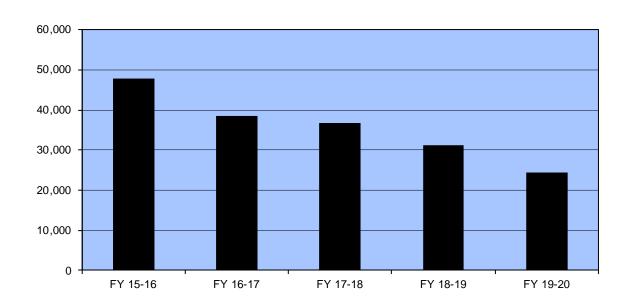
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











Central Pennsylvania Transportation Authority (CPTA)

Urban System





Central Pennsylvania Transportation Authority (CPTA)

415 Zarfoss Drive York, PA 17404 800-479-2626 Mr. Richard Farr, Executive Director

www.rabbittransit.org



Service Area Statistics (2010 Census)

Square Miles: 1,433 Population: 537,169



Act 44 Fixed Route Distribution Factors

Total Passengers: 1,335,363 Senior Passengers: 182,163 Revenue Vehicle Miles: 1,717,610 Revenue Vehicle Hours: 123,545



Act 44 Operating Assistance

Section 1513 Allocation: \$7,316,262 Required Local Match: \$618.407



House District

York: 47, 92, 93, 94, 95, 169, 196

Adams: 91, 193

Senate District

York: 28, 31, 33, 48

Adams: 33



Current Fare Information

Fixed Route Base: \$1.60 Last Base Fare Increase: July 2014



Current Employees

Agency Full-Time: 218 Agency Part-Time: 215 Contractor Full-Time: 4 Contractor Part-Time: 4 System-Wide: 441

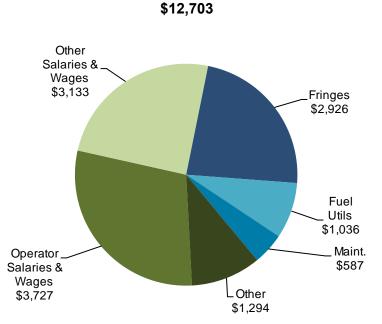


Current Fleet Size

Diesel/Gasoline Motor Bus: 13 CNG Motor Bus: 35 Other Alternative Fuel Motor Bus: 3 Diesel/Gasoline Paratransit Vehicle: 256 System-Wide: 307

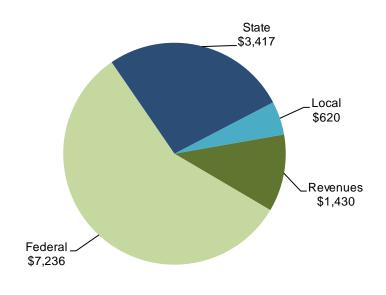
URBAN OPERATING BUDGET

Operating Expense (000's)



Expense includes ADA complementary expense.

Operating Funds (000's) \$12,703

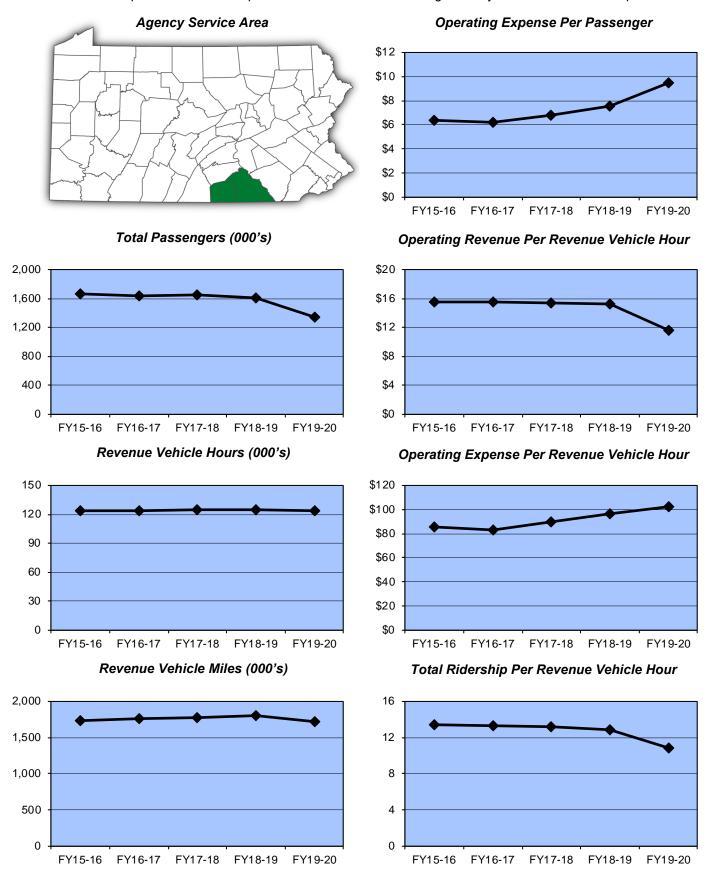


Revenue includes ADA complementary revenue.

80

(CPTA) Central Pennsylvania Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Central Pennsylvania Transportation Authority (CPTA)

Community Transportation



Central Pennsylvania Transportation Authority (CPTA)

415 Zarfoss Drive York, PA 17404 800-479-2626 Mr. Richard Farr, Executive Director www.rabbittransit.org



Service Area Statistics (2010 Census)

 Square Miles:
 3,724

 Population:
 1,083,226

 65+ Population:
 166,762

 % of Population 65 and older:
 15.4%



Trip Information

 65+ Trips:
 205,584

 PwD Trips:
 62,748

 Other Shared-Ride Trips:
 56,170

 Total Shared-Ride Trips:
 324,502

 Total Escorts:
 22,162

 Non-Public Trips:
 205,464



House District

Adams: 91, 193; Columbia: 107, 109; Cumberland: 86, 87, 88, 92, 193, 199; Franklin: 78, 82, 89, 90; Montour: 107; Northumberland: 107, 108; Perry: 86; Snyder: 84, 108; Union: 84, 85; York: 47, 92, 93, 94, 95, 169, 196

Senate District

Adams: 33; Columbia: 27; Cumberland: 30, 31, 33; Franklin: 30, 33; Montour: 27; Northumberland: 27; Perry: 15; Snyder: 27; Union: 23; York: 28, 31, 33, 48



Current Fare Information

Average Shared-Ride Fare: \$19.07 Average Shared-Ride Cost per Trip: \$23.62 Fare Structure Implementation Date: July 2020



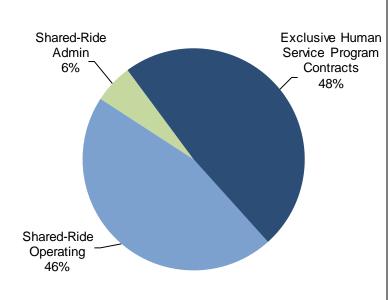
Vehicles Operated in Maximum Service

Community Transportation: 157

Operating Funds (000's)

COMMUNITY TRANSPORTATION OPERATING BUDGET

Operating Expense (000's) \$14,878

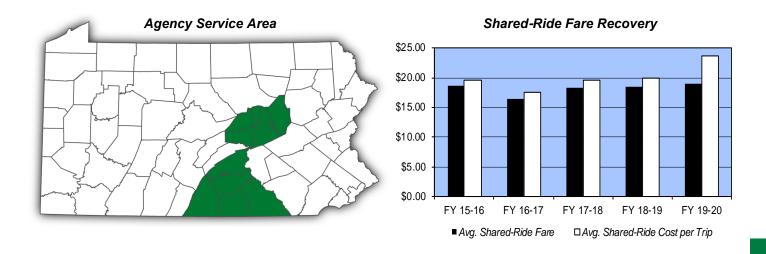


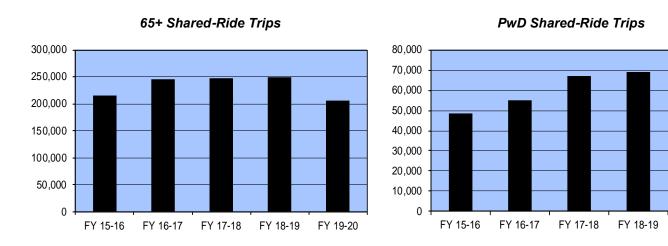
\$15,236 Area Agency on **MATP** Aging 41% 3% PwD Program 7% Lottery MH/ID 21% 5% Passenger Other 10% **Fares** Subsidy 3% 10%

FY 19-20

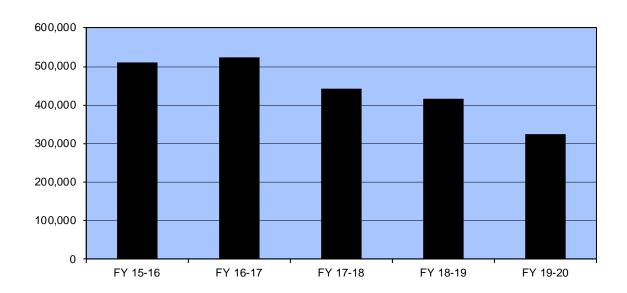
(CPTA) Central Pennsylvania Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Centre Area Transportation Authority (CATA)

Urban System





Centre Area Transportation Authority (CATA)

2081 West Whitehall Road State College, PA 16801 814-238-2282

Ms. Louwana Oliva, Executive Director/CEO www.catabus.com



House District

Centre: 76, 77, 81, 171

Senate District Centre: 34



Service Area Statistics (2010 Census)

Square Miles: 89 Population: 104,360



Current Fare Information

Fixed Route Base: \$2.20 Last Base Fare Increase: July 2019



Act 44 Fixed Route Distribution Factors

Total Passengers: 5,068,448
Senior Passengers: 43,122
Revenue Vehicle Miles: 1,737,582
Revenue Vehicle Hours: 136,452



Current Employees

Agency Full-Time: 192
Agency Part-Time: 19
Contractor Full-Time: 7
Contractor Part-Time: 5
System-Wide: 223



Act 44 Operating Assistance

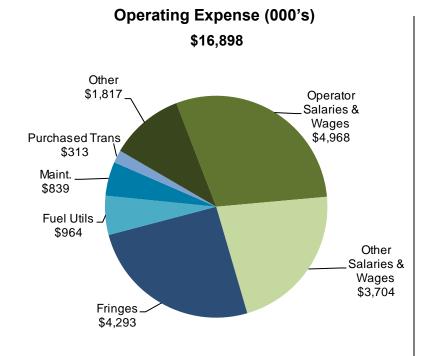
Section 1513 Allocation: \$7,191,498 Required Local Match: \$637,246



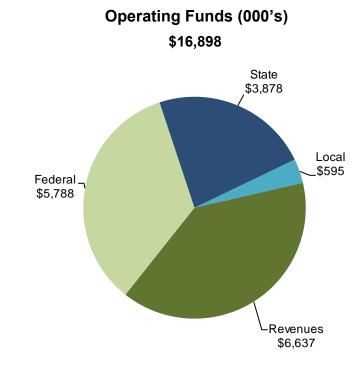
Current Fleet Size

CNG Motor Bus: 78
Diesel/Gasoline Paratransit Vehicle: 55
CNG Paratransit Vehicle: 5
System-Wide: 138

URBAN OPERATING BUDGET



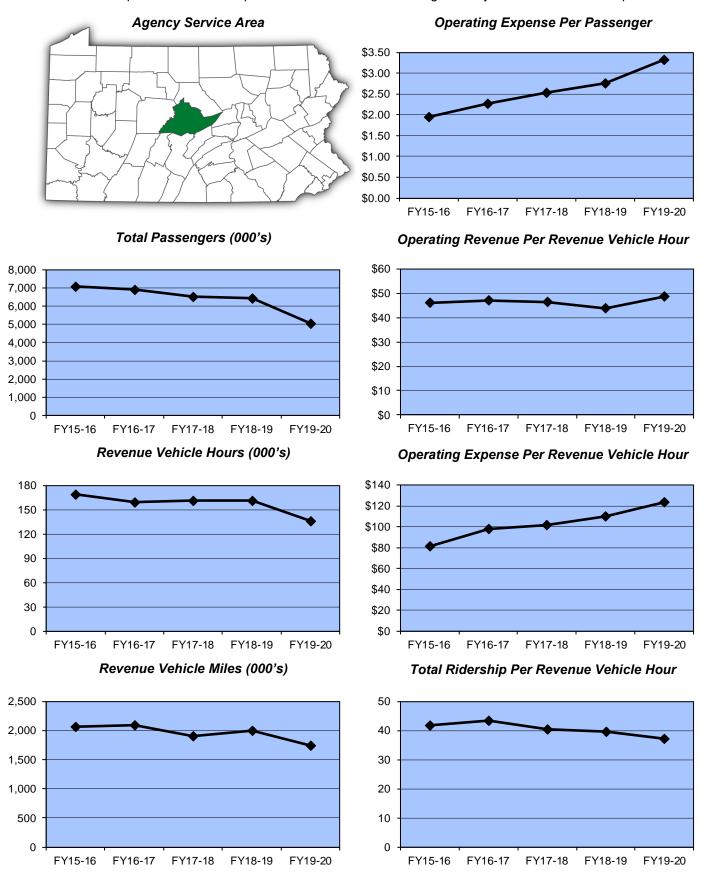
Expense includes ADA complementary expense.



Revenue includes ADA complementary revenue.

(CATA) Centre Area Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Centre Area Transportation Authority (CATA)

Community Transportation





Centre Area Transportation Authority (CATA)

2081 West Whitehall Road State College, PA 16801 814-238-2282

Ms. Louwana Oliva, Executive Director/CEO www.catabus.com



House District

Centre: 76, 77, 81, 171

Senate District

Centre: 34



Service Area Statistics (2010 Census)

Square Miles: 135
Population: 112,000
65+ Population: 12,631
% of Population 65 and older: 11.3%



Current Fare Information

Average Shared-Ride Fare: \$23.35 Average Shared-Ride Cost per Trip: \$36.34

Fare Structure

Implementation Date: July 2019



Trip Information

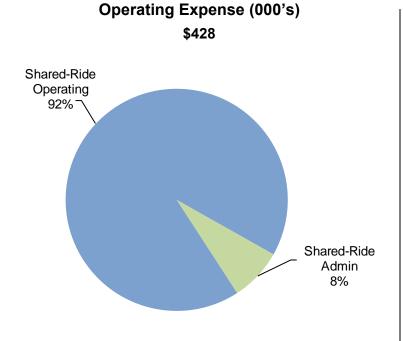
65+ Trips: 11,043
PwD Trips: See: Centre County
Other Shared-Ride Trips: 33
Total Shared-Ride Trips: 11,076
Total Escorts: 792

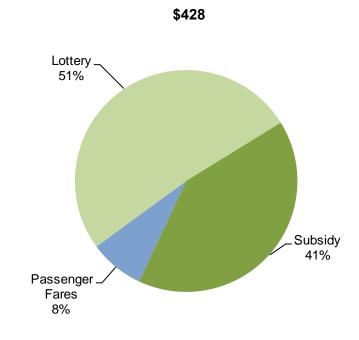


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET



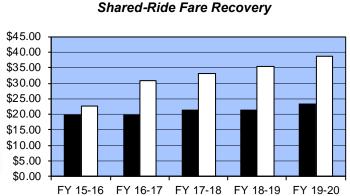


Operating Funds (000's)

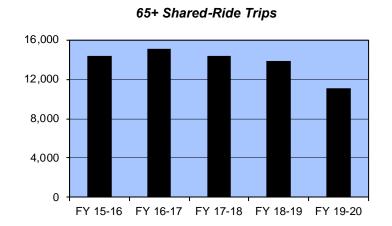
(CATA) Centre Area Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



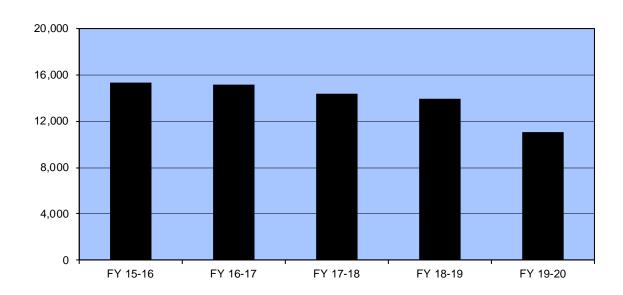


■ Avg. Shared-Ride Fare □ Avg. Shared-Ride Cost per Trip



PwD Shared-Ride Trips

CATA does not provide PwD shared-ride service. Centre County provides PwD.



Centre County Office of Transportation

Community Transportation



Centre County Office of Transportation

420 Holmes Street Bellefonte, PA 16823 814-355-6807

Mr. David Lomison, Director



House District

Centre: 76, 77, 81, 171

Senate District

Centre: 34



Service Area Statistics (2010 Census)

Square Miles: 973
Population: 41,990
65+ Population: 4,735
% of Population 65 and older: 11.3%



Current Fare Information

Average Shared-Ride Fare: \$19.41 Average Shared-Ride Cost per Trip: \$26.77

Fare Structure

Implementation Date: August 2019



Trip Information

 65+ Trips:
 24,529

 PwD Trips:
 2,390

 Other Shared-Ride Trips:
 26,913

 Total Shared-Ride Trips:
 53,832

 Total Escorts:
 1,940

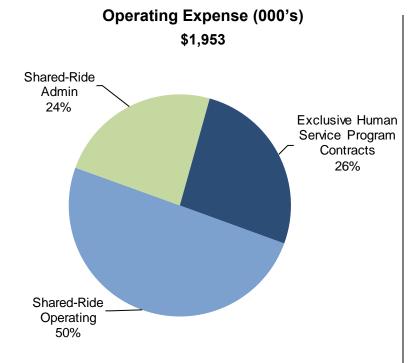
 Non-Public Trips:
 2,417

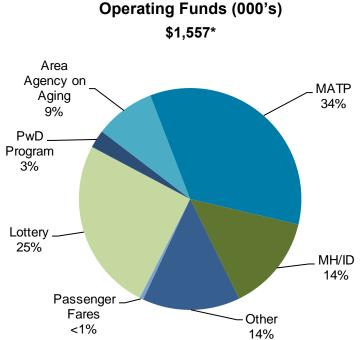


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

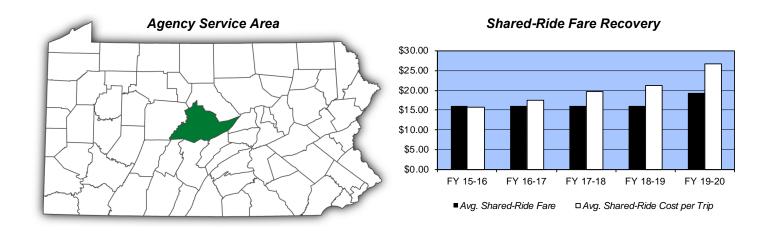


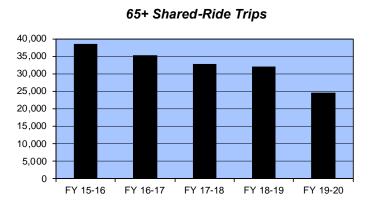


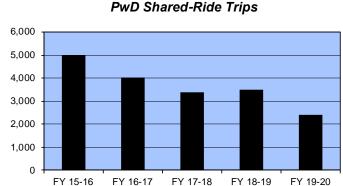
*Deficit will be covered by CARES Act and other supplemental COVID-19 appropriated funds beyond the end of the fiscal year.

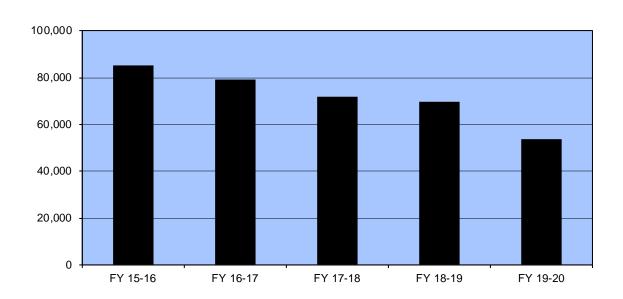
Centre County Office of Transportation

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Clarion County Transportation

Community Transportation



Clarion County Transportation

338 Amsler Avenue, Suite 1 Shippenville, PA 16254 814-226-4000

Ms. Mary Lutz, Administrative Officer



House District

Clarion: 63

Senate District

Clarion: 21



Service Area Statistics (2010 Census)

Square Miles: 602
Population: 39,988
65+ Population: 6,566
% of Population 65 and older: 16.4%



Current Fare Information

Average Shared-Ride Fare: \$36.36 Average Shared-Ride Cost per Trip: \$40.45

Fare Structure

Implementation Date: July 2020



Trip Information

 65+ Trips:
 10,107

 PwD Trips:
 1,085

 Other Shared-Ride Trips:
 7,837

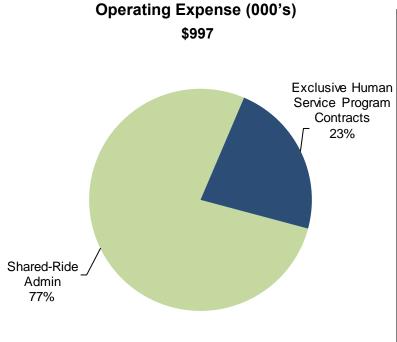
 Total Shared-Ride Trips:
 19,029

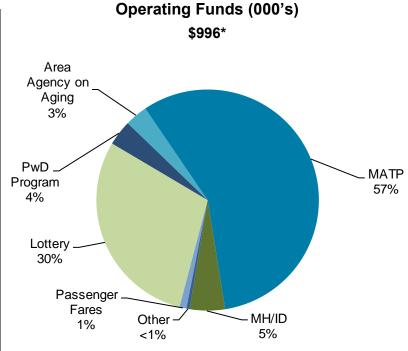


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET



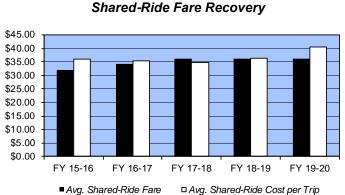


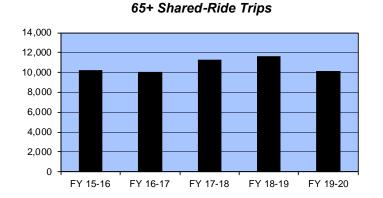
*Deficit will be covered by prior year retained earnings

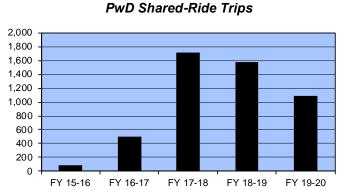
Clarion County Transportation

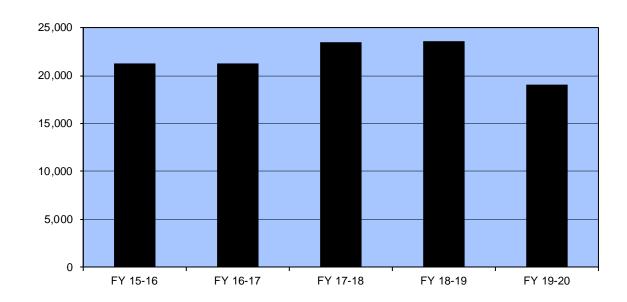
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











Community Transit of Delaware County

Community Transportation



Community Transit of Delaware County

332 Chester Pike Norwood, PA 19074 610-490-3977 Nick Miccarelli, Executive Director www.ctdelco.org



House District

Delaware: 159, 160, 161, 162, 163, 164, 165, 166, 168, 185, 191

100, 100, 100, 191

Senate District

Delaware: 8, 9, 17, 26



Service Area Statistics (2010 Census)

 Square Miles:
 184

 Population:
 558,979

 65+ Population:
 79,726

 % of Population 65 and older:
 14.3%



Current Fare Information

Average Shared-Ride Fare: \$35.16 Average Shared-Ride Cost per Trip: \$48.26

Fare Structure

Implementation Date: April 2018



Trip Information

 65+ Trips:
 73,982

 PwD Trips:
 243

 Other Shared-Ride Trips:
 50,917

 Total Shared-Ride Trips:
 125,142

 Total Escorts:
 13,172

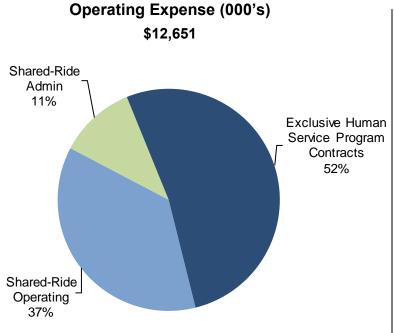
 Non-Public Trips:
 146,566

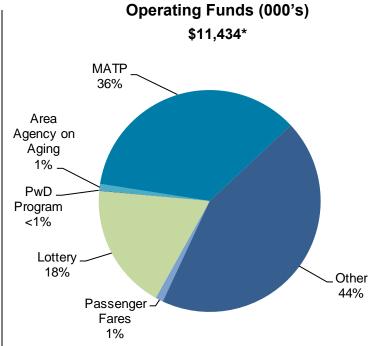


Vehicles Operated in Maximum Service

Community Transportation: 52

COMMUNITY TRANSPORTATION OPERATING BUDGET



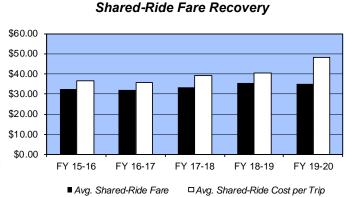


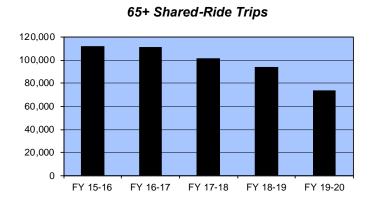
*Deficit will be covered by CARES Act and other supplemental COVID-19 appropriated funds beyond the end of the fiscal year.

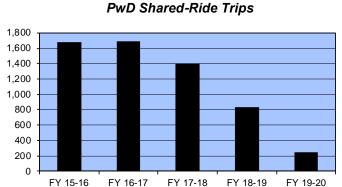
Community Transit of Delaware County

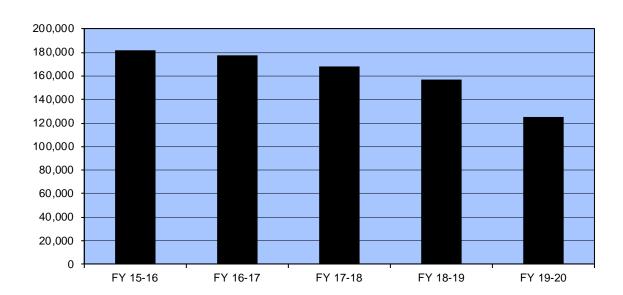
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











County of Lackawanna Transit System (COLTS)

Urban System



County of Lackawanna Transit System (COLTS)

800 North South Road Scranton, PA 18504 570-346-2061 Mr. Robert Fiume, Executive Director www.coltsbus.com



House District

Lackawanna: 112, 113, 114, 117, 118

Senate District Lackawanna: 22



Service Area Statistics (2010 Census)

Square Miles: 459 Population: 214,437



Current Fare Information

Fixed Route Base: \$1.75 Last Base Fare Increase: July 2013



Act 44 Fixed Route Distribution Factors

Total Passengers: 818,000
Senior Passengers: 145,180
Revenue Vehicle Miles: 999,187
Revenue Vehicle Hours: 88,090



Current Employees

Agency Full-Time: 119
Agency Part-Time: 22
System-Wide: 141



Act 44 Operating Assistance

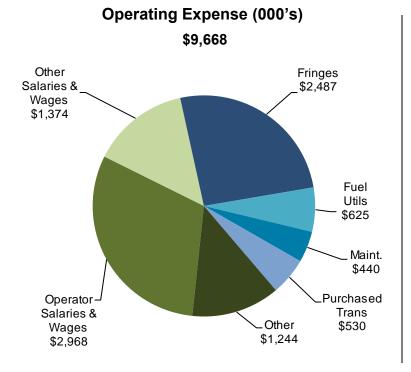
Section 1513 Allocation: \$7,348,237 Required Local Match: \$759,079

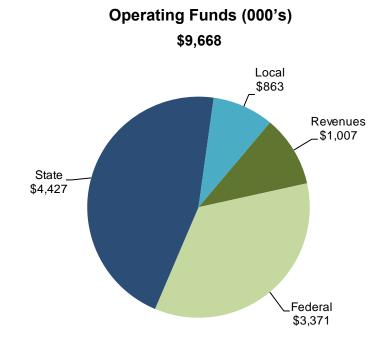


Current Fleet Size

Diesel/Gasoline Motor Bus: 32
Diesel/Gasoline Paratransit Vehicle: 31
System-Wide: 63

URBAN OPERATING BUDGET



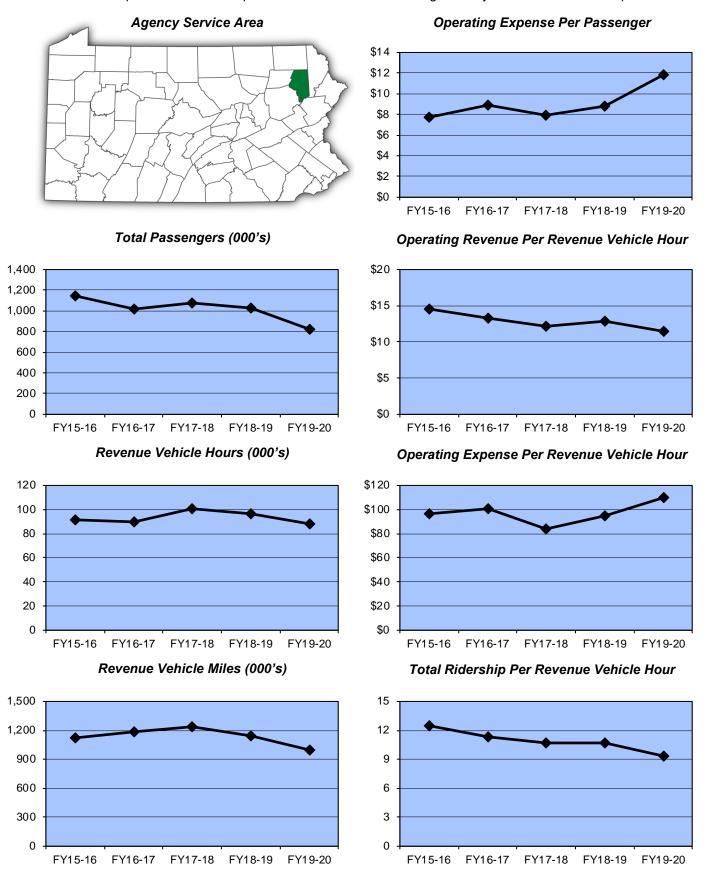


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(COLTS) County of Lackawanna Transit System

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

County of Lackawanna Transit System (COLTS)

Community Transportation



County of Lackawanna Transit System (COLTS)

800 North South Road Scranton, PA 18504 570-346-2061 Mr. Robert Fiume, Executive Director www.coltsbus.com



House District

Lackawanna: 112, 113, 114, 117, 118

Senate District Lackawanna: 22



Service Area Statistics (2010 Census)

Square Miles: 459
Population: 214,437
65+ Population: 37,895
% of Population 65 and older: 17.7%



Current Fare Information

Average Shared-Ride Fare: \$24.75 Average Shared-Ride Cost per Trip: \$49.40

Fare Structure

Implementation Date: July 2015



Trip Information

Operating Expense (000's)

 65+ Trips:
 67,193

 PwD Trips:
 1,718

 Other Shared-Ride Trips:
 3,510

 Total Shared-Ride Trips:
 72,421

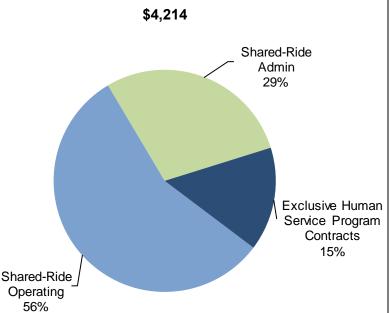
 Non-Public Trips:
 33,307

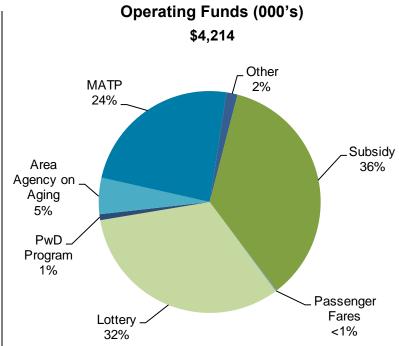


Vehicles Operated in Maximum Service

Community Transportation:

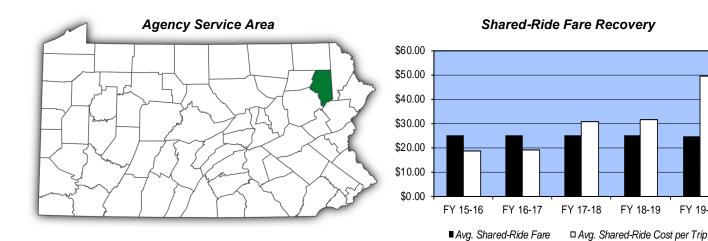
COMMUNITY TRANSPORTATION OPERATING BUDGET

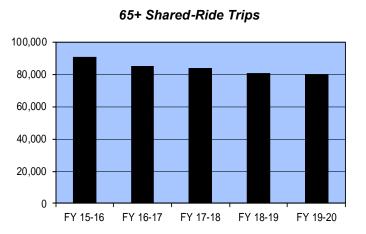


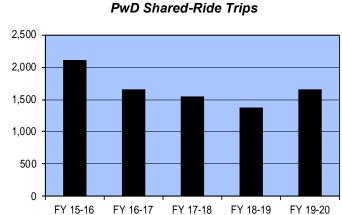


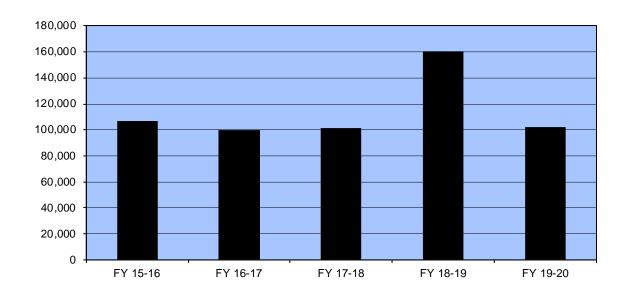
(COLTS) County of Lackawanna Transit System

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









County of Lebanon Transit Authority (COLT/LT)

Urban System



County of Lebanon Transit Authority (COLT/LT)

200 Willow Street Lebanon, PA 17046 717-274-3664 Ms. Theresa Giurintano, Executive Director www.lebanontransit.org



House District

Lebanon: 101, 102, 104

Senate District

Lebanon: 48



Service Area Statistics (2010 Census)

Square Miles: 362 Population: 133,568



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: August 2011



Act 44 Fixed Route Distribution Factors

Total Passengers: 250,592
Senior Passengers: 59,246
Revenue Vehicle Miles: 499,416
Revenue Vehicle Hours: 28,992



Current Employees

Agency Full-Time: 44
Agency Part-Time: 5
System-Wide: 49



Act 44 Operating Assistance

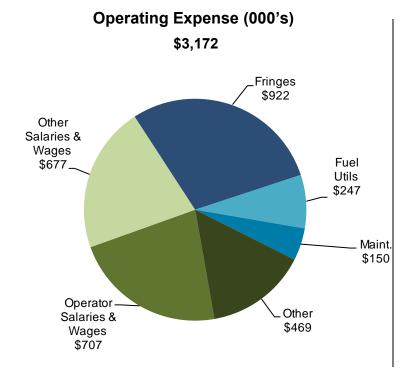
Section 1513 Allocation: \$2,075,986 Required Local Match: \$118,003



Current Fleet Size

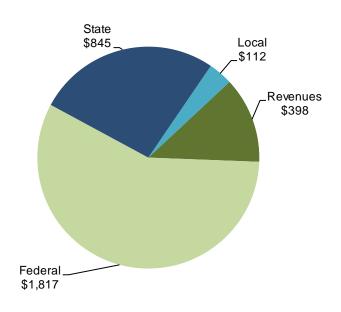
Diesel/Gasoline Motor Bus: 18
Diesel/Gasoline Paratransit Vehicle: 14
System-Wide: 32

URBAN OPERATING BUDGET



Expense includes ADA complementary expense.

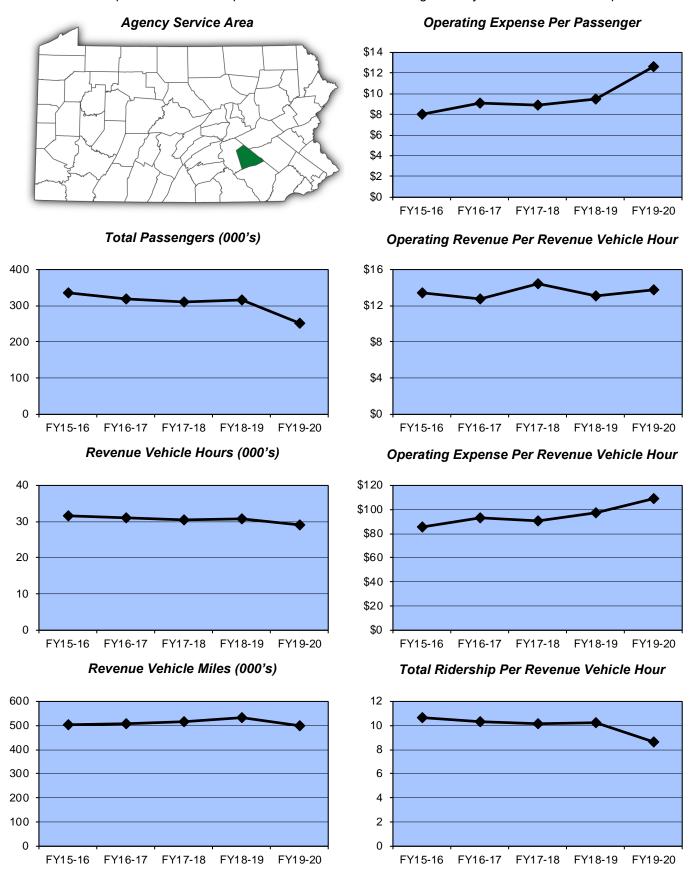
Operating Funds (000's) \$3,172



Revenue includes ADA complementary revenue.

(COLT/LT) County of Lebanon Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

County of Lebanon Transit Authority (COLT/LT)

Community Transportation



County of Lebanon
Transit Authority (COLT/LT)

200 Willow Street Lebanon, PA 17046 717-274-3664 Ms. Theresa Giurintano, Executive Director www.lebanontransit.org



House District

Lebanon: 101, 102, 104

Senate District Lebanon: 48



Service Area Statistics (2010 Census)

Square Miles: 362
Population: 133,568
65+ Population: 22,729
% of Population 65 and older: 17.0%



Current Fare Information

Average Shared-Ride Fare: \$20.94 Average Shared-Ride Cost per Trip: \$35.87

Fare Structure

Implementation Date: July 2013



Trip Information

 65+ Trips:
 20,435

 PwD Trips:
 3,273

 Other Shared-Ride Trips:
 13,377

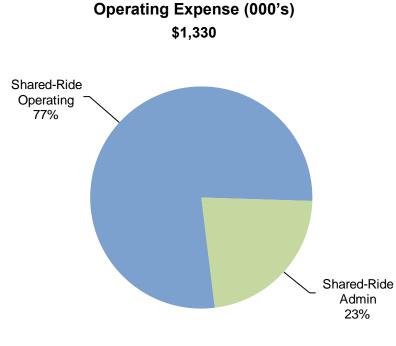
 Total Shared-Ride Trips:
 37,085

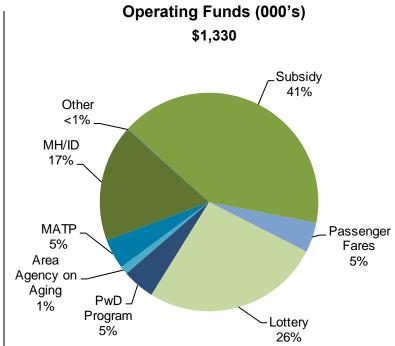


Vehicles Operated in Maximum Service

Community Transportation:

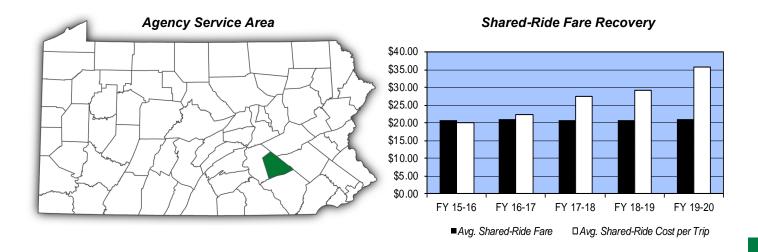
COMMUNITY TRANSPORTATION OPERATING BUDGET

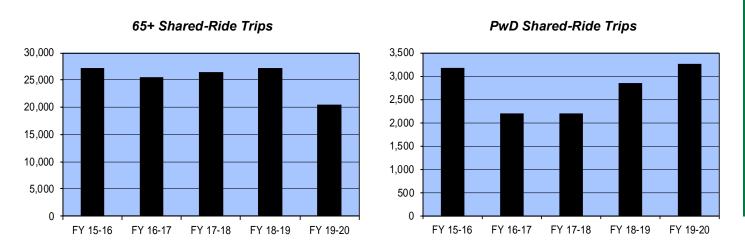




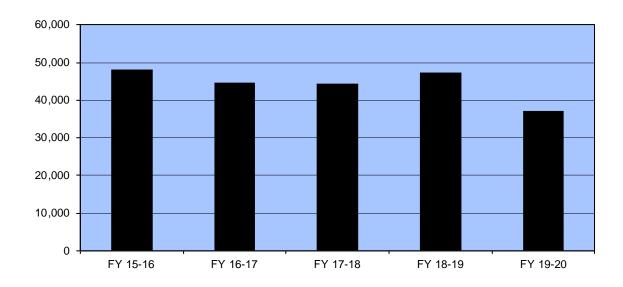
(COLT/LT) County of Lebanon Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Crawford Area Transportation Authority (CATA)

Rural System





Crawford Area Transportation Authority (CATA)

214 Pine Street Meadville, PA 16335 814-336-5600 Mr. Timothy Geibel, General Manager www.catabus.org



House District

Crawford: 6, 17, 65 Venango: 64



Crawford: 50 Venango: 21



Service Area Statistics (2010 Census)

Square Miles: 112 Population: 53,819



Current Fare Information

Fixed Route Base: \$1.25 Last Base Fare Increase: October 2014



Act 44 Fixed Route Distribution Factors

Total Passengers: 243,087 Senior Passengers: 44,408 Revenue Vehicle Miles: 552,371 Revenue Vehicle Hours: 28,969



Current Employees

Agency Full-Time: 53
Agency Part-Time: 15
System-Wide: 68



Act 44 Operating Assistance

Section 1513 Allocation: \$1,444,022 Required Local Match*: \$74,773



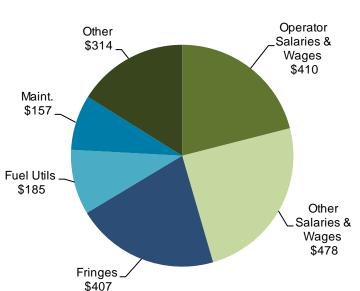
Current Fleet Size

Diesel/Gasoline Motor Bus: 12
CNG Bus: 6
Diesel/Gasoline Paratransit Vehicle: 48
System-Wide: 66

*CATA was approved for a local match waiver due to regional consolidation savings, thus required local match is reduced to \$0.

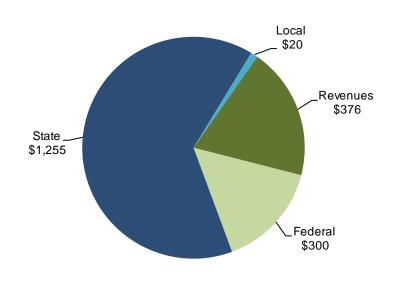
RURAL OPERATING BUDGET

Operating Expense (000's) \$1,951



Expense includes ADA complementary expense.

Operating Funds (000's) \$1,951



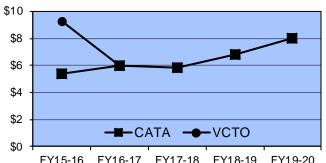
Revenue includes ADA complementary revenue.

(CATA) Crawford Area Transportation Authority

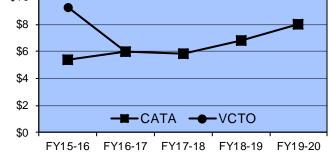
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



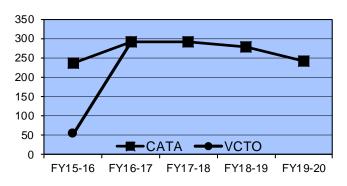
Operating Expense Per Passenger

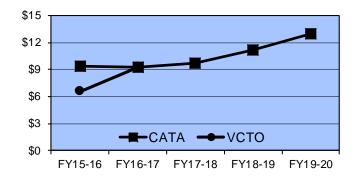


Total Passengers (000's)



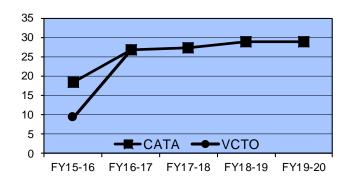
Operating Revenue Per Revenue Vehicle Hour

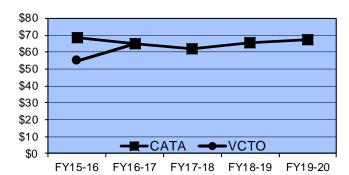




Revenue Vehicle Hours (000's)

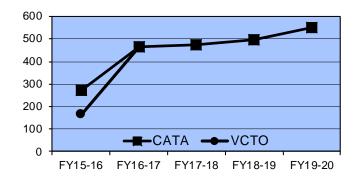
Operating Expense Per Revenue Vehicle Hour

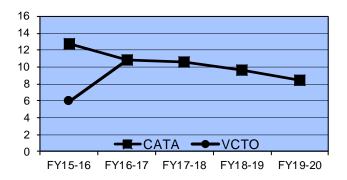




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include ADA complementary passengers. Charts show data both before and after CATA and VCTO consolidated in FY16-17.

Crawford Area Transportation Authority (CATA)

Community Transportation



Crawford Area Transportation Authority (CATA)

214 Pine Street Meadville, PA 16335 814-336-5600

Mr. Timothy Geibel, General Manager

www.catabus.org



House District

Crawford: 6, 17, 65 Venango: 64

Senate District

Crawford: 50 Venango: 21



Service Area Statistics (2010 Census)

Square Miles: 1,688 Population: 143,749 24,596 65+ Population: % of Population 65 and older: 17.1%



Current Fare Information

Average Shared-Ride Fare: \$17.21 Average Shared-Ride Cost per Trip: \$26.97

Fare Structure

Implementation Date: July 2018



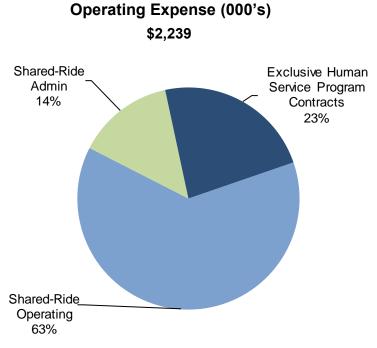
Trip Information

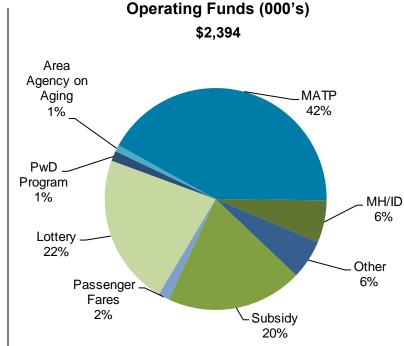
65+ Trips: 36,290 PwD Trips: 2,210 Other Shared-Ride Trips: 25,373 Total Shared-Ride Trips: 63,873 **Total Escorts:** 5,854 Non-Public Trips: 29.008



Vehicles Operated in Maximum Service

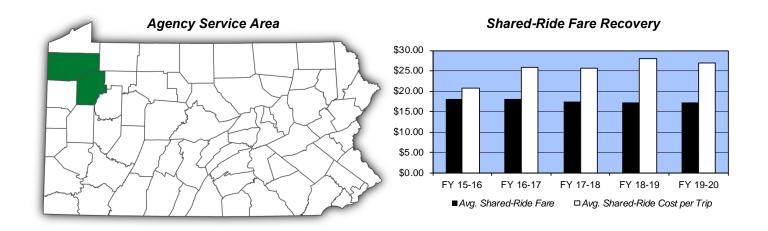
Community Transportation:

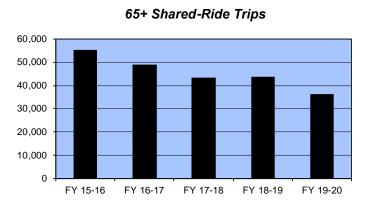


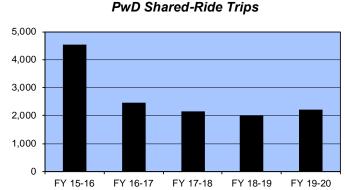


(CATA) Crawford Area Transportation Authority

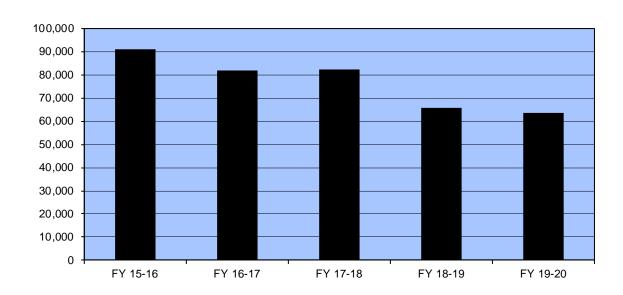
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Endless Mountains Transportation Authority (EMTA)

Rural System





Endless Mountains Transportation Authority (EMTA)

29800 Route 220 Athens, PA 18810 570-888-8713

Mr. Adam Winder, General Manager www.gobesttransit.com



House District

Bradford: 68, 110 Sullivan: 110 Tioga: 68

Senate District

Bradford: 23 Sullivan: 23 Tioga: 25



Service Area Statistics (2010 Census)

Square Miles: 726 Population: 61,852



Current Fare Information

Fixed Route Base: \$1.00 Last Base Fare Increase: July 2005



Act 44 Fixed Route Distribution Factors

Total Passengers: 90,716
Senior Passengers: 11,297
Revenue Vehicle Miles: 478,366
Revenue Vehicle Hours: 21,755



Current Employees

Agency Full-Time: 52
Agency Part-Time: 18
System-Wide 70



Act 44 Operating Assistance

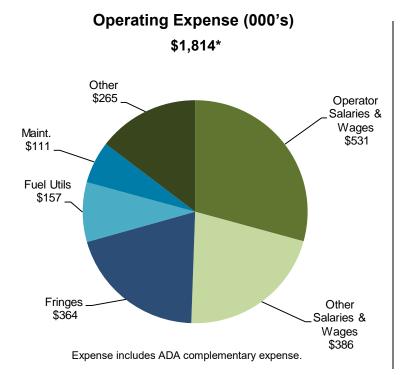
Section 1513 Allocation: \$1,093,746 Required Local Match: \$72,835



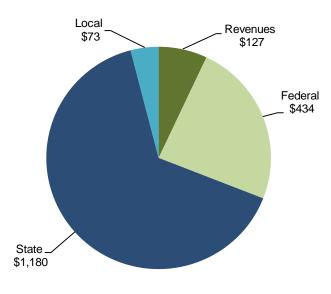
Current Fleet Size

Diesel/Gasoline Motor Bus: 13
Diesel/Gasoline Paratransit Vehicle: 52
CNG Paratransit Vehicles: 1
System-Wide: 66

RURAL OPERATING BUDGET



Operating Funds (000's) \$1,814*

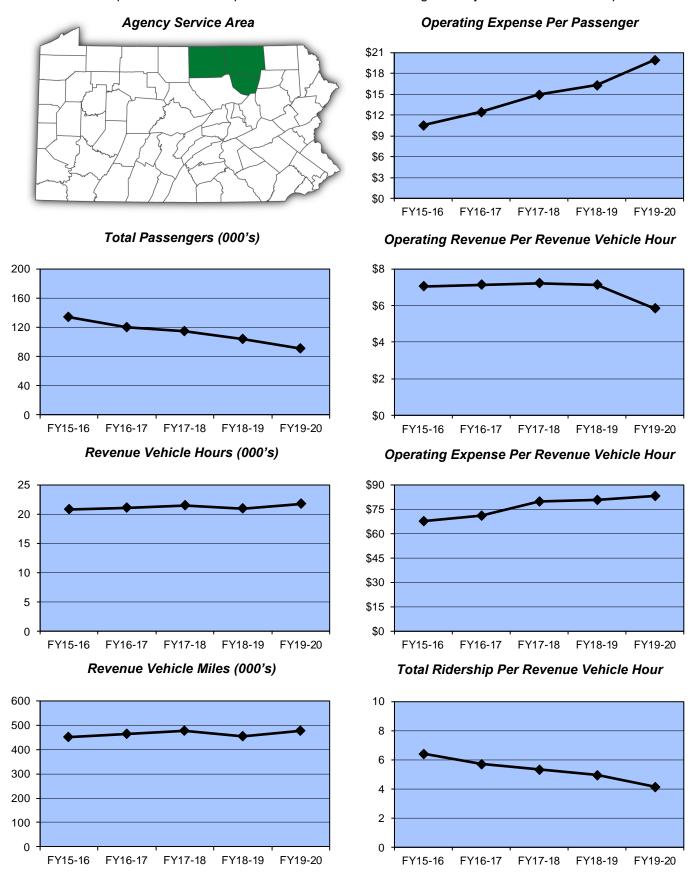


Revenue includes ADA complementary revenue.

^{*}Unaudited financial data was provided at the time this report was published.

(EMTA) Endless Mountains Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Endless Mountains Transportation Authority (EMTA)

Community Transportation



Endless Mountains Transportation Authority (EMTA)

27824 Route 220 Athens, PA 18810 570-888-8713

Mr. Adam Winder, Interim General Manager www.gobesttransit.com



House District

Bradford: 68, 110 Sullivan: 110 Tioga: 68

Senate District

Bradford: 23 Sullivan: 23 Tioga: 25



Service Area Statistics (2010 Census)

Square Miles: 2,723
Population: 111,031
65+ Population: 20,271
% of Population 65 and older: 18.3%



Current Fare Information

Average Shared-Ride Fare: \$33.30 Average Shared-Ride Cost per Trip: \$57.95

Fare Structure

Implementation Date: February 2018



Trip Information

 65+ Trips:
 28,076

 PwD Trips:
 6,194

 Other Shared-Ride Trips:
 28,722

 Total Shared-Ride Trips:
 62,992

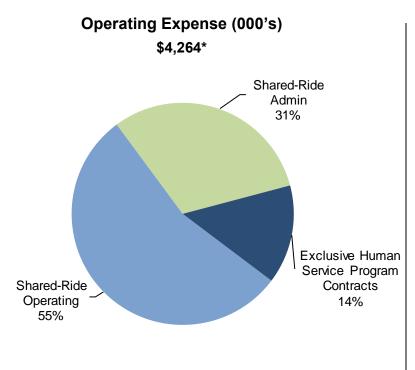
 Total Escorts:
 9,640

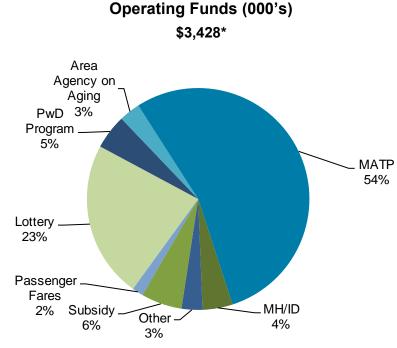
 Non-Public Trips:
 4,466



Vehicles Operated in Maximum Service

Community Transportation: 52

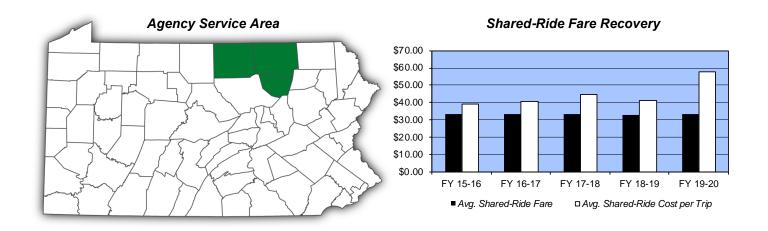


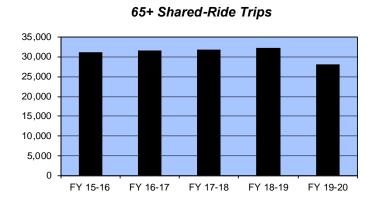


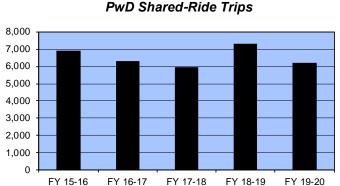
^{*}Unaudited financial data was provided at the time this report was published.

(EMTA) Endless Mountains Transportation Authority

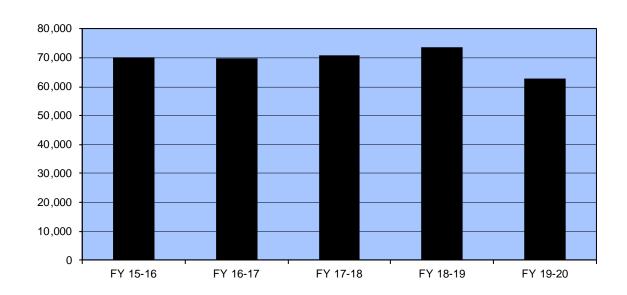
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Erie Metropolitan Transit Authority (EMTA)

Urban & Rural System





Erie Metropolitan Transit Authority (EMTA)

127 East 14th Street Erie, PA 16503 814-452-2801 Mr. Jeremy Peterson, CEO www.ride-the-e.com



House District

Erie: 1, 2, 3, 4, 6, 17

Senate District

Erie: 49, 50



Service Area Statistics (2010 Census)

Square Miles: 802 Population: 189,872



Current Fare Information

Fixed Route Base: \$1.65 Last Base Fare Increase: October 2018



Act 44 Fixed Route Distribution Factors

Total Passengers: 1,933,371
Senior Passengers: 171,503
Revenue Vehicle Miles: 2,154,304
Revenue Vehicle Hours: 155,483



Current Employees

Agency Full-Time: 198
Agency Part-Time: 30
System-Wide: 228



Act 44 Operating Assistance

Section 1513 Allocation: \$10,463,058 Required Local Match: \$1,098,941

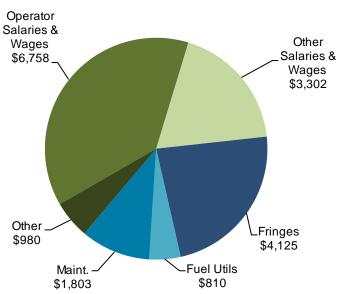


Current Fleet Size

Diesel/Gasoline Motor Bus: 57
CNG Motor Bus: 22
Diesel/Gasoline Paratransit Vehicle: 52
System-Wide: 131

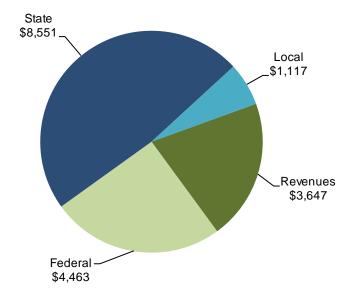
URBAN & RURAL OPERATING BUDGET

Operating Expense (000's) \$17,778



Expense includes ADA complementary expense.

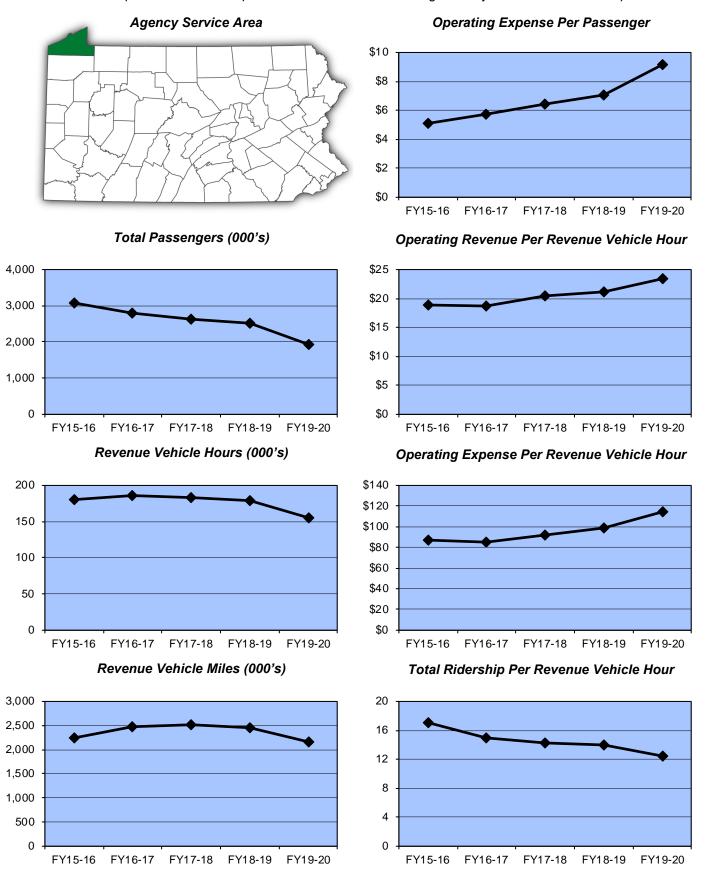
Operating Funds (000's) \$17,778



Revenue includes ADA complementary revenue.

(EMTA) Erie Metropolitan Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Erie Metropolitan Transit Authority (EMTA)

Community Transportation



Erie Metropolitan Transit Authority (EMTA)

127 East 14th Street Erie, PA 16503 814-452-2801 Mr. Jeremy Peterson, CEO www.ride-the-e.com



House District

Erie: 1, 2, 3, 4, 6, 17

Senate District

Erie: 49, 50



Service Area Statistics (2010 Census)

 Square Miles:
 802

 Population:
 280,566

 65+ Population:
 40,824

 % of Population 65 and older:
 14.6%



Current Fare Information

Average Shared-Ride Fare: \$22.30 Average Shared-Ride Cost per Trip: \$37.02

Fare Structure

Implementation Date: July 2018



Trip Information

 65+ Trips:
 45,629

 PwD Trips:
 1,233

 Other Shared-Ride Trips:
 45,992

 Total Shared-Ride Trips:
 92,854

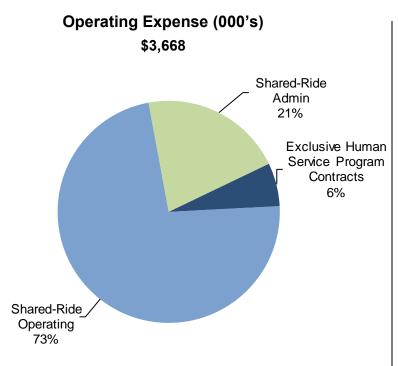
 Total Escorts:
 10,466

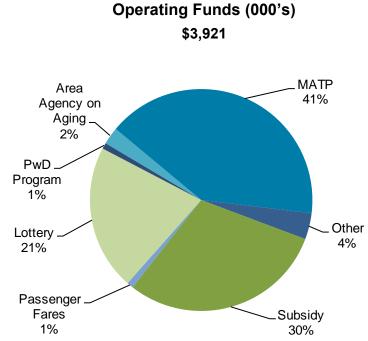
 Non-Public Trips:
 6,777



Vehicles Operated in Maximum Service

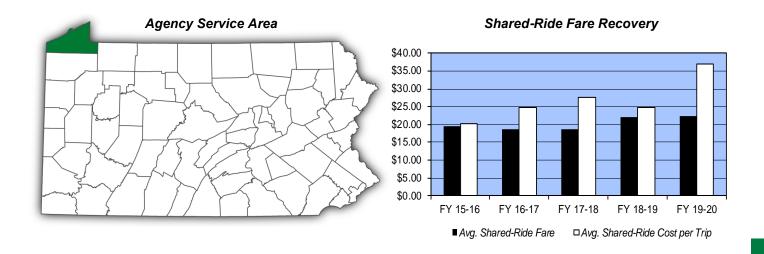
Community Transportation:

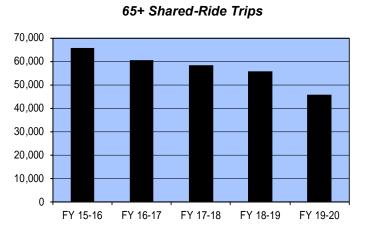


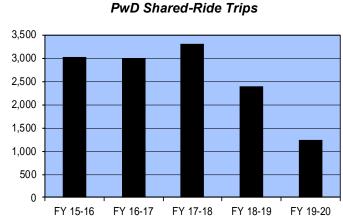


(EMTA) Erie Metropolitan Transit Authority

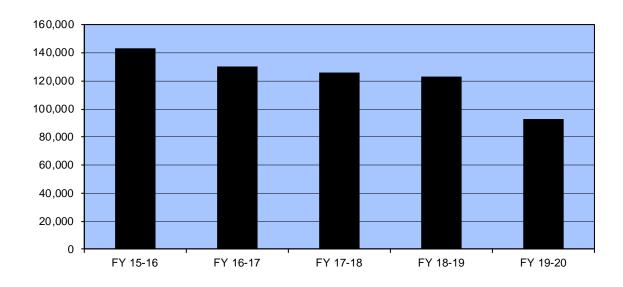
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Fayette Area Coordinated Transportation (FACT)

Urban System





Fayette Area Coordinated Transportation (FACT)

825 Airport Road Lemont Furnace, PA 15456 724-628-7532 Ms. Lori Groover-Smith, Director www.factbus.com



House District

Fayette: 49, 50, 51, 52

Senate District

Fayette: 32



Service Area Statistics (2010 Census)

Square Miles: 790 Population: 136,606



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: July 2012



Act 44 Fixed Route Distribution Factors

Total Passengers 107,762
Senior Passengers: 18,463
Revenue Vehicle Miles: 545,519
Revenue Vehicle Hours: 29,759



Current Employees

Agency Full-Time: 42
Agency Part-Time: 9
Contractor Full-Time: 3
Contractor Part-Time: 2
System-Wide: 56



Act 44 Operating Assistance

Section 1513 Allocation: \$1,249,979 Required Local Match: \$187,497



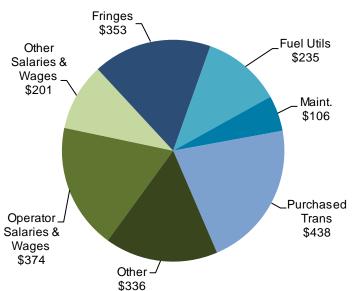
Current Fleet Size

Diesel/Gasoline Motor Bus: 11
Diesel/Gasoline Paratransit Vehicle: 30
System-Wide: 41

Operating Funds (000's)

URBAN OPERATING BUDGET

Operating Expense (000's) \$2,043



Expense includes ADA complementary expense.

\$2,043 State \$293 Local \$247

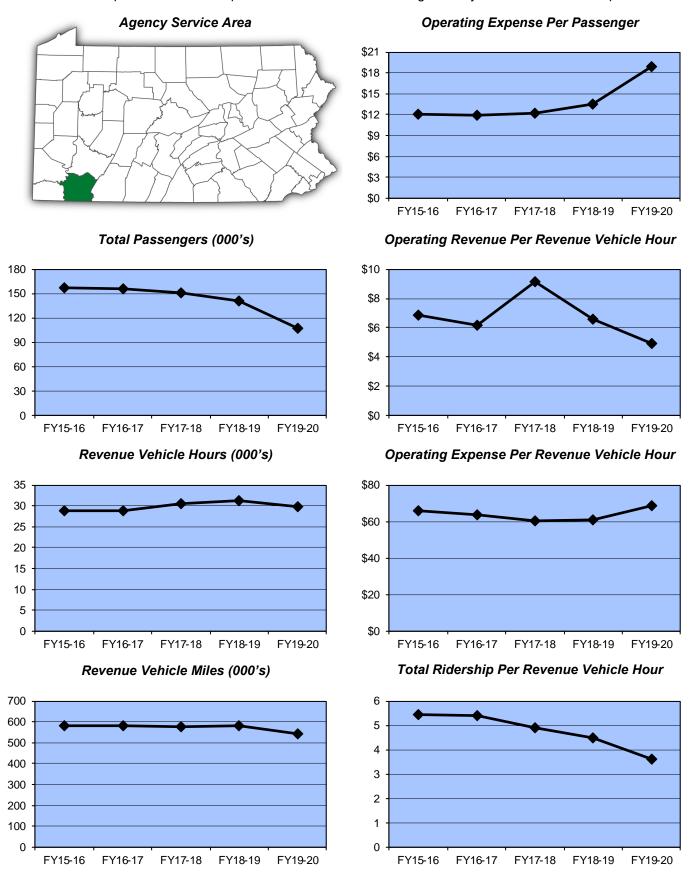
\$147

Revenue includes ADA complementary revenue.

Federal \$1,356

(FACT) Fayette Area Coordinated Transportation

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Fayette Area Coordinated Transportation (FACT)

Community Transportation



Fayette Area Coordinated Transportation (FACT)

825 Airport Road Lemont Furnace, PA 15456 724-628-7532 Ms. Lori Groover-Smith, Director www.factbus.com



House District

Fayette: 49, 50, 51, 52

Senate District

Fayette: 32



Service Area Statistics (2010 Census)

Square Miles: 790
Population: 136,606
65+ Population: 24,580
% of Population 65 and older: 18.0%



Current Fare Information

Average Shared-Ride Fare: \$16.95 Average Shared-Ride Cost per Trip: \$24.43

Fare Structure

Implementation Date: July 2020



Trip Information

 65+ Trips:
 27,958

 PwD Trips:
 5,647

 Other Shared-Ride Trips:
 57,454

 Total Shared-Ride Trips:
 91,059

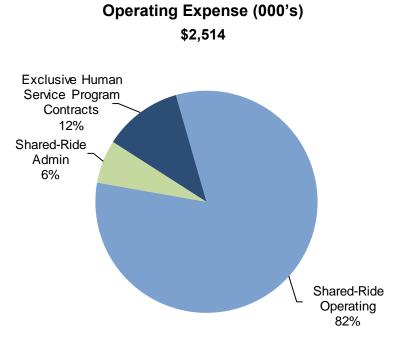
 Total Escorts:
 8,498

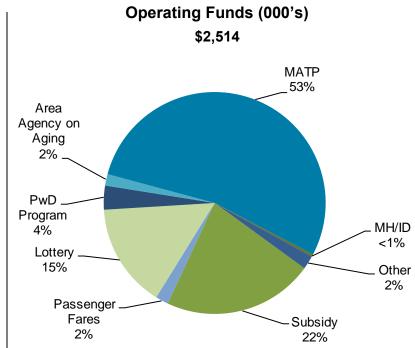
 Non-Public Trips:
 3



Vehicles Operated in Maximum Service

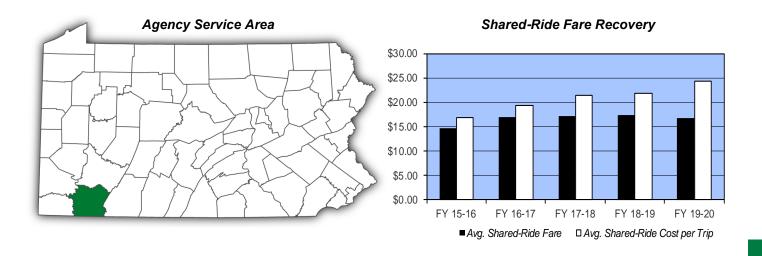
Community Transportation:

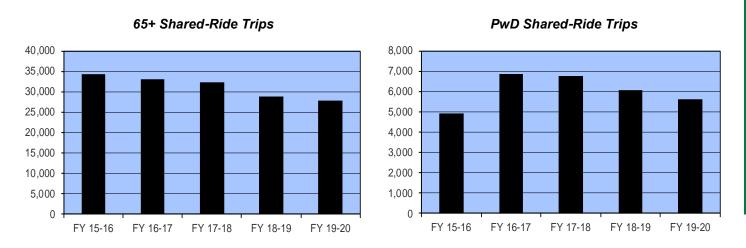




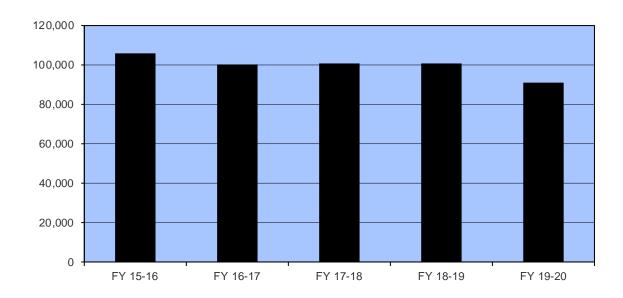
(FACT) Fayette Area Coordinated Transportation

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Forest County Transportation

Community Transportation



Forest County Transportation

126 Cherry Street Marienville, PA 16239 814-927-8266 Ms. Brenda McCanna, Director



House District

Forest: 63, 65

Senate District

Forest: 21



Service Area Statistics (2010 Census)

Square Miles: 428
Population: 5,216
65+ Population: 1,356
% of Population 65 and older: 26%



Current Fare Information

Average Shared-Ride Fare: \$25.01 Average Shared-Ride Cost per Trip: \$28.98

Fare Structure

Implementation Date: January 2015



Trip Information

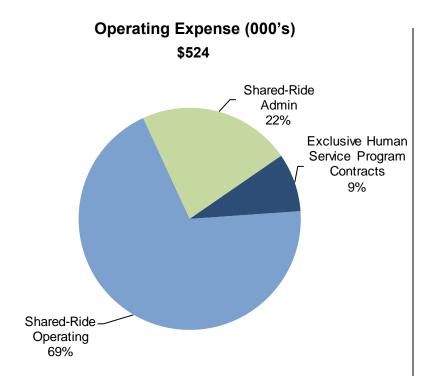
65+ Trips: 11,677
PwD Trips: 1,511
Other Shared-Ride Trips: 3,356
Total Shared-Ride Trips: 16,544
Total Escorts: 914
Non-Public Trips: 119



Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET



PwD Program 6% Area Agency on Aging 5% Passenger Fares Other AATP 26%

Operating Funds (000's)

*Deficit will be covered by CARES Act and other supplemental COVID-19 appropriated funds beyond the end of the fiscal year.

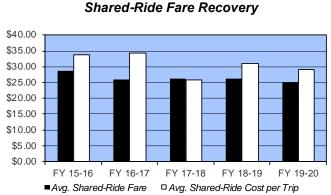
10%

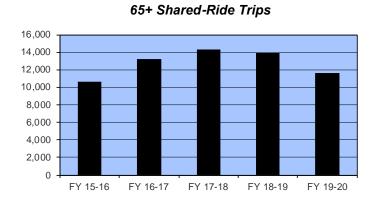
2%

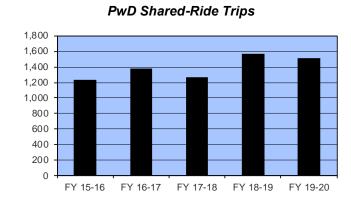
Forest County Transportation

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

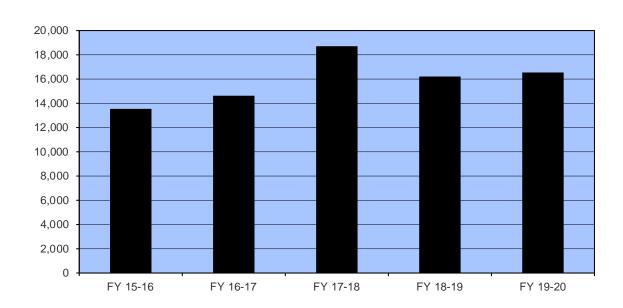








Total Shared-Ride Trips



Greene County Transportation

Community Transportation



Greene County Transportation

190 Jefferson Road Waynesburg, PA 15370 724-627-6778

Mr. Richard Blaker, Director of Transportation

www.co.greene.pa.us/department-

transportation-services



House District

Greene: 50

Senate District

Greene: 46



Service Area Statistics (2010 Census)

Square Miles: 576
Population: 38,686
65+ Population: 5,931
% of Population 65 and older: 15.3%



Current Fare Information

Average Shared-Ride Fare: \$26.43 Average Shared-Ride Cost per Trip: \$32.91

Fare Structure

Implementation Date: June 2015



Trip Information

 65+ Trips:
 10,540

 PwD Trips:
 3,559

 Other Shared-Ride Trips:
 17,397

 Total Shared-Ride Trips:
 31,496

 Total Escorts:
 3,092

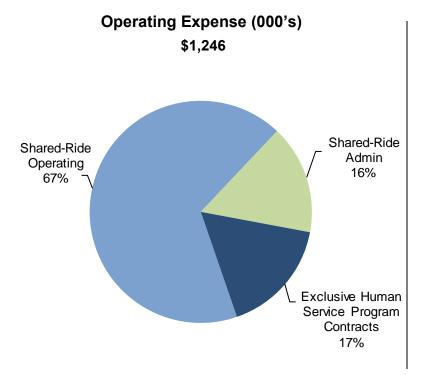
 Non-Public Trips:
 721

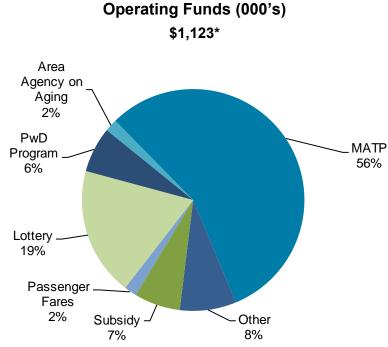


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

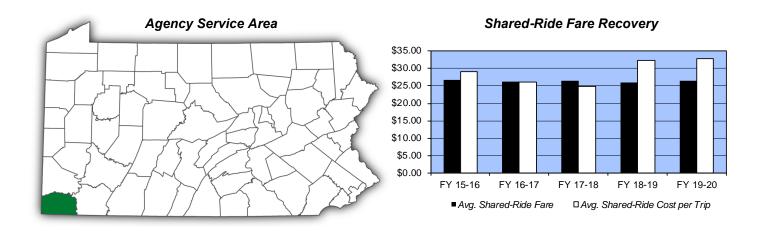


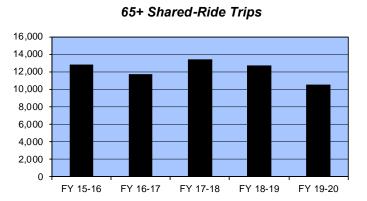


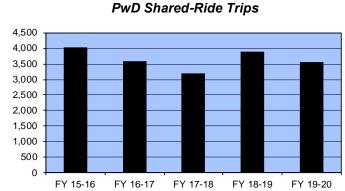
*Deficit will be covered by CARES Act funds beyond the end of the fiscal year.

Greene County Transportation

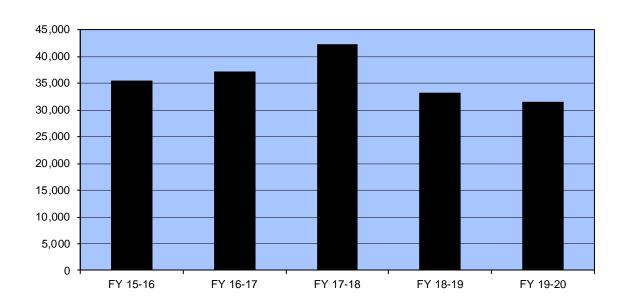
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Hazleton Public Transit (HPT)

Urban System



Hazleton Public Transit (HPT)

126 West Mine Street Hazleton, PA 18201 570-459-5414 Mr. Ralph Sharp, Transit Director www.ridehpt.com



House District

Luzerne: 116, 117, 118, 119, 120, 121

Senate District

Luzerne: 14, 20, 22, 27



Service Area Statistics (2010 Census)

Square Miles: 144 Population: 58,043



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: October 2015



Act 44 Fixed Route Distribution Factors Total Passengers: 169,639

Senior Passengers: 48,978 Revenue Vehicle Miles: 409,947 Revenue Vehicle Hours: 30,681



Current Employees

Agency Full-Time: 4
Agency Part-Time: 2
Contractor Full-Time: 18
Contractor Part-Time: 8
System-Wide: 32



Act 44 Operating Assistance

Section 1513 Allocation: \$2,105,354 Required Local Match: \$171,463

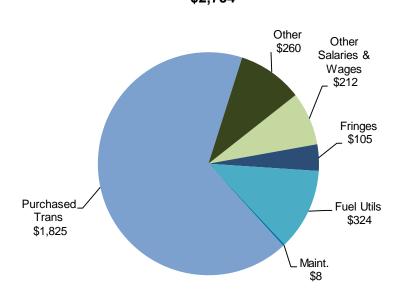


Current Fleet Size

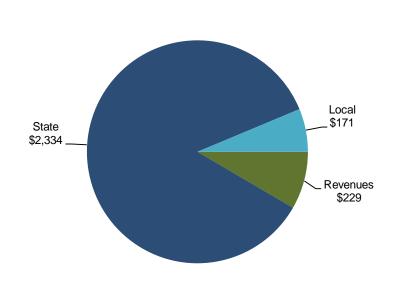
Diesel/Gasoline Motor Bus: 6
Diesel/Gasoline Paratransit Vehicle: 4
CNG Motor Bus: 5
System-Wide: 15

URBAN OPERATING BUDGET

Operating Expense (000's) \$2,734



Operating Funds (000's) \$2,734

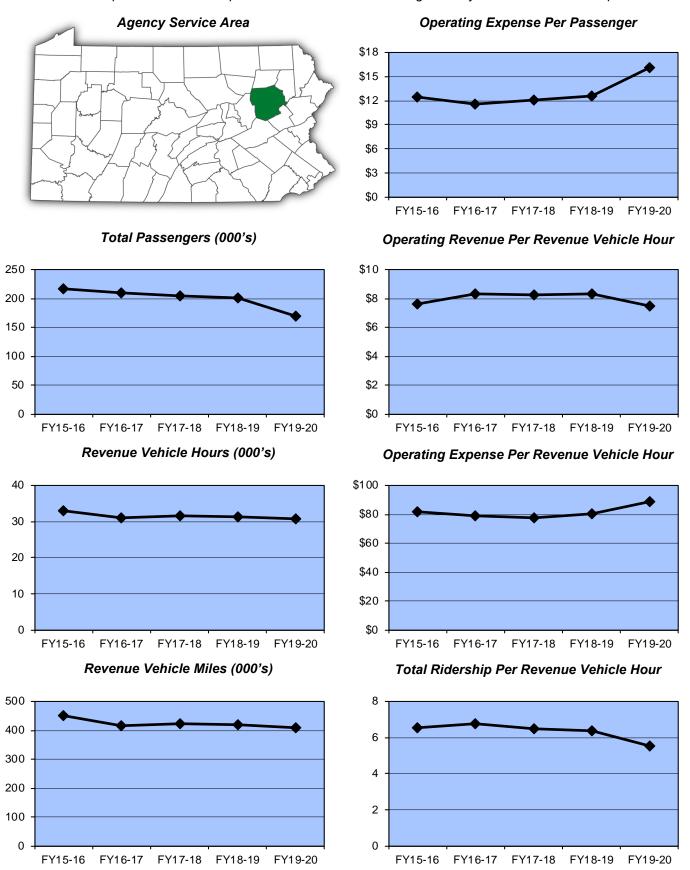


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(HPT) Hazleton Public Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Huntingdon-Bedford-Fulton Area Agency on Aging

Community Transportation



Huntingdon-Bedford-Fulton Area Agency on Aging

240 Wood Street
Bedford, PA 15522
814-623-8148
Ms. Connie Brode, Executive Director
www.hbfaaa.org/cart



House District

Bedford: 69, 78 Fulton: 78 Huntingdon: 81

Senate District

Bedford: 35 Fulton: 30

Huntingdon: 30, 34



Service Area Statistics (2010 Census)

Square Miles: 2,326
Population: 110,520
65+ Population: 19,478
% of Population 65 and older: 17.6%



Current Fare Information

Average Shared-Ride Fare: \$21.11 Average Shared-Ride Cost per Trip: \$26.52

Fare Structure

Implementation Date: April 2018



Trip Information

 65+ Trips:
 42,233

 PwD Trips:
 5,626

 Other Shared-Ride Trips:
 18,829

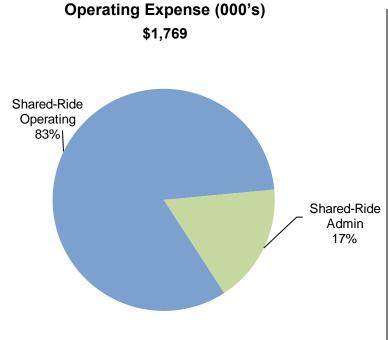
 Total Shared-Ride Trips:
 66,688

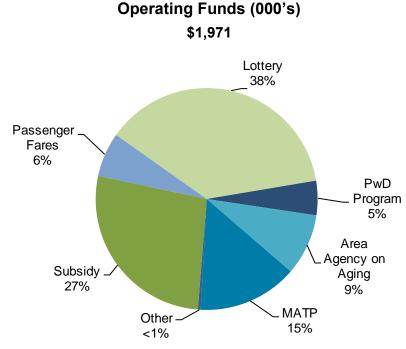
 Total Escorts:
 2,269



Vehicles Operated in Maximum Service

Community Transportation:

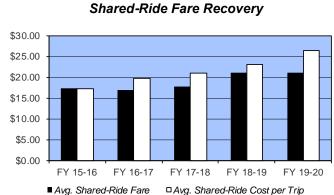


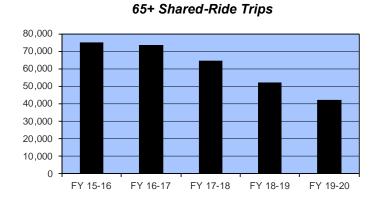


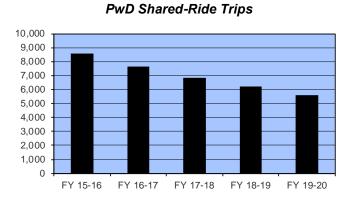
Huntingdon-Bedford-Fulton Area Agency on Aging

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

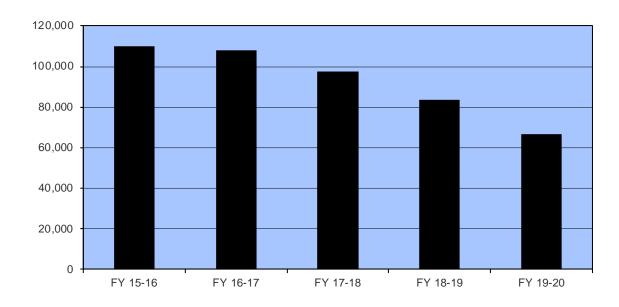








Total Shared-Ride Trips



Indiana County Transit Authority (IndiGO)

Rural System





Indiana County Transit Authority (IndiGO)

1657 Saltsburg Avenue Indiana, PA 15701 724-465-2140 Mr. John Kanyan, Executive Director www.indigobus.com



House District

Indiana: 55, 60, 62, 66

Senate District

Indiana: 41



Service Area Statistics (2010 Census)

Square Miles: 504 Population: 65,500



Current Fare Information

Fixed Route Base: \$1.35 Last Base Fare Increase: July 2016



Act 44 Fixed Route Distribution Factors

Total Passengers: 285,667 Senior Passengers: 17,597 Revenue Vehicle Miles: 404,566 Revenue Vehicle Hours: 30,478



Current Employees

Agency Full-Time: 50
Agency Part-Time: 9
System-Wide: 59



Act 44 Operating Assistance

Section 1513 Allocation: \$1,780,628 Required Local Match: \$69,463

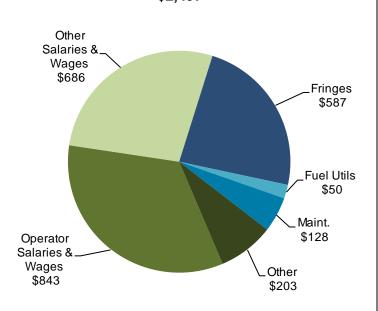


Current Fleet Size

CNG Motor Bus: 16
Diesel/Gasoline Paratransit Vehicle: 12
System-Wide: 28

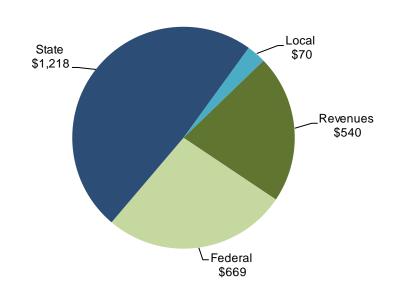
RURAL OPERATING BUDGET

Operating Expense (000's) \$2,497



Expense includes ADA complementary expense.

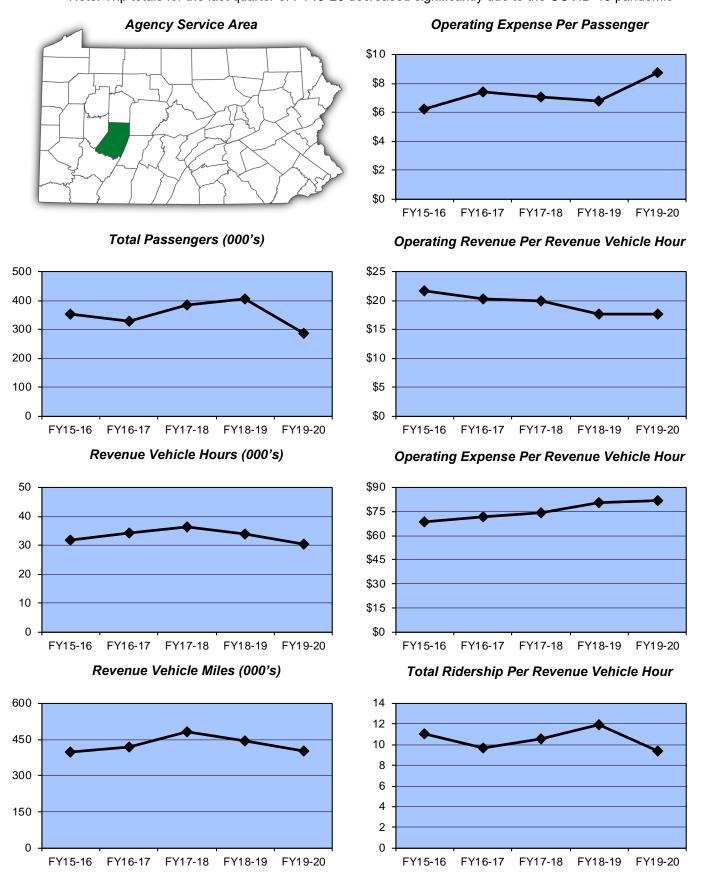
Operating Funds (000's) \$2,497



Revenue includes ADA complementary revenue.

(IndiGO) Indiana County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Indiana County Transit Authority (IndiGO)

Community Transportation



Indiana County Transit Authority

1657 Saltsburg Avenue, P.O. Box 869 Indiana, PA 15701 724-465-2140 Mr. John Kanyan, Executive Director www.indigobus.com



House District

Indiana: 55, 60, 62, 66

Senate District

Indiana: 41



Service Area Statistics (2010 Census)

829 Square Miles: Population: 88,880 65+ Population: 13,944 15.7% % of Population 65 and older:



Current Fare Information

Average Shared-Ride Fare: \$22.71 Average Shared-Ride Cost per Trip: \$30.72

Fare Structure

Implementation Date: August 2018



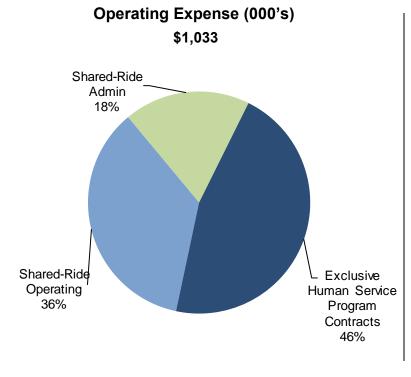
Trip Information

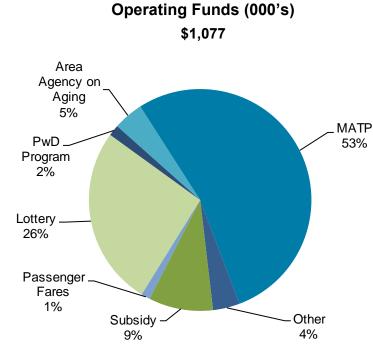
65+ Trips: 14,636 PwD Trips: 824 Other Shared-Ride Trips: 2,696 Total Share-Ride Trips: 18,156 **Total Escorts:** 595 Non-Public Trips: 12,367



Vehicles Operated in Maximum Service

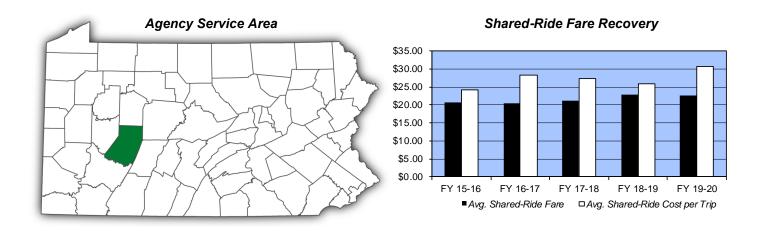
Community Transportation:

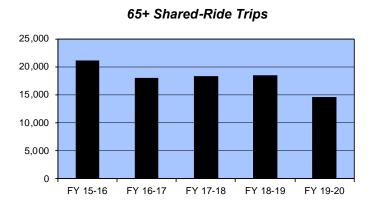


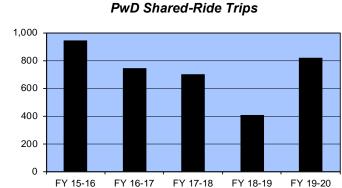


(IndiGO) Indiana County Transit Authority

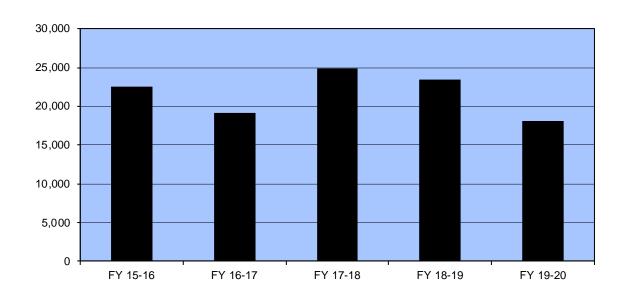
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Lehigh and Northampton Transportation Authority (LANTA)

Urban System





Lehigh and Northampton Transportation Authority (LANTA)

1060 Lehigh Street Allentown, PA 18103 610-435-4052 Mr. Owen O'Neil, Executive Director www.lantabus.com



Service Area Statistics (2010 Census)

Square Miles: 324 Population: 488,571



Act 44 Fixed Route Distribution Factors

Total Passengers: 3,862,712
Senior Passengers: 518,348
Revenue Vehicle Miles: 3,698,194
Revenue Vehicle Hours: 280,202



Act 44 Operating Assistance

Section 1513 Allocation: \$18,367,995 Required Local Match: \$1,055,587



House District

Lehigh: 22, 131, 132, 133, 134, 183, 187 Northampton: 131, 135, 136, 137, 138, 183

Senate District

Lehigh: 16, 18 Northampton: 18, 40



Current Fare Information

Fixed Route Base: \$2.00 Last Base Fare Increase: April 2007



Current Employees

Agency Full-Time: 231
Agency Part-Time: 2
Contractor Full-Time: 93
Contractor Part-Time: 18
System-Wide: 344

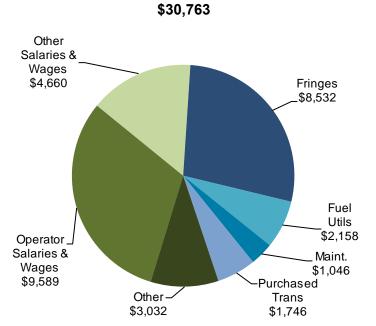


Current Fleet Size

Diesel/Gasoline Motor Bus: 37
CNG Motor Bus: 47
Diesel/Gasoline Paratransit Vehicle: 90
System-Wide: 174

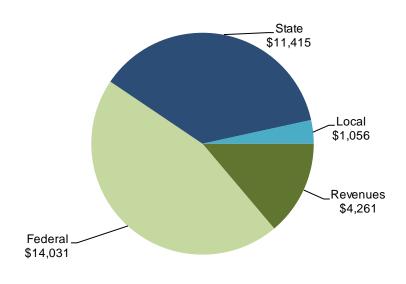
URBAN OPERATING BUDGET

Operating Expense (000's)



Expense includes DAS and ADA complementary expense.

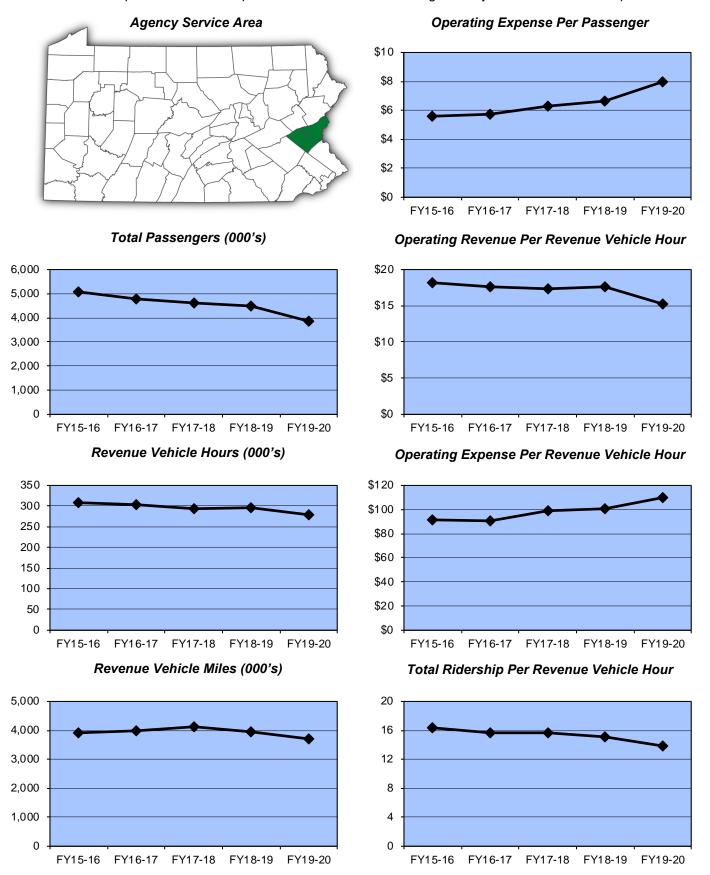
Operating Funds (000's) \$30,763



Revenue includes DAS and ADA complementary revenue.

(LANTA) Lehigh and Northampton Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include DAS and ADA complementary passengers.

Lehigh and Northampton Transportation Authority (LANTA)

Community Transportation



Lehigh and Northampton **Transportation Authority (LANTA)**

1060 Lehigh Street Allentown, PA 18103 610-435-4052 Mr. Owen O'Neil, Executive Director www.lantabus.com



House District

Lehigh: 22, 131, 132, 133, 134, 183, 187 Northampton: 131, 135, 136, 137, 138, 183

Senate District

Lehigh: 16, 18 Northampton: 18, 40



Service Area Statistics (2010 Census)

Square Miles: 730 Population: 647,232 65+ Population: 98,210 % of Population 65 and older: 15.2%



Current Fare Information

Average Shared-Ride Fare: \$26.56 Average Shared-Ride Cost per Trip: \$31.01

Fare Structure

Implementation Date: April 2020



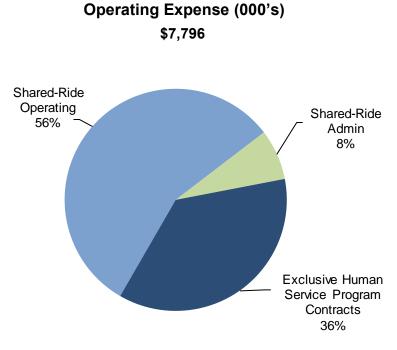
Trip Information

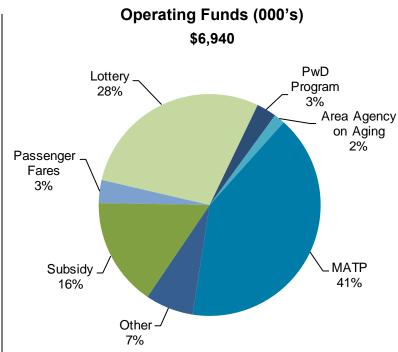
65+ Trips: 88,992 PwD Trips: 8,357 Other Shared-Ride Trips: 62,675 Total Shared-Ride Trips: 160,024 **Total Escorts:** 26,084



Vehicles Operated in Maximum Service

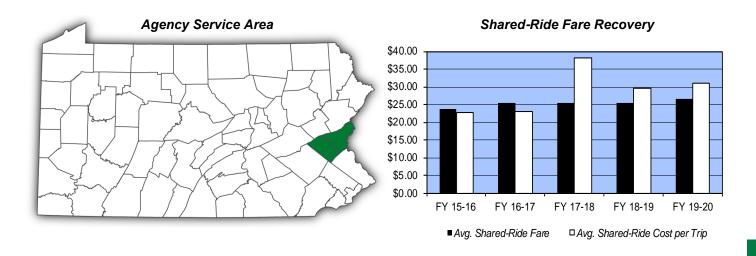
Community Transportation:

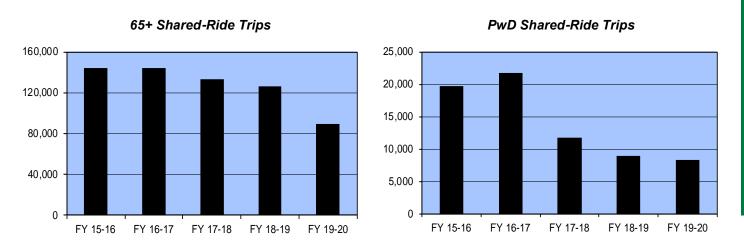




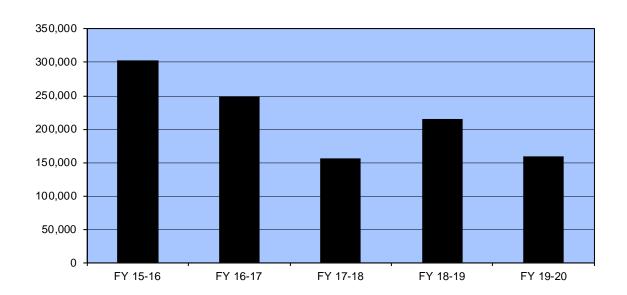
(LANTA) Lehigh and Northampton Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Luzerne County Transportation Authority (LCTA)

Urban System





Luzerne County
Transportation Authority (LCTA)

315 Northampton Street Kingston, PA 18704 570-288-9356 Mr. Lee Horton, Executive Director www.lctabus.com



House District

Luzerne: 116, 117, 118, 119, 120, 121

Senate District

Luzerne: 14, 20, 22, 27



Service Area Statistics (2010 Census)

Square Miles: 56
Population: 202,500



Current Fare Information

Fixed Route Base: \$1.75 Last Base Fare Increase: January 2018



Act 44 Fixed Route Distribution Factors

Total Passengers: 1,007,814
Senior Passengers: 146,690
Revenue Vehicle Miles: 1,350,932
Revenue Vehicle Hours: 95,232



Current Employees

Agency Full-Time: 123 Agency Part-Time: 25 System-Wide: 148



Act 44 Operating Assistance

Section 1513 Allocation: \$6,182,192 Required Local Match: \$650,409



Current Fleet Size

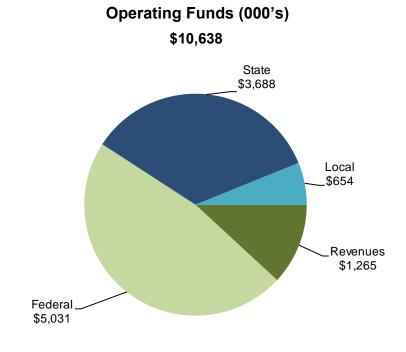
Diesel/Gasoline Motor Bus: 18
Hybrid Diesel/Electric Motor Bus: 15
CNG Motor Bus: 7
Diesel/Gasoline Paratransit Vehicle: 51
System-Wide: 91

URBAN OPERATING BUDGET

\$10,638 Fuel Utils Maint. \$729 \$629 Fringes \$3,393 Other \$1,188 Other Operator Salaries & Salaries & Wages Wages \$1,664 \$3,035

Operating Expense (000's)

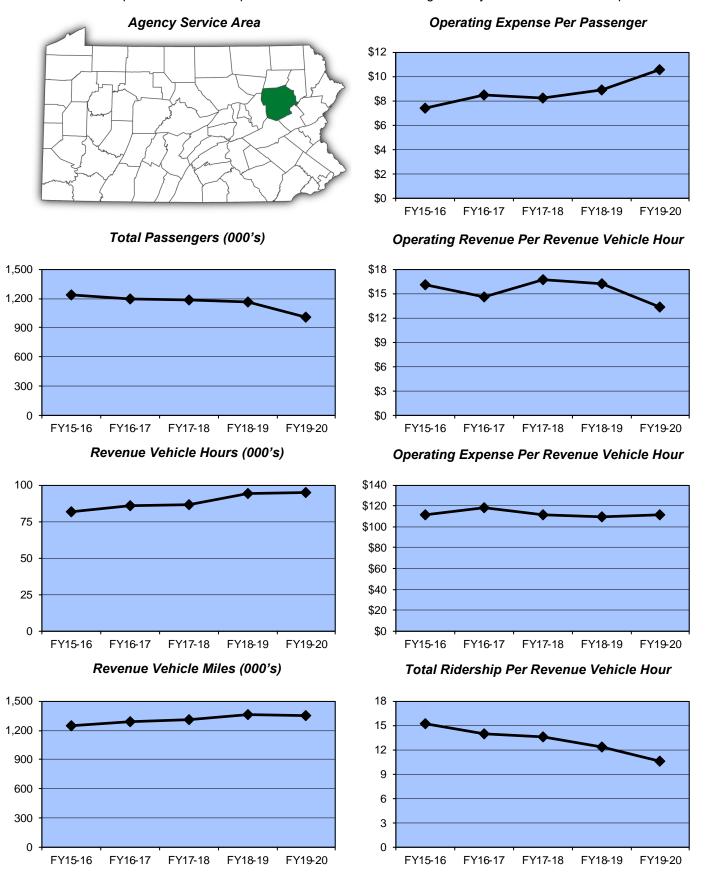
Expense includes ADA complementary expense.



Revenue includes ADA complementary revenue.

(LCTA) Luzerne County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Luzerne County Transportation Authority (LCTA)

Community Transportation



Luzerne County Transportation Authority (LCTA)

315 Northampton Street Kingston, PA 18704 570-288-9356 Mr. Lee Horton, Executive Director www.lctabus.com



House District

Luzerne: 116, 117, 118, 119, 120, 121

Senate District

Luzerne: 14, 20, 22, 27



Service Area Statistics (2010 Census)

Square Miles: 906 Population: 318,564 65+ Population: 56,704 % of Population 65 and older: 17.8%



Current Fare Information

Average Shared-Ride Fare: \$23.21 Average Shared-Ride Cost per Trip: \$40.71

Fare Structure

Implementation Date: December 2018



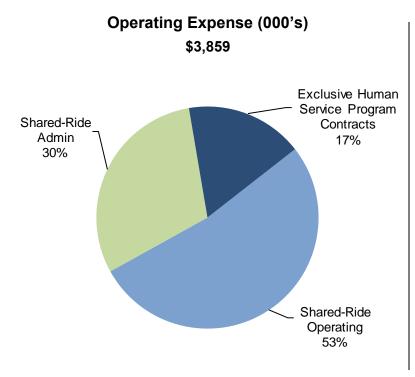
Trip Information

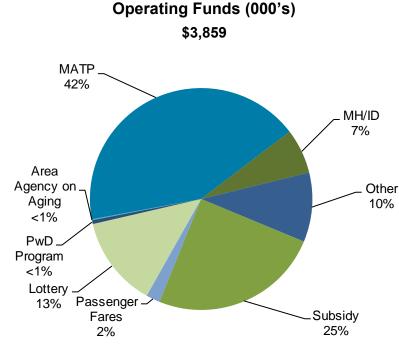
65+ Trips: 27,009 PwD Trips: 651 Other Shared-Ride Trips: 50,906 Total Shared-Ride Trips: 78,566 **Total Escorts:** 5,013 Non-Public Trips: 20,611



Vehicles Operated in Maximum Service

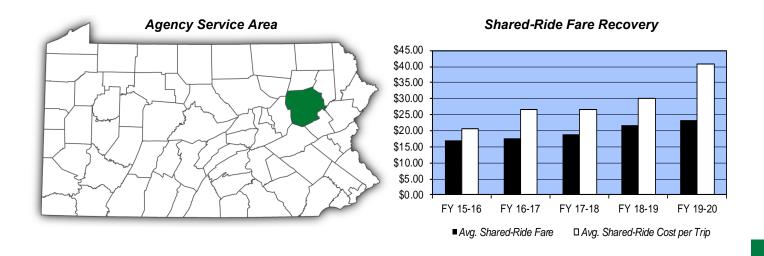
Community Transportation:

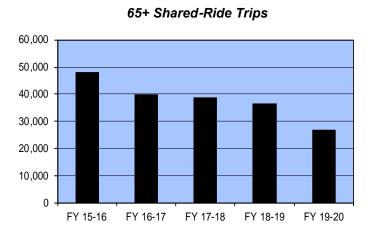


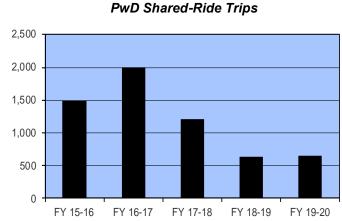


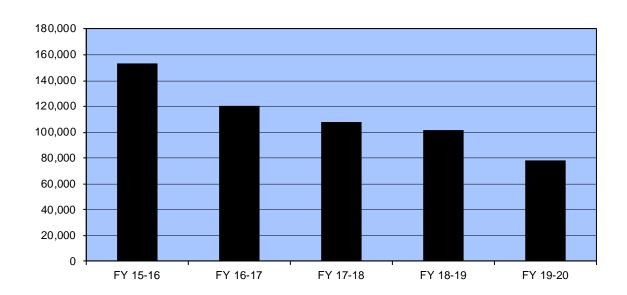
(LCTA) Luzerne County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Mercer County Regional Council of Governments (MCRCOG)

Urban System



Mercer County Regional Council of Governments (MCRCOG-SVSS/MCCT)

2495 Highland Road Hermitage, PA 16148 724-981-1561, ext. 3103 Ms. Kim DiCintio, Executive Director www.mcrcog.com



House District

Mercer: 7, 8, 17

Senate District

Mercer: 50



Service Area Statistics (2010 Census)

Square Miles: 672 Population: 116,638



Current Fare Information

Fixed Route Base: \$1.25 Last Base Fare Increase: July 2014



Act 44 Fixed Route Distribution Factors

Total Passengers:68,801Senior Passengers:10,033Revenue Vehicle Miles:142,384Revenue Vehicle Hours:12,651



Current Employees

Agency Full-Time: 7
Agency Part-Time: 8
System-Wide: 15



Act 44 Operating Assistance

Section 1513 Allocation: \$839,411 Required Local Match: \$68,116

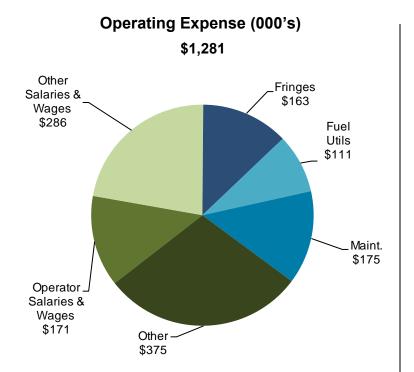


Current Fleet Size

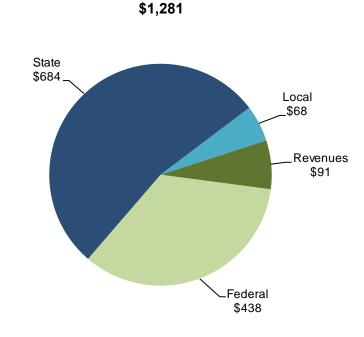
Diesel/Gasoline Motor Bus: 7
Diesel/Gasoline Paratransit Vehicle: 26
System-Wide: 33

Operating Funds (000's)

URBAN OPERATING BUDGET



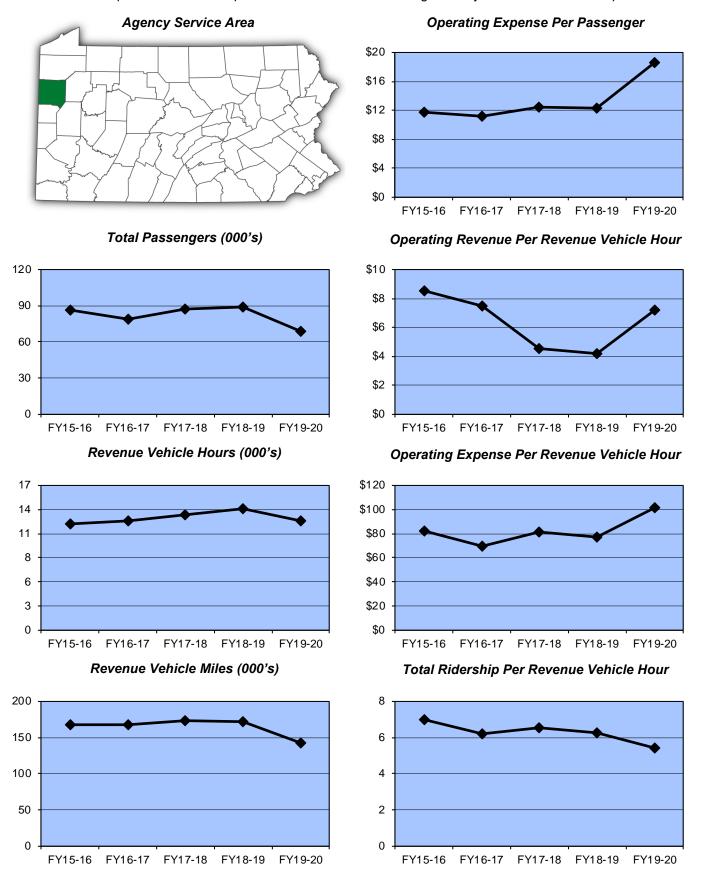
Expense includes ADA complementary expense.



Revenue includes ADA complementary revenue.

(MCRCOG) Mercer County Regional Council of Governments

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Mercer County Regional Council of Governments (MCRCOG)

Community Transportation



Mercer County Regional Council of Governments (MCRCOG-SVSS/MCCT)

2495 Highland Road Hermitage, PA 16148 724-981-1561, ext. 3103 Ms. Kim DiCintio, Executive Director www.mcrcog.com



House District

Mercer: 7, 8, 17

Senate District Mercer: 50



Service Area Statistics (2010 Census)

Square Miles: 672 Population: 116,638 65+ Population: 21,556 % of Population 65 and older: 18.5%



Current Fare Information

Average Shared-Ride Fare: \$20.85 Average Shared-Ride Cost per Trip: \$24.23

Fare Structure

Implementation Date: July 2016



Trip Information

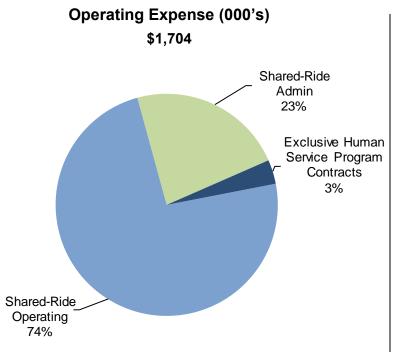
65+ Trips: 35,954 PwD Trips: 3,386 Other Shared-Ride Trips: 28,518 Total Shared-Ride Trips: 67,858 **Total Escorts:** 4,213 Non-Public Trips: 4,379

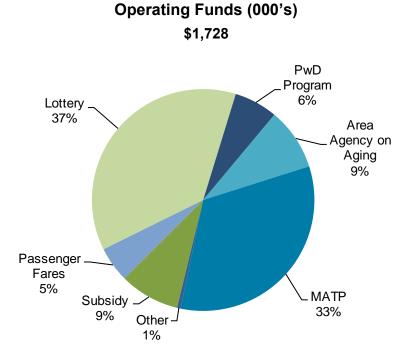


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

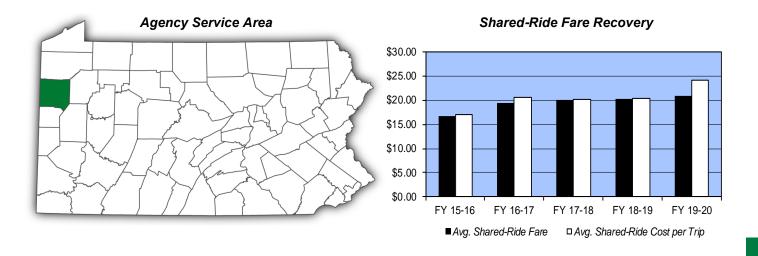


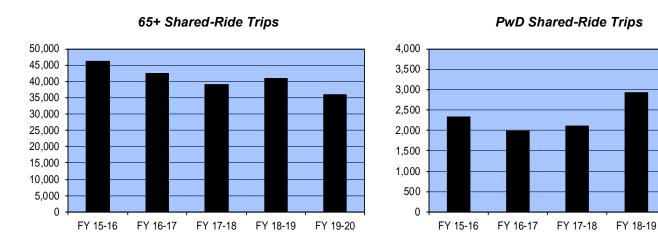


FY 19-20

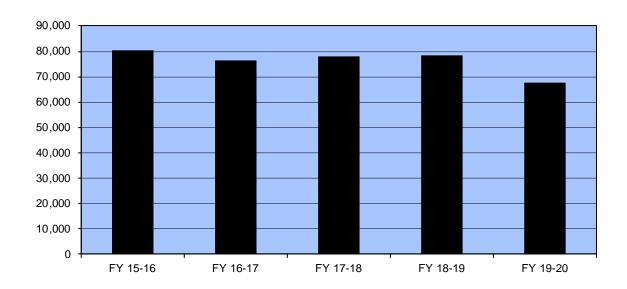
(MCRCOG) Mercer County Regional Council of Governments

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Mid County Transit Authority (TACT)

Rural System



Mid County Transit Authority, d.b.a. Town & Country Transit (TACT)

220 North Grant Avenue Kittanning, PA 16201 724-548-8696 Ms. Patti Lynn Johnston, General Manager www.tandctransit.com



House District

Armstrong: 55, 60, 63

Senate District

Armstrong: 41



Service Area Statistics (2010 Census)

Square Miles: 24 Population: 17,610



Current Fare Information

Fixed Route Base: \$1.25 Last Base Fare Increase: April 2012



Act 44 Fixed Route Distribution Factors

Total Passengers: 36,580
Senior Passengers: 11,695
Revenue Vehicle Miles: 90,717
Revenue Vehicle Hours: 6,593



Current Employees

Agency Full-Time: 18
Agency Part-Time: 8
System-Wide: 26



Act 44 Operating Assistance

Section 1513 Allocation: \$641,053 Required Local Match: \$49,011

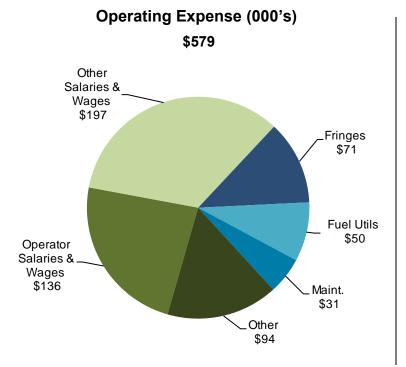


Current Fleet Size

Diesel/Gasoline Motor Bus: 9
Diesel/Gasoline Paratransit Vehicle: 11
System-Wide: 20

Operating Funds (000's)

RURAL OPERATING BUDGET



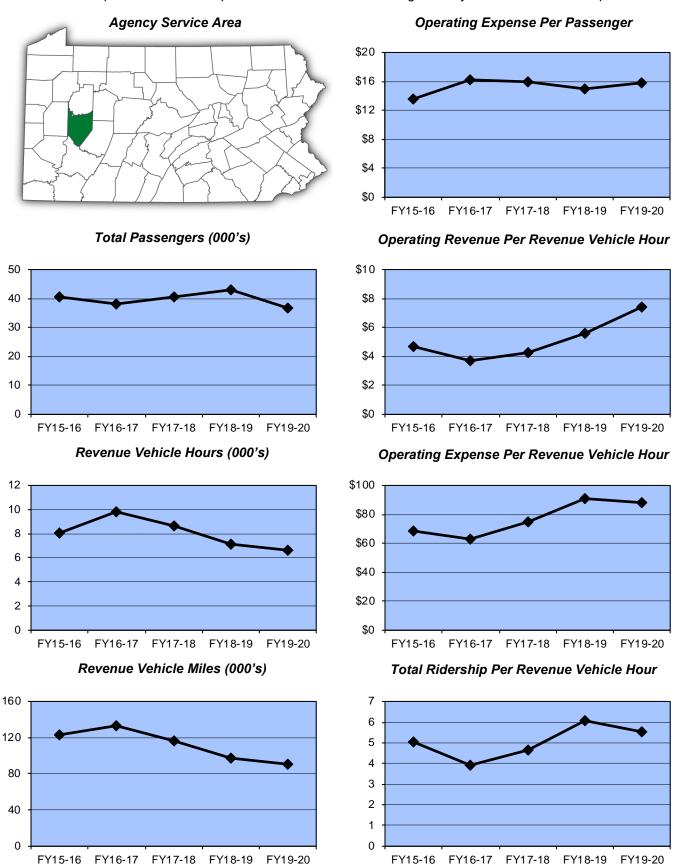
Expense includes ADA complementary expense.

\$579 Local \$49 Revenues \$49 State \$428

Revenue includes ADA complementary revenue.

(TACT) Mid County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Mid County Transit Authority (TACT)

Community Transportation



Mid County Transit Authority, d.b.a. Town & Country Transit (TACT)

220 North Grant Avenue Kittanning, PA 16201 724-548-8696 Ms. Patti Lynn Johnston, General Manager www.tandctransit.com



House District

Armstrong: 55, 60, 63

Senate District Armstrong: 41



Service Area Statistics (2010 Census)

Square Miles: 654
Population: 68,941
65+ Population: 12,687
% of Population 65 and older: 18.4%



Current Fare Information

Average Shared-Ride Fare: \$22.99 Average Shared-Ride Cost per Trip: \$40.82

Fare Structure

Implementation Date: July 2019



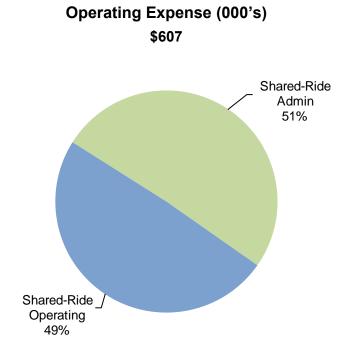
Trip Information

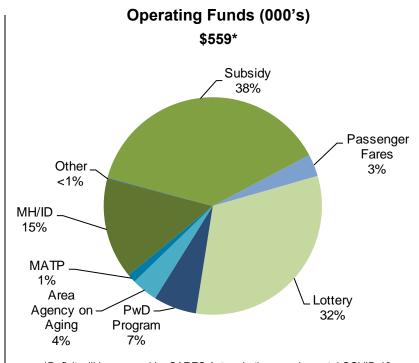
65+ Trips: 9,382
PwD Trips: 1,690
Other Shared-Ride Trips: 3,794
Total Shared-Ride Trips: 14,866
Total Escorts: 468



Vehicles Operated in Maximum ServiceCommunity Transportation: 3

COMMUNITY TRANSPORTATION OPERATING BUDGET



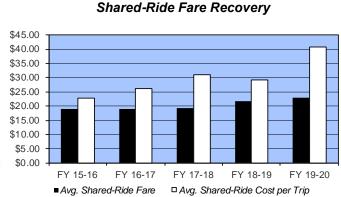


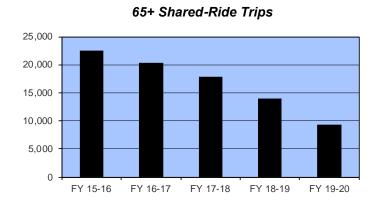
*Deficit will be covered by CARES Act and other supplemental COVID-19 appropriated funds beyond the end of the fiscal year.

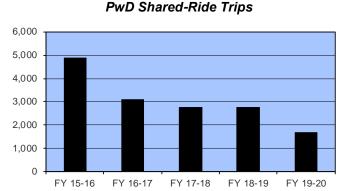
(TACT) Mid County Transit Authority

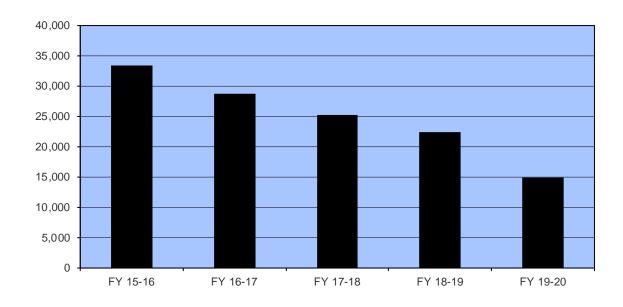
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











Mid Mon Valley Transit Authority (MMVTA)

Urban System





Mid Mon Valley Transit Authority (MMVTA)

1300 McKean Avenue Charleroi, PA 15022 724-489-0880 Ms. Ashley Seman, Executive Director www.mmvta.com



House District

Washington: 39, 49, 50 Westmoreland: 58

Senate District

Washington: 46 Westmoreland: 32



Service Area Statistics (2010 Census)

Square Miles: 45
Population: 66,086



Current Fare Information

Fixed Route Base: \$2.00 Last Base Fare Increase: January 2018



Act 44 Fixed Route Distribution Factors

Total Passengers: 238,545
Senior Passengers: 29,905
Revenue Vehicle Miles: 750,377
Revenue Vehicle Hours: 42,334



Current Employees

Agency Full-Time: 4
Contractor Full-Time: 43
Contractor Part-Time: 7
System-Wide: 54



Act 44 Operating Assistance

Section 1513 Allocation: \$3,068,247 Required Local Match: \$81,026

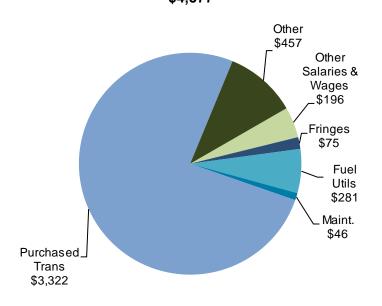


Current Fleet Size

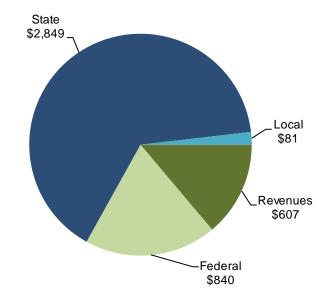
Diesel/Gasoline Motor Bus: 12 CNG Motor Bus Vehicles: 18 System-Wide: 30

URBAN OPERATING BUDGET

Operating Expense (000's) \$4,377



Operating Funds (000's) \$4,377

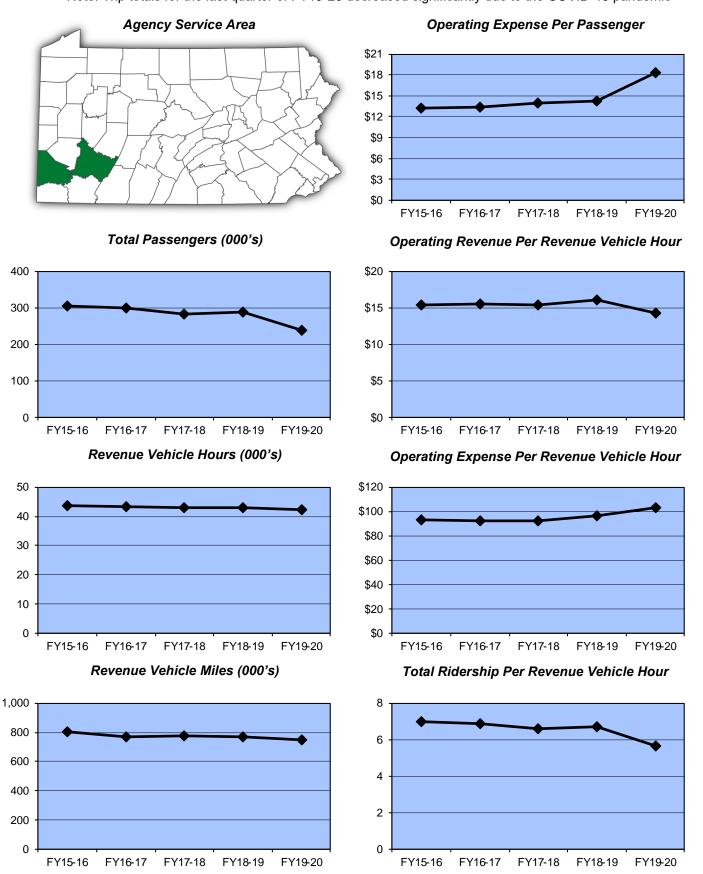


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(MMVTA) Mid Mon Valley Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Monroe County Transportation Authority (мста)

Urban & Rural System



Monroe County Transportation Authority (MCTA)

P.O. Box 339 Scotrun, PA 18355 570-839-6282

Ms. Peggy Howarth, Executive Director www.gomcta.com



House District

Monroe: 115, 176, 189

Senate District

Monroe: 22, 40



Service Area Statistics (2010 Census)

Square Miles: 417
Population: 141,292



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: July 2014



Act 44 Fixed Route Distribution Factors

Total Passengers: 239,600
Senior Passengers: 21,959
Revenue Vehicle Miles: 427,830
Revenue Vehicle Hours: 26,329



Current Employees

Agency Full-Time: 49
Agency Part-Time: 23
System-Wide: 72



Act 44 Operating Assistance

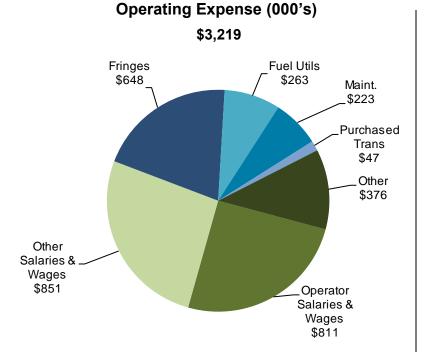
Section 1513 Allocation: \$2,150,563 Required Local Match: \$179,893



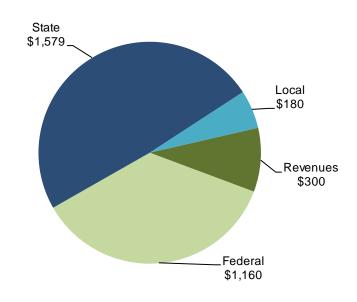
Current Fleet Size

Diesel/Gasoline Motor Bus: 14
Diesel/Gasoline Paratransit Vehicle: 40
System-Wide: 54

URBAN & RURAL OPERATING BUDGET



Operating Funds (000's) \$3,219

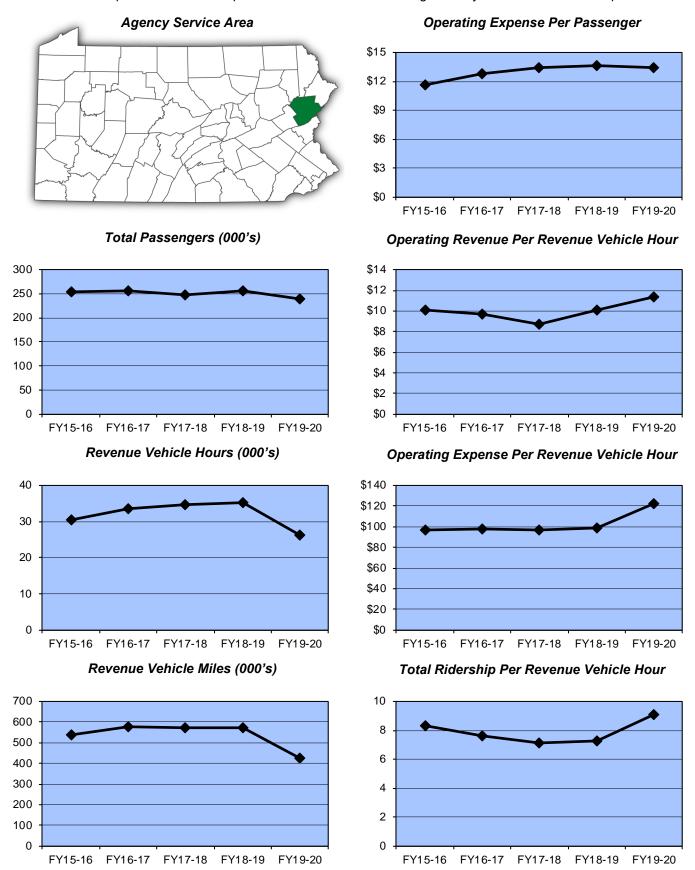


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(мста) Monroe County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Monroe County Transportation Authority (мста)

Community Transportation



Monroe County Transportation Authority (MCTA)

P.O. Box 339 Scotrun, PA 18355 570-839-6282

Ms. Peggy Howarth, Executive Director

www.gomcta.com



House District

Monroe: 115, 176, 189

Senate District

Monroe: 22, 40



Service Area Statistics (2010 Census)

Square Miles: 609 Population: 169,842 65+ Population: 21,701 % of Population 65 and older: 12.8%



Current Fare Information

Average Shared-Ride Fare: \$24.79 Average Shared-Ride Cost per Trip: \$32.82

Fare Structure

Implementation Date: August 2018



Trip Information

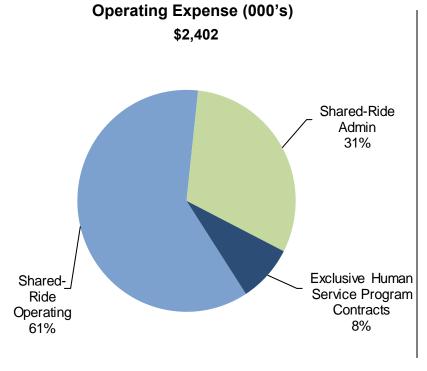
65+ Trips: 37,125 PwD Trips: 13,603 Other Shared-Ride Trips: 16,360 Total Shared-Ride Trips: 67,088 Non-Public Trips: 16,532

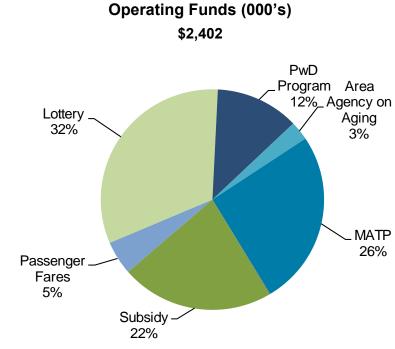


Vehicles Operated in Maximum Service

Community Transportation:

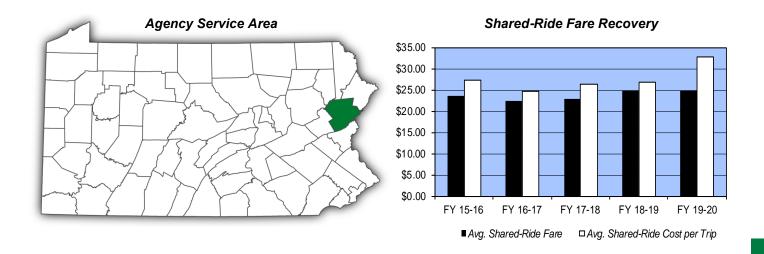
COMMUNITY TRANSPORTATION OPERATING BUDGET

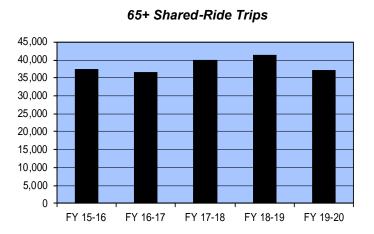


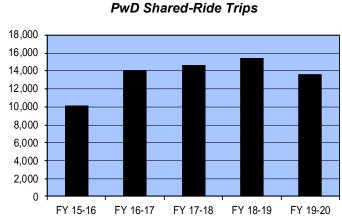


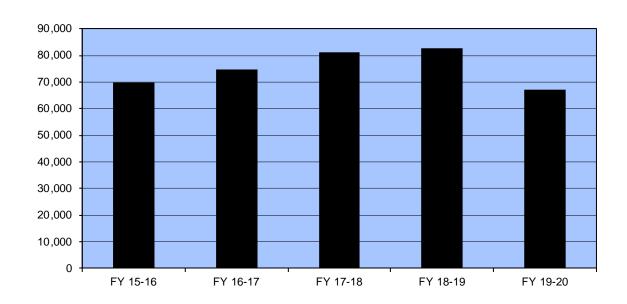
(MCTA) Monroe County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









New Castle Area Transit Authority (NCATA)

Rural System





New Castle Area Transit Authority (NCATA)

311 Mahoning Avenue New Castle, PA 16102 724-654-3130 Mr. David Richards, General Manager www.newcastletransit.org



House District

Lawrence: 9, 10, 17

Senate District

Lawrence: 47



Service Area Statistics (2010 Census)

Square Miles: 178
Population: 74,880



Current Fare Information

Fixed Route Base: \$1.00 Last Base Fare Increase: March 2012



Act 44 Fixed Route Distribution Factors

Total Passengers: 478,126
Senior Passengers: 70,168
Revenue Vehicle Miles: 995,734
Revenue Vehicle Hours: 50,550



Current Employees

Agency Full-Time: 50
Agency Part-Time: 6
System-Wide: 56



Act 44 Operating Assistance

Section 1513 Allocation: \$4,633,773 Required Local Match: \$244,195

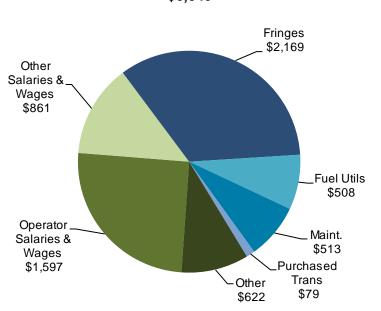


Current Fleet Size

Diesel/Gasoline Motor Bus: 13
Hybrid Diesel/Electric Motor Bus: 10
CNG Motor Bus Vehicles: 11
System-Wide: 34

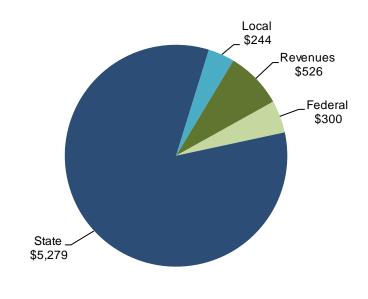
RURAL OPERATING BUDGET

Operating Expense (000's) \$6,349



Expense includes ADA complementary expense.

Operating Funds (000's) \$6,349



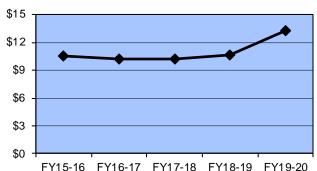
Revenue includes ADA complementary revenue.

(NCATA) New Castle Area Transit Authority

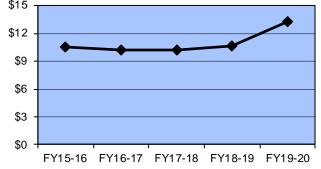
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



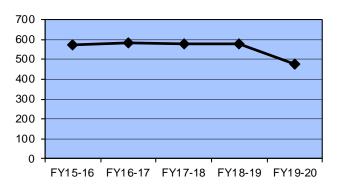
Operating Expense Per Passenger

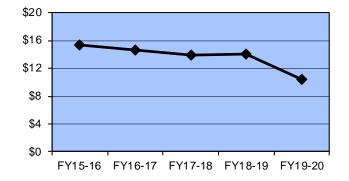


Total Passengers (000's)



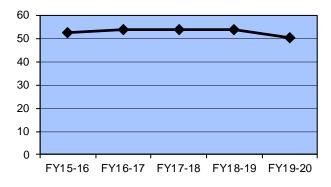
Operating Revenue Per Revenue Vehicle Hour

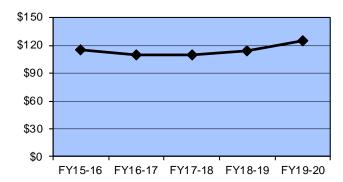




Revenue Vehicle Hours (000's)

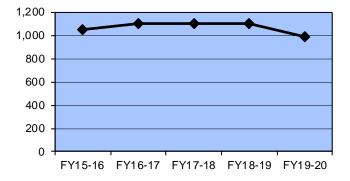
Operating Expense Per Revenue Vehicle Hour

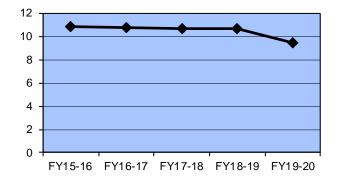




Revenue Vehicle Miles (000's)

Total Ridership Per Revenue Vehicle Hour





Passengers include ADA complementary passengers.

Pike County Transportation Department

Community Transportation



Pike County Transportation Department

506 Broad Street Milford, PA 18337 570-296-3434

Mr. Robert Ruiz, Director



House District

Pike: 139, 189

Senate District

Pike: 20



Service Area Statistics (2010 Census)

Square Miles: 547
Population: 57,369
65+ Population: 9,303
% of Population 65 and older: 16.2%



Current Fare Information

Average Shared-Ride Fare: \$20.69 Average Shared-Ride Cost per Trip: \$36.71

Fare Structure

Implementation Date: March 2016



Trip Information

 65+ Trips:
 17,766

 PwD Trips:
 3,080

 Other Shared-Ride Trips:
 708

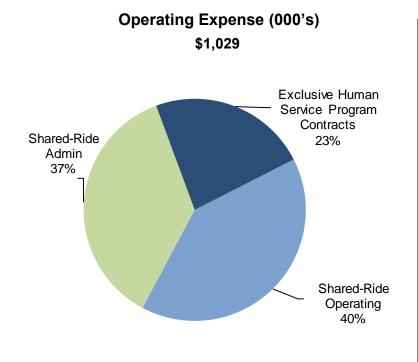
 Total Shared-Ride Trips:
 21,554

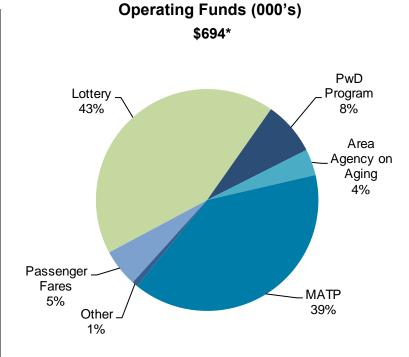


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

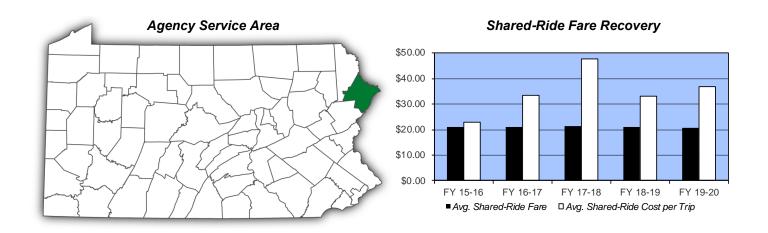


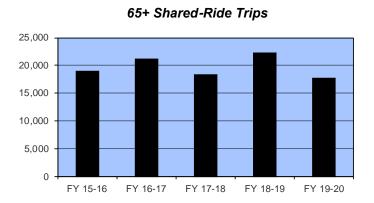


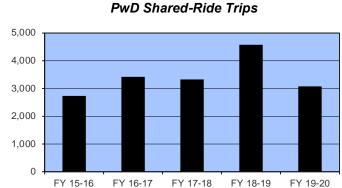
*Deficit will be covered by retained earnings

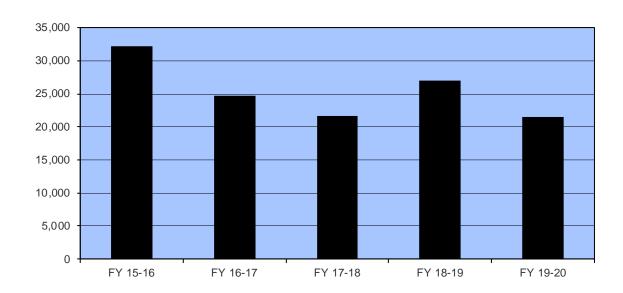
Pike County Transportation Department

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Pottstown Area Rapid Transit (PART)

Urban System



Pottstown Area Rapid Transit (PART)

902 Farmington Avenue Pottstown, PA 19464 610-970-6511

Mr. Justin Keller, Borough Manager www.pottstownarearapidtransit.com



House District

Chester: 26

Montgomery: 26, 146, 147

Senate District

Chester: 44

Montgomery: 24, 44



Service Area Statistics (2010 Census)

Square Miles: 34 Population: 51,000



Current Fare Information

Fixed Route Base: \$2.25 Last Base Fare Increase: July 2018



Act 44 Fixed Route Distribution Factors

Total Passengers: 182,086
Senior Passengers: 31,601
Revenue Vehicle Miles: 286,801
Revenue Vehicle Hours: 21,907



Current Employees

Agency Full-Time: 5
Contractor Full-Time: 12
Contractor Part-Time: 10
System-Wide: 27



Act 44 Operating Assistance

Section 1513 Allocation: \$1,356,595 Required Local Match: \$94,281

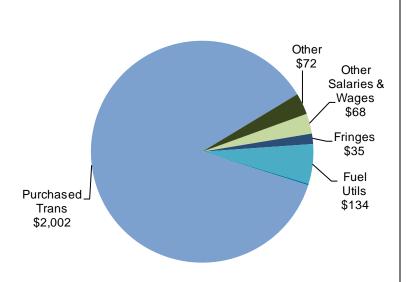


Current Fleet Size

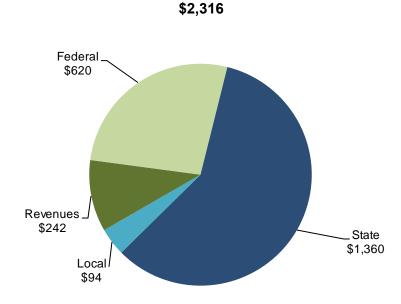
Diesel/Gasoline Motor Bus: 8
Diesel/Gasoline Paratransit Vehicle: 2
System-Wide: 10

URBAN OPERATING BUDGET

Operating Expense (000's) \$2,316



Operating Funds (000's)



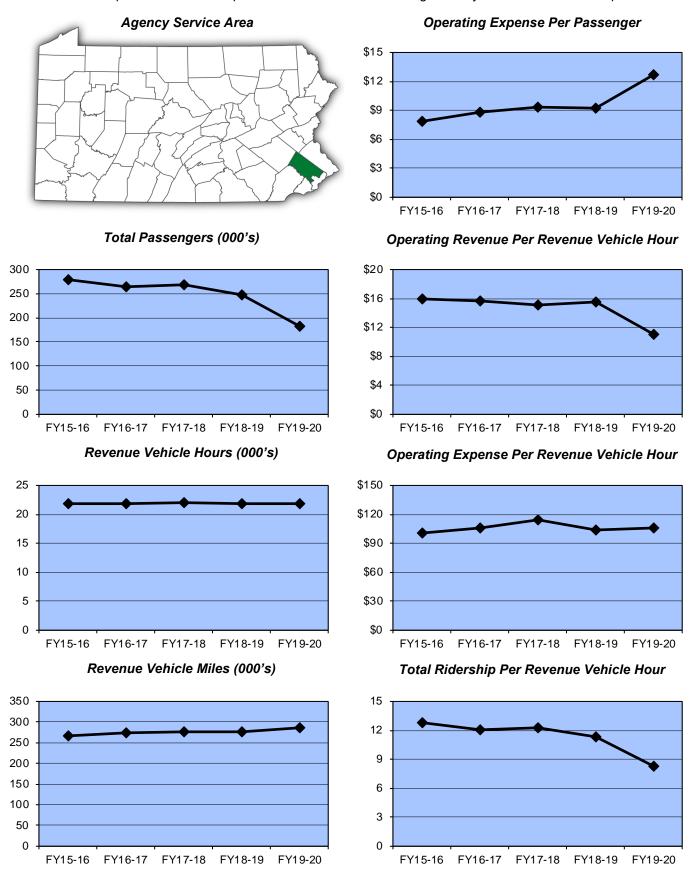
Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

156

(PART) Pottstown Area Rapid Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

ROVER Community Transportation

Community Transportation



ROVER Community Transportation

1002 South Chestnut Street Downingtown, PA 19335 484-696-3854

Mr. Wayne Robinson, General Manager



House District

Chester: 13, 26, 74, 155, 156, 157, 158, 160, 167

Senate District

Chester: 9, 19, 26, 44



Service Area Statistics (2010 Census)

Square Miles: 756
Population: 498,886
65+ Population: 63,875
% of Population 65 and older: 12.8%



Current Fare Information

Average Shared-Ride Fare: \$23.29 Average Shared-Ride Cost per Trip: \$26.32

Fare Structure

Implementation Date: January 2021



Trip Information

 65+ Trips:
 74,933

 PwD Trips:
 22,589

 Other Shared-Ride Trips:
 29,666

 Total Shared-Ride Trips:
 127,188

 Total Escorts:
 871

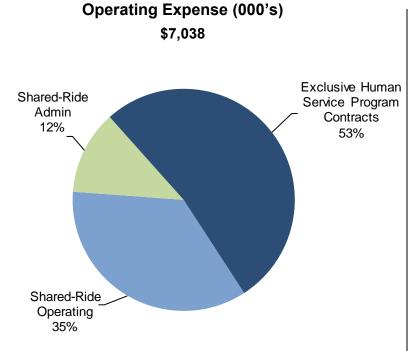
 Non-Public Trips:
 73,084

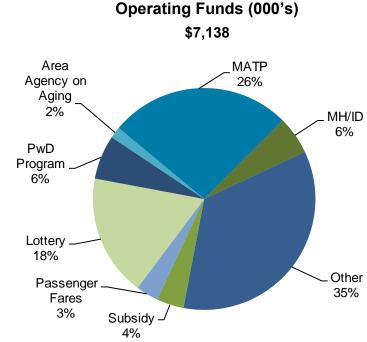


Vehicles Operated in Maximum Service

Community Transportation:

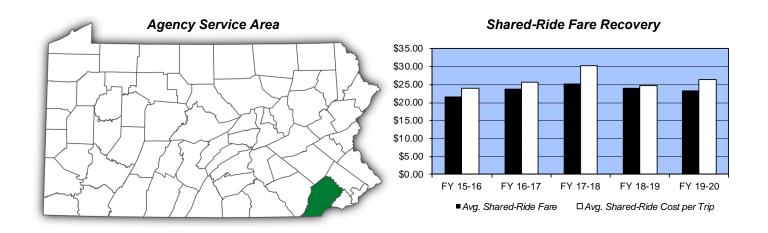
COMMUNITY TRANSPORTATION OPERATING BUDGET

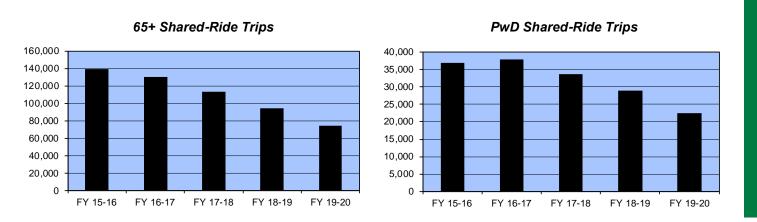




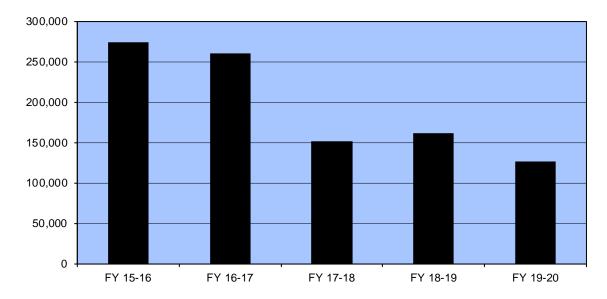
ROVER Community Transportation

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



The large decrease in trips between FY 16-17 and FY17-18 resulted from a reclassification of some non-PennDOT funded trips to non-public transportation.

Schuylkill Transportation System (STS)

Rural System



Schuylkill Transportation System (STS)

252 Industrial Park Road St. Clair, PA 17970 570-429-2701

Mr. David Bekisz, Executive Director

www.go-sts.com



House District

Schuylkill: 123, 124, 125

Senate District

Schuylkill: 29



Service Area Statistics (2010 Census)

Square Miles: 277
Population: 97,441



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: July 2017



Act 44 Fixed Route Distribution Factors Total Passengers: 169,210

Senior Passengers: 45,385 Revenue Vehicle Miles: 343,328 Revenue Vehicle Hours: 20,676



Current Employees

Agency Full-Time: 54
Agency Part-Time: 19
System-Wide: 73



Act 44 Operating Assistance

Section 1513 Allocation: \$1,696,252 Required Local Match:: \$71,311

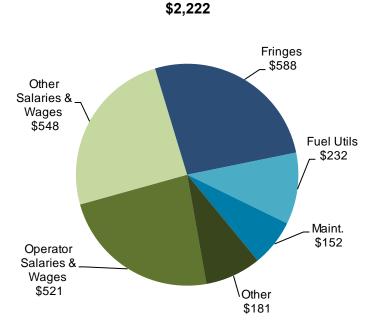


Current Fleet Size

Diesel/Gasoline Motor Bus: 3
CNG Motor Bus: 10
Diesel/Gasoline Paratransit Vehicle: 2
System-Wide: 15

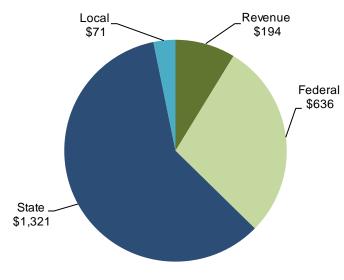
RURAL OPERATING BUDGET

Operating Expense (000's)



\$2,222

Operating Funds (000's)

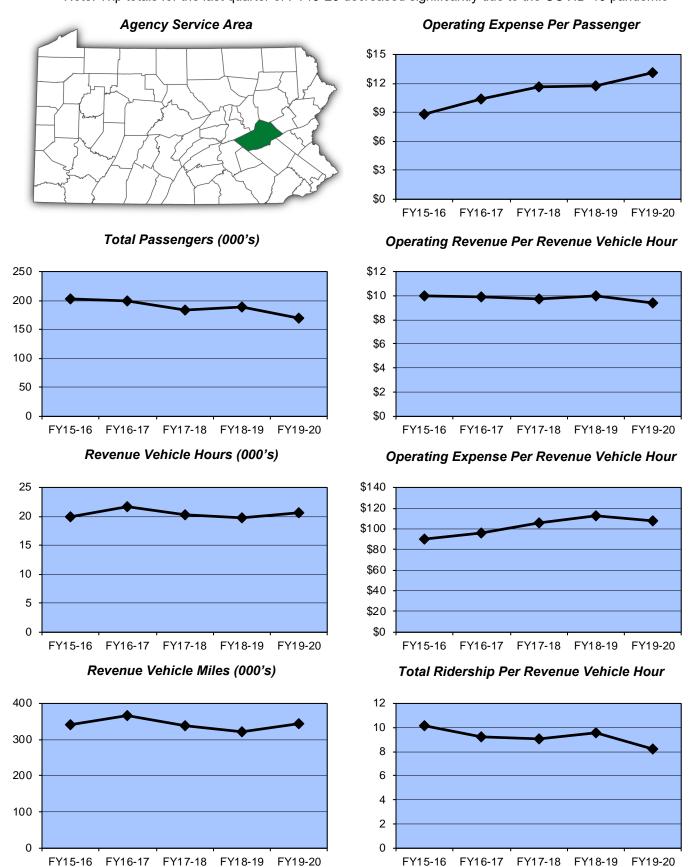


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(STS) Schuylkill Transportation System

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Schuylkill Transportation System (STS)

Community Transportation



Schuylkill Transportation System (STS)

252 Industrial Park Road St. Clair, PA 17970 570-429-2701

Mr. David Bekisz, Executive Director

www.go-sts.com



House District

Schuylkill: 123, 124, 125

Senate District Schuylkill: 29



Service Area Statistics (2010 Census)

Square Miles: 778 Population: 148,289 65+ Population: 26,828 % of Population 65 and older: 18.1%



Current Fare Information

Average Shared-Ride Fare: \$25.73 Average Shared-Ride Cost per Trip: \$36.86

Fare Structure

Implementation Date: October 2020



Trip Information

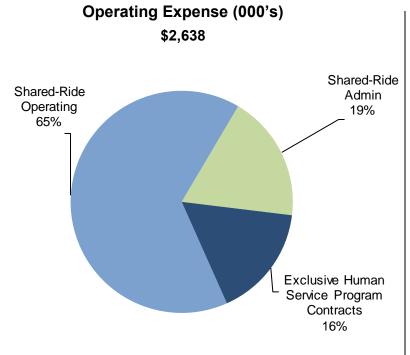
65+ Trips: 34,019 PwD Trips: 4,411 Other Shared-Ride Trips: 21,400 Total Shared-Ride Trips: 59,830 **Total Escorts:** 6,175 Non-Public Trips: 6,926

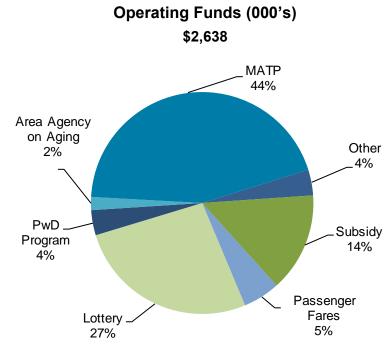


Vehicles Operated in Maximum Service

Community Transportation:

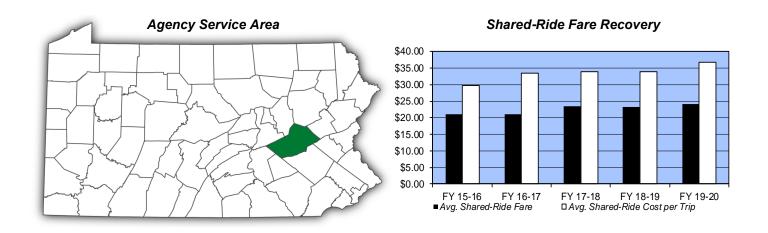
COMMUNITY TRANSPORTATION OPERATING BUDGET

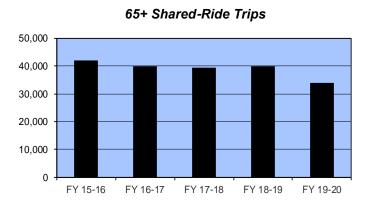


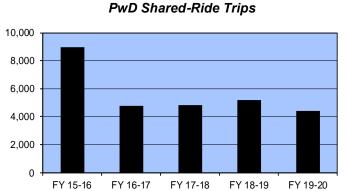


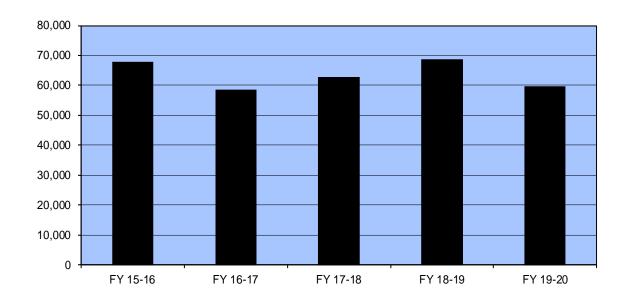
(STS) Schuylkill Transportation System

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic









Somerset County Transportation System

Community Transportation



Somerset County Transportation System

535 East Main Street Somerset, PA 15501 814-445-9628

Mr. Michael Villeneuve, Director of

Transportation



House District

Somerset: 51, 59, 69, 71

Senate District

Somerset: 32



Service Area Statistics (2010 Census)

Square Miles: 1,075
Population: 77,742
65+ Population: 14,431
% of Population 65 and older: 18.6%



Current Fare Information

Average Shared-Ride Fare: \$15.65 Average Shared-Ride Cost per Trip: \$16.38

Fare Structure

Implementation Date: July 2017



Trip Information

 65+ Trips:
 11,012

 PwD Trips:
 3,181

 Other Shared-Ride Trips:
 11,037

 Total Shared-Ride Trips:
 25,230

 Total Escorts:
 1,155

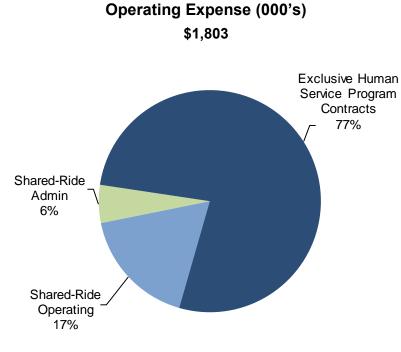
 Non-Public Trips:
 3,584

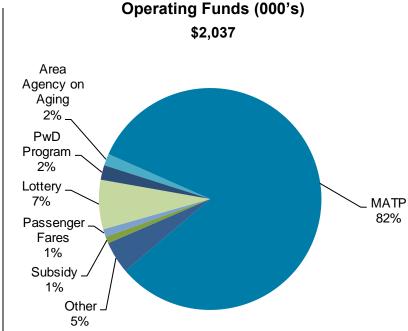


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

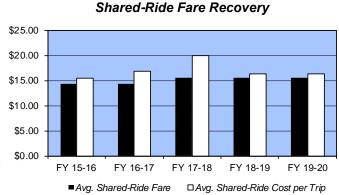


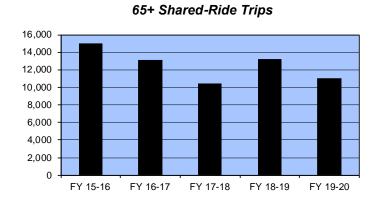


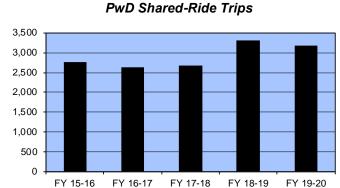
Somerset County Transportation System

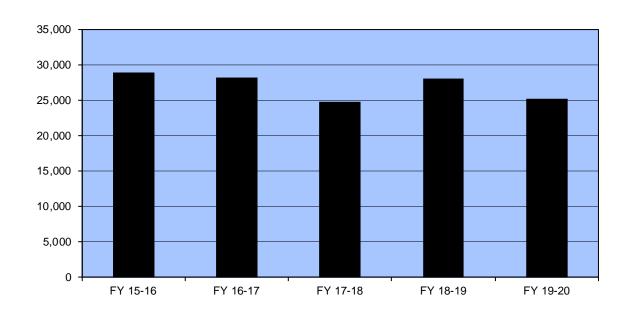
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic











South Central Transit Authority (SCTA)

Urban System



South Central Transit Authority (SCTA)

45 Erick Road Lancaster, PA 17601 717-358-1920

Mr. David Kilmer, Executive Director www.sctapa.com



House District

Berks: 5, 124, 126, 127, 128, 129, 130, 134, 187; Lancaster: 13, 37, 41, 43, 96, 97, 98, 99, 100, 128, 129

Senate District

Berks: 11, 24, 29, 44 Lancaster: 13, 36



Service Area Statistics (2010 Census)

Square Miles: 1,850 Population: 930,887



Current Fare Information

Fixed Route Base: \$1.70 Last Base Fare Increase: July 2011



Act 44 Fixed Route Distribution Factors

Total Passengers: 3,888,302 Senior Passengers: 637,719 Revenue Vehicle Miles: 3,310,427 Revenue Vehicle Hours: 256,030



Current Employees

Agency Full-Time: 249 Agency Part-Time: 25 Contractor Full-Time: 88 Contractor Part-Time: 10 System-Wide: 372



Act 44 Operating Assistance

Section 1513 Allocation: \$17.004.091 Required Local Match*: \$948,152

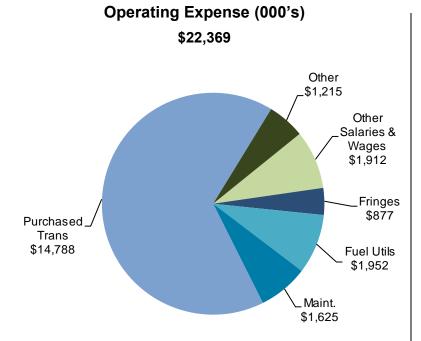


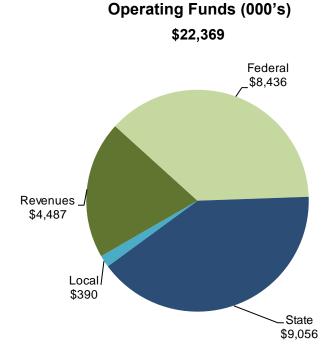
Current Fleet Size

Diesel/Gasoline Motor Bus: 95 Diesel/Gasoline Paratransit Vehicle: 125 System-Wide: 220

SCTA was approved for a local match waiver due to regional consolidation savings, thus required local match is reduced to \$0.

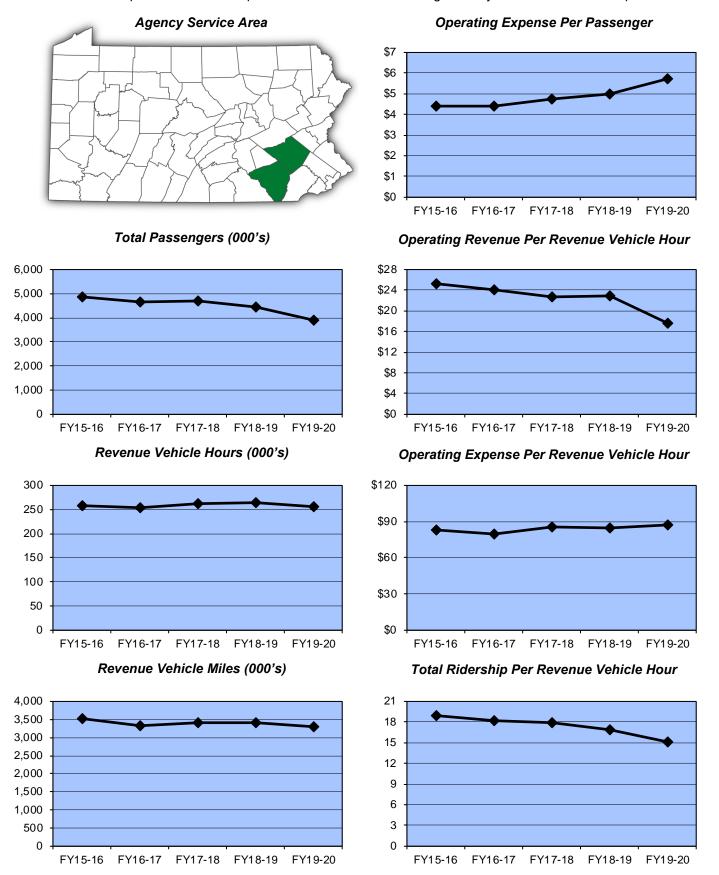
URBAN OPERATING BUDGET





(SCTA) South Central Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



In FY 15-16, the Red Rose Transit Authority merged with Berks Area Regional Transportation Authority to form the South Central Transit Authority. Passengers include ADA complementary passengers.

South Central Transit Authority (SCTA)

Community Transportation



South Central Transit Authority (SCTA)

45 Erick Road Lancaster, PA 17601 717-358-1920

Mr. David Kilmer, Executive Director www.sctapa.com



House District

Berks: 5, 124, 126, 127, 128, 129, 130, 134, 187; Lancaster: 13, 37, 41, 43, 96, 97, 98, 99, 100, 128, 129

Senate District

Berks: 11, 24, 29, 44 Lancaster: 13, 36



Service Area Statistics (2010 Census)

Square Miles: 1,850
Population: 930,887
65+ Population: 137,338
% of Population 65 and older: 14.8%



Current Fare Information

Average Shared-Ride Fare: \$23.98 Average Shared-Ride Cost per Trip: \$31.26 Fare Structure

Implementation Date:

July 2017



Trip Information

 65+ Trips:
 152,501

 PwD Trips:
 8,736

 Other Shared-Ride Trips:
 142,450

 Total Shared-Ride Trips:
 303,687

 Total Escorts:
 27,727

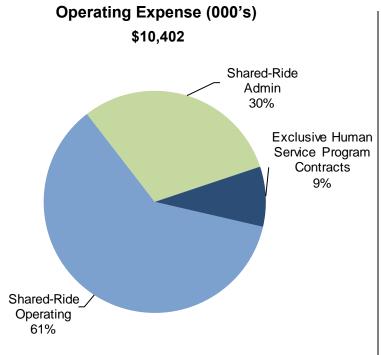
 Non-Public Trips:
 47,091

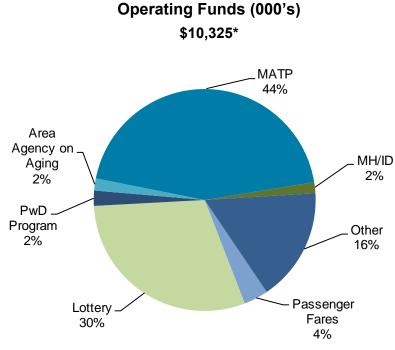


Vehicles Operated in Maximum Service

Community Transportation: 83

COMMUNITY TRANSPORTATION OPERATING BUDGET

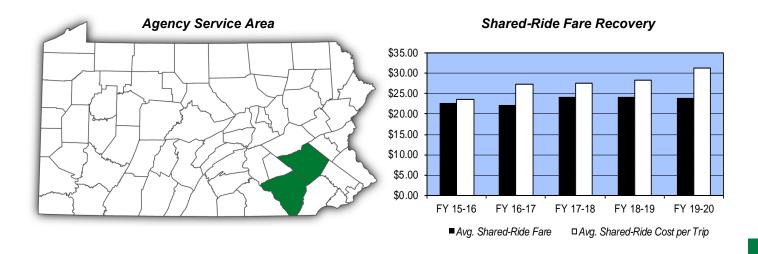


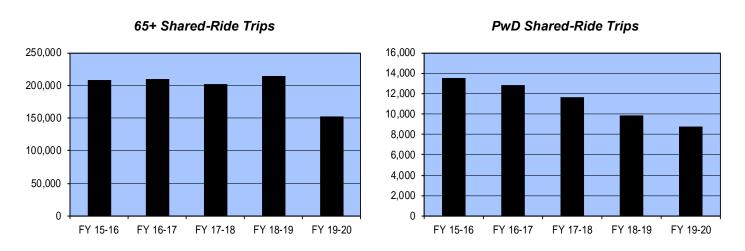


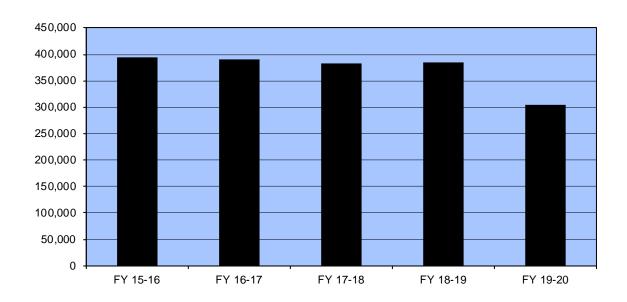
*Deficit will be covered by prior year retained earnings

(SCTA) South Central Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Community Transportation



STEP, Inc. 2138 Lincoln Street Williamsport, PA 17701 570-326-0587

Mr. Jim Plankenhorn, President & CEO



House District

Clinton: 76

Lycoming: 83, 84, 93

Senate District

Clinton: 25 Lycoming: 23



Service Area Statistics (2010 Census)

2,126 Square Miles: Population: 155,349 65+ Population: 25,462 % of Population 65 and older: 16.4%



Current Fare Information

Average Shared-Ride Fare: \$24.92 Average Shared-Ride Cost per Trip: \$34.89

Fare Structure

Implementation Date: April 2015



Trip Information

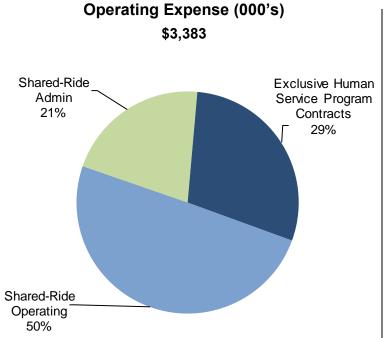
65+ Trips: 32,511 PwD Trips: 3,487 Other Shared-Ride Trips: 32,692 Total Shared-Ride Trips: 68,690 **Total Escorts:** 3,574 Non-Public Trips: 17,310

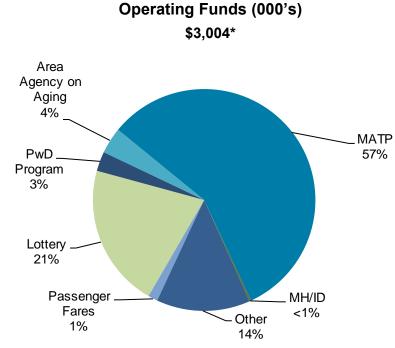


Vehicles Operated in Maximum Service

Community Transportation:

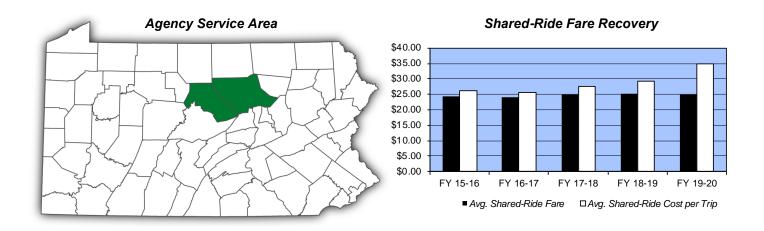
COMMUNITY TRANSPORTATION OPERATING BUDGET

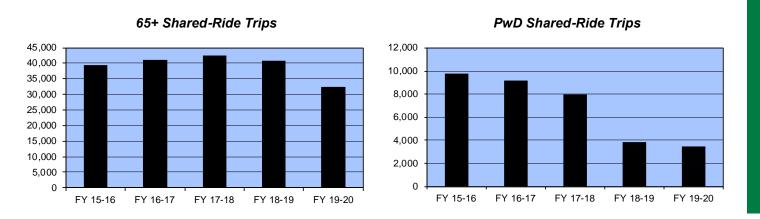


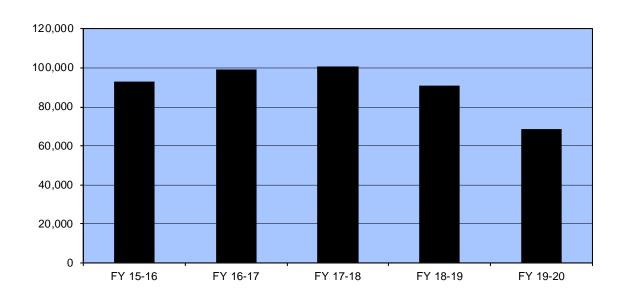


*Deficit will be covered by CARES Act funds beyond the end of the fiscal year.

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Suburban Transit Network, Inc. (TransNet)

Community Transportation



Suburban Transit Network, Inc. (TransNet)

980 Harvest Drive, Suite 100 Blue Bell, PA 19422 215-542-7433

Ms. Susan Kopystecki, Executive Director www.suburbantransit.org



House District

Montgomery: 26, 53, 61, 70, 131, 146, 147, 148, 149, 150, 151, 152, 153, 154, 157, 166, 172, 194

Senate District

Montgomery: 4, 7, 12, 17, 24, 44



Service Area Statistics (2010 Census)

Square Miles: 483
Population: 799,874
65+ Population: 120,727
% of Population 65 and older: 15.1%



Current Fare Information

Average Shared-Ride Fare: \$32.18 Average Shared-Ride Cost per Trip: \$39.65

Fare Structure

Implementation Date: August 2019



Trip Information

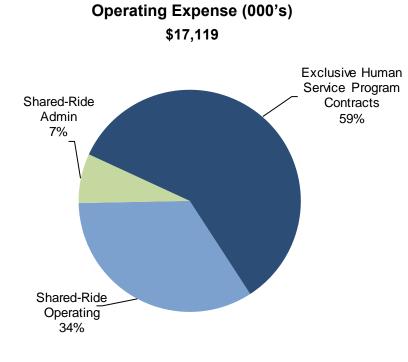
65+ Trips: 111,332
PwD Trips: 10,191
Other Shared-Ride Trips: 55,723
Total Shared-Ride Trips: 177,246
Total Escorts: 6,282
Non-Public Trips: 550,425

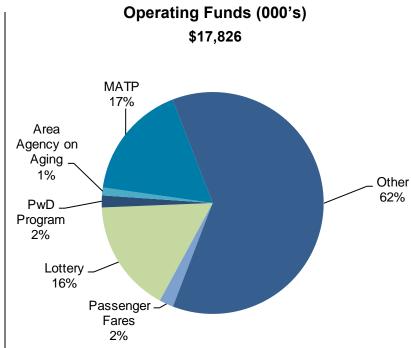


Vehicles Operated in Maximum Service

Community Transportation: 209

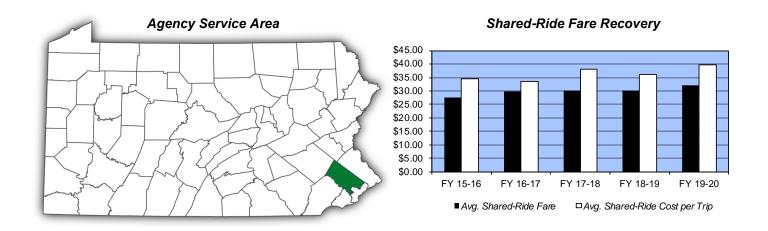
COMMUNITY TRANSPORTATION OPERATING BUDGET

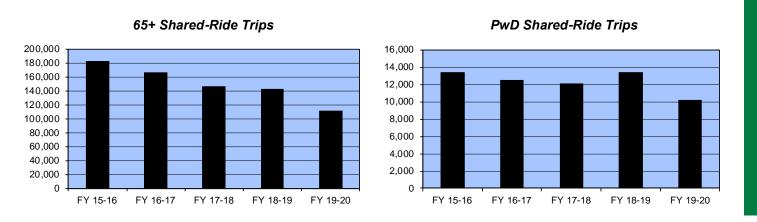




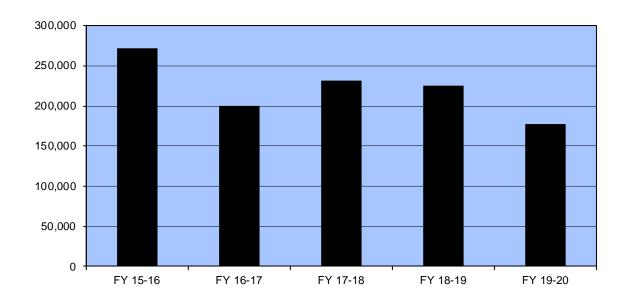
(TransNet) Suburban Transit Network, Inc.

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Susquehanna-Wyoming County Transportation

Community Transportation



Susquehanna-Wyoming County Transportation

81 Industrial Dr., P.O. Box 366 Montrose, PA 18801 570-278-6140 Ms. Ronalyn Lewis, Program Director



House District

Susquehanna: 110, 111 Wyoming: 117

Senate District

Susquehanna: 20, 23 Wyoming: 20



Service Area Statistics (2010 Census)

Square Miles: 1,228
Population: 71,613
65+ Population: 12,373
% of Population 65 and older: 17.3%



Current Fare Information

Average Shared-Ride Fare: \$34.78 Average Shared-Ride Cost per Trip: \$35.08

Fare Structure

Implementation Date: March 2019



Trip Information

 65+ Trips:
 17,968

 PwD Trips:
 4,580

 Other Shared-Ride Trips:
 13,533

 Total Shared-Ride Trips:
 36,081

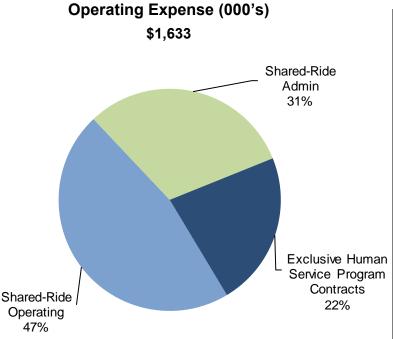
 Non-Public Trips:
 9,674

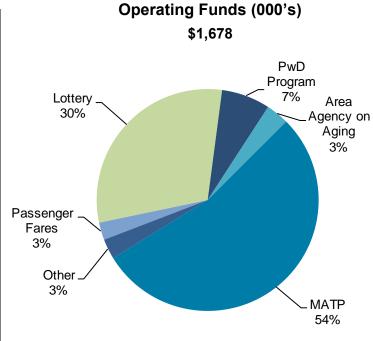


Vehicles Operated in Maximum Service

Community Transportation:

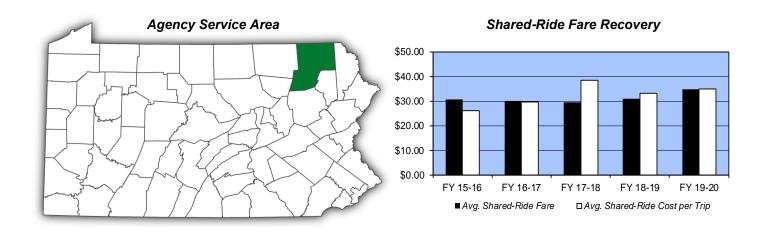
COMMUNITY TRANSPORTATION OPERATING BUDGET

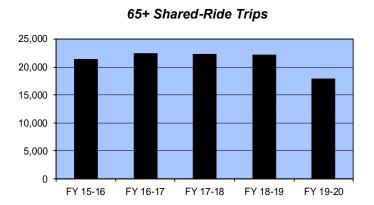


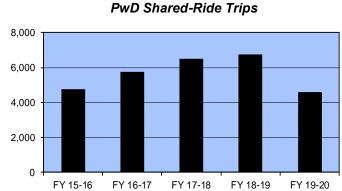


Susquehanna-Wyoming County Transportation

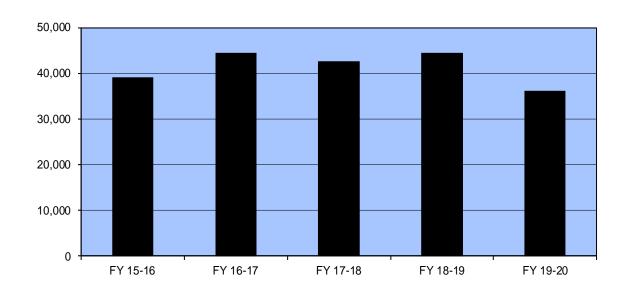
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic







Total Shared-Ride Trips



Transit Authority of Warren County (TAWC)

Rural System



Transit Authority of Warren County (TAWC)

42 Clark Street Warren, PA 16365 814-723-1874

Ms. Wendy Hollabaugh, Executive Director www.tawcbus.com



House District

Warren: 65

Senate District

Warren: 21, 50



Service Area Statistics (2010 Census)

Square Miles: 279
Population: 25,626



Current Fare Information

Fixed Route Base: \$1.00 Last Base Fare Increase: July 2012



Act 44 Fixed Route Distribution Factors

Total Passengers: 61,828
Senior Passengers: 11,027
Revenue Vehicle Miles: 200,432
Revenue Vehicle Hours: 11,047



Current Employees

Agency Full-Time: 20
Agency Part-Time: 8
System-Wide: 28



Act 44 Operating Assistance

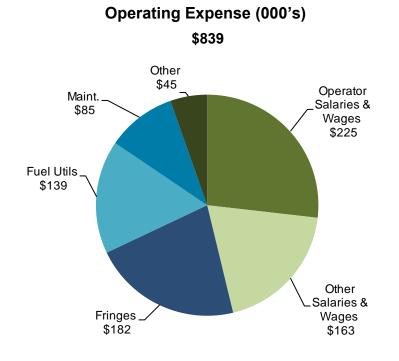
Section 1513 Allocation: \$727,974 Required Local Match: \$48,825



Current Fleet Size

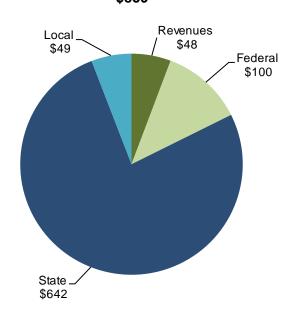
Diesel/Gasoline Motor Bus: 5
Diesel/Gasoline Paratransit Vehicle: 12
System-Wide: 17

RURAL OPERATING BUDGET



Expense includes ADA complementary expense.

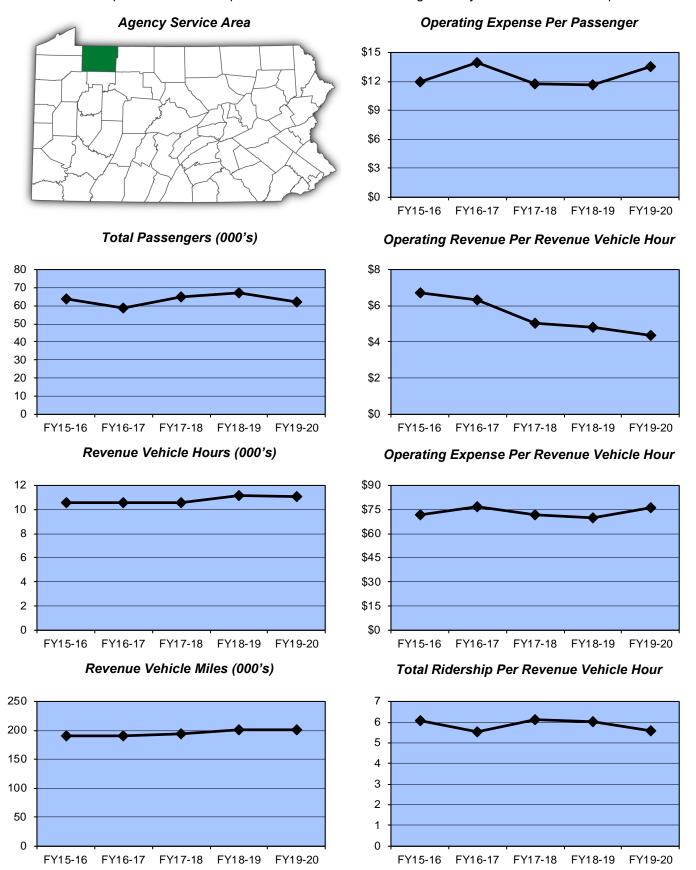
Operating Funds (000's) \$839



Revenue includes ADA complementary revenue.

(TAWC) Transit Authority of Warren County

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Transit Authority of Warren County (TAWC)

Community Transportation



Transit Authority of Warren County (TAWC)

42 Clark Street Warren, PA 16365 814-723-1874

Ms. Wendy Hollabaugh, Executive Director www.tawcbus.com



House District

Warren: 65

Senate District Warren: 21, 50



Service Area Statistics (2010 Census)

Square Miles: 883
Population: 41,815
65+ Population: 7,840
% of Population 65 and older: 18.7%



Current Fare Information

Average Shared-Ride Fare: \$21.11 Average Shared-Ride Cost per Trip: \$25.00

Fare Structure

Implementation Date: June 2018



Trip Information

 65+ Trips:
 17,622

 PwD Trips:
 1,191

 Other Shared-Ride Trips:
 4,677

 Total Shared-Ride Trips:
 23,490

 Total Escorts:
 1,553

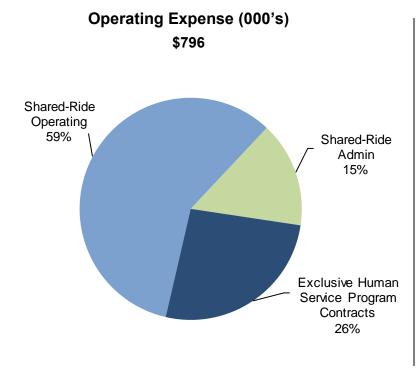
 Non-Public Trips:
 838

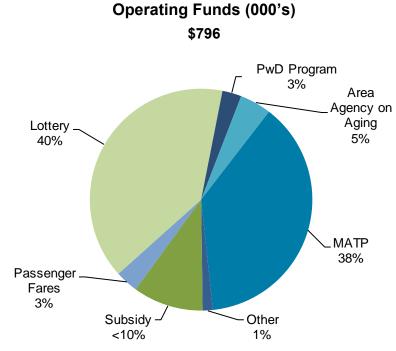


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET

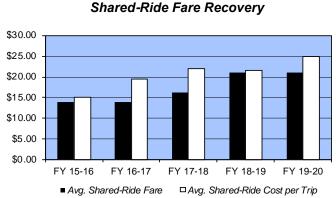


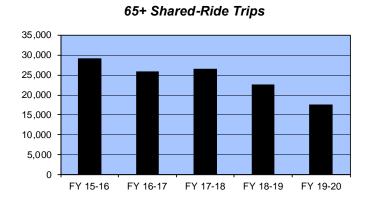


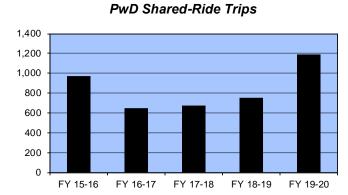
(TAWC) Transit Authority of Warren County

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

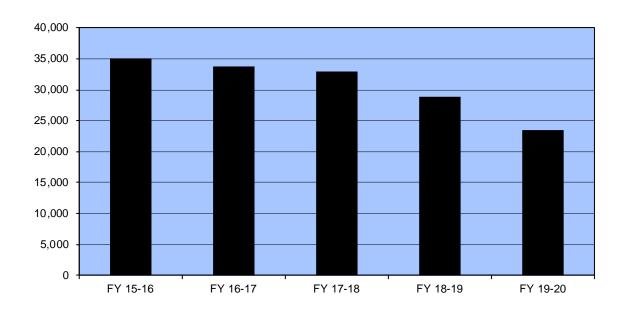








Total Shared-Ride Trips



Washington County Transportation Authority (WCTA)

Urban System



Washington County Transportation Authority (WCTA)

50 East Chestnut Street Washington, PA 15301 724-223-8747 Ms. Sheila Gombita, Eve

Ms. Sheila Gombita, Executive Director www.freedom-transit.org



House District

Washington: 15, 39, 40, 46, 48, 49, 50

Senate District Washington: 37, 46



Service Area Statistics (2010 Census)

Square Miles: 857
Population: 207,820



Current Fare Information

Fixed Route Base: \$1.50 Last Base Fare Increase: July 2012



Act 44 Fixed Route Distribution Factors

Total Passengers:89,997Senior Passengers:15,426Revenue Vehicle Miles:348,118Revenue Vehicle Hours:21,128



Current Employees

Agency Full-Time: 14
Agency Part-Time 1
Contractor Full-Time: 92
Contractor Part-Time: 30
System-Wide: 137



Act 44 Operating Assistance

Section 1513 Allocation: \$1,580,575 Required Local Match: \$237,086

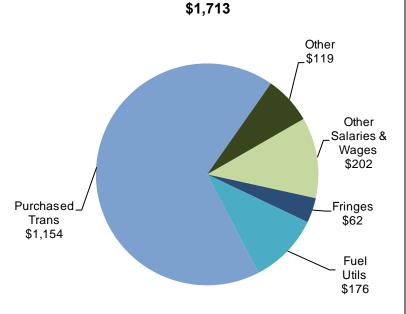


Current Fleet Size

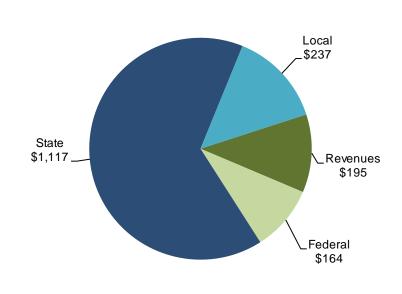
Diesel/Gasoline Motor Bus: 13
Diesel/Gasoline Paratransit Vehicle: 78
System-Wide: 90

URBAN OPERATING BUDGET

Operating Expense (000's)



Operating Funds (000's) \$1,713

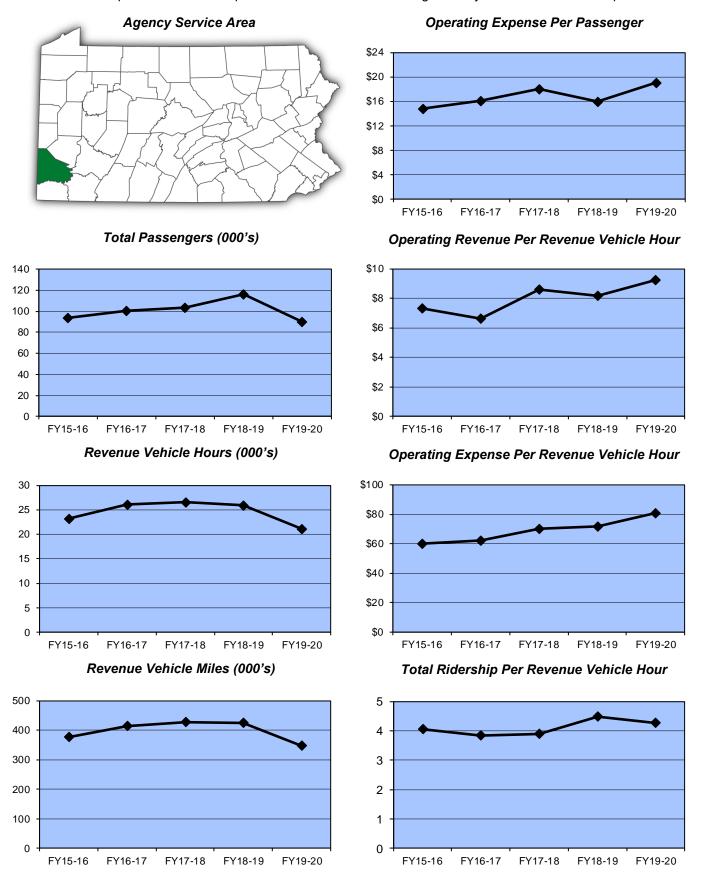


Expense includes ADA complementary expense.

Revenue includes ADA complementary revenue.

(WCTA) Washington County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Washington County Transportation Authority (WCTA)

Community Transportation



Washington County Transportation Authority (WCTA)

50 East Chestnut Street Washington, PA 15301 724-223-8747

Ms. Sheila Gombita, Executive Director www.freedom-transit.org



House District

Washington: 15, 39, 40, 46, 48, 49, 50

Senate District Washington: 37, 46



Service Area Statistics (2010 Census)

Square Miles: 857
Population: 207,820
65+ Population: 36,366
% of Population 65 and older: 17.5%



Current Fare Information

Average Shared-Ride Fare: \$23.44 Average Shared-Ride Cost per Trip: \$28.74 Fare Structure

Implementation Date: September 2018



Trip Information

 65+ Trips:
 72,114

 PwD Trips:
 16,427

 Other Shared-Ride Trips:
 69,179

 Total Shared-Ride Trips:
 157,720

 Total Escorts:
 19,052

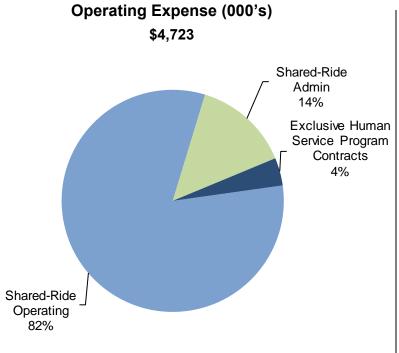
 Non-Public Trips:
 2,548

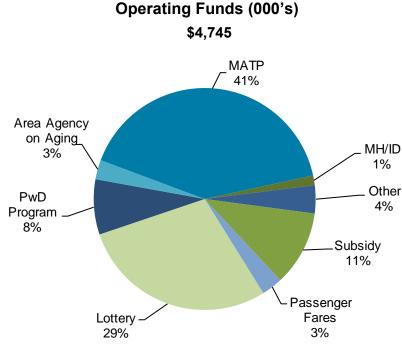


Vehicles Operated in Maximum Service

Community Transportation:

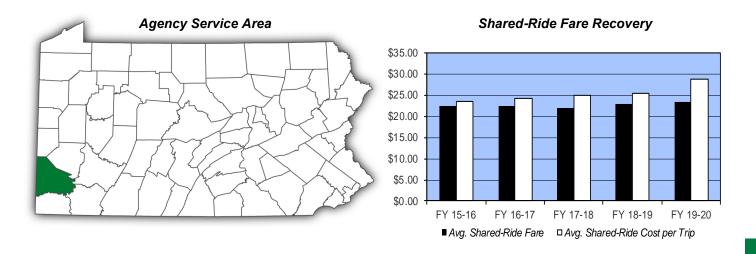
COMMUNITY TRANSPORTATION OPERATING BUDGET

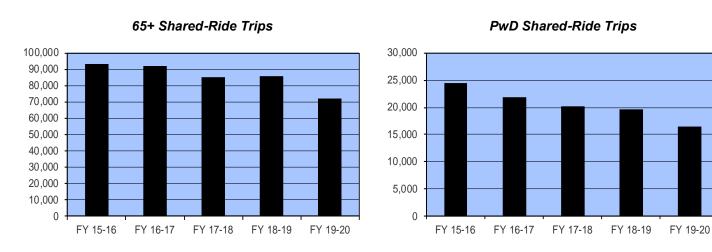




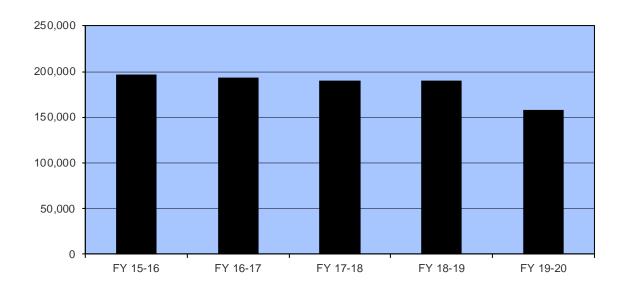
(WCTA) Washington County Transportation Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Wayne County Area Agency on Aging

Community Transportation



Wayne County Area Agency on Aging

323 10th Street Honesdale, PA 18431 570-253-4280

Mr. Carl Albright, Director



House District

Wayne: 111, 139

Senate District

Wayne: 20



Service Area Statistics (2010 Census)

Square Miles: 726
Population: 58,822
65+ Population: 10,028
% of Population 65 and older: 19.0%



Current Fare Information

Average Shared-Ride Fare: \$33.23 Average Shared-Ride Cost per Trip: \$38.49

Fare Structure

Implementation Date: March 2016



Trip Information

 65+ Trips:
 29,236

 PwD Trips:
 3,513

 Other Shared-Ride Trips:
 16,738

 Total Shared-Ride Trips:
 49,487

 Total Escorts:
 6,357

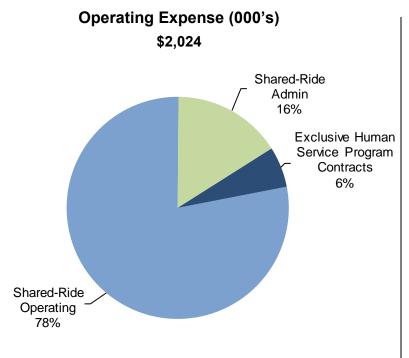
 Non-Public Trips:
 7,496

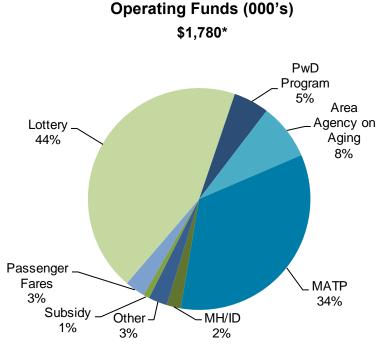


Vehicles Operated in Maximum Service

Community Transportation:

COMMUNITY TRANSPORTATION OPERATING BUDGET



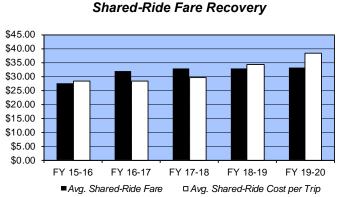


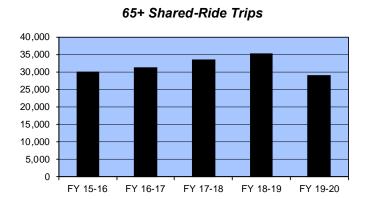
*Deficit will be covered by retained earnings

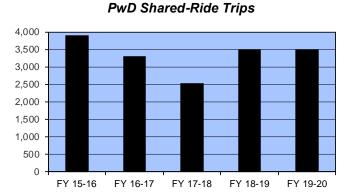
Wayne County Area Agency on Aging

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

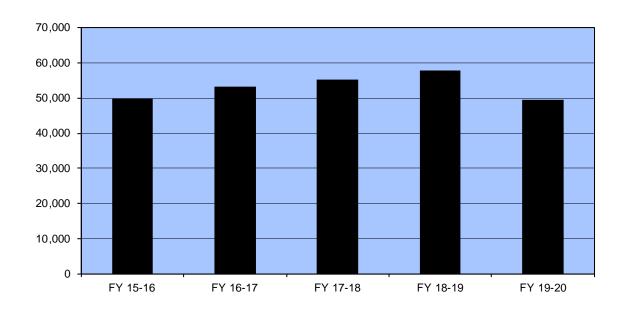








Total Shared-Ride Trips



Westmoreland County Transit Authority (wcта)

Urban & Rural System





Westmoreland County Transit Authority (WCTA)

41 Bell Way Greensburg, PA 15601 724-832-2712 Mr. Alan Blahovec, Executive Director www.westmorelandtransit.com



House District

Westmoreland: 33, 52, 54, 55, 56, 57, 58, 59

Senate District

Westmoreland: 32, 39, 41, 45



Service Area Statistics (2010 Census)

Square Miles: 668 Population: 296,066



Current Fare Information

Fixed Route Base: \$2.00 Last Base Fare Increase: January 2014



Act 44 Fixed Route Distribution Factors

Total Passengers: 305,200
Senior Passengers: 47,002
Revenue Vehicle Miles: 956,574
Revenue Vehicle Hours: 49,062



Current Employees

Agency Full-Time: 14
Agency Part-Time: 3
Contractor Full-Time: 80
Contractor Part-Time: 31
System-Wide: 128



Act 44 Operating Assistance

Section 1513 Allocation: \$3,710,672 Required Local Match: \$382,607

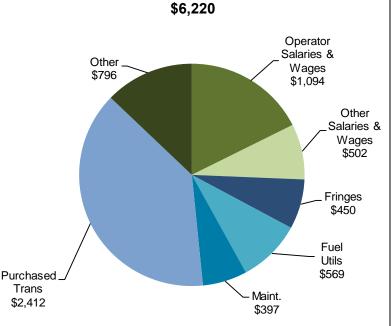


Current Fleet Size

Diesel/Gasoline Motor Bus: 30
CNG Motor Bus: 11
Diesel/Gasoline Paratransit Vehicles: 48
System-Wide: 89

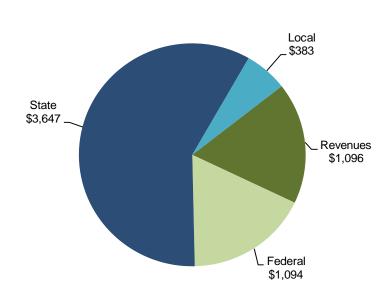
URBAN & RURAL OPERATING BUDGET

Operating Expense (000's)



Expense includes ADA complementary expense.

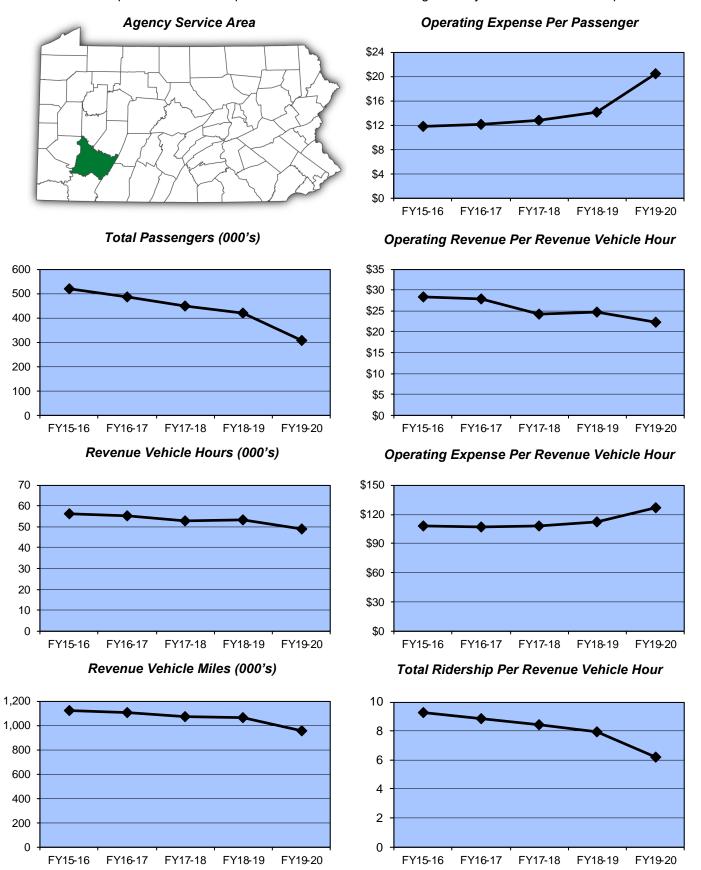
Operating Funds (000's) \$6,220



Revenue includes ADA complementary revenue.

(WCTA) Westmoreland County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

Westmoreland County Transit Authority (wcта)

Community Transportation



Westmoreland County Transit Authority (WCTA)

41 Bell Way Greensburg, PA 15601 724-832-2712 Mr. Alan Blahovec, Executive Director www.westmorelandtransit.com



House District

Westmoreland: 33, 52, 54, 55, 56, 57, 58, 59

Senate District

Westmoreland: 32, 39, 41, 45



Service Area Statistics (2010 Census)

Square Miles: 1,025
Population: 365,169
65+ Population: 68,877
% of Population 65 and older: 18.9%



Current Fare Information

Average Shared-Ride Fare: \$28.82 Average Shared-Ride Cost per Trip: \$30.39

Fare Structure

Implementation Date: September 2018



Trip Information

 65+ Trips:
 48,582

 PwD Trips:
 9,409

 Other Shared-Ride Trips:
 83,332

 Total Shared-Ride Trips:
 141,323

 Total Escorts:
 6,605

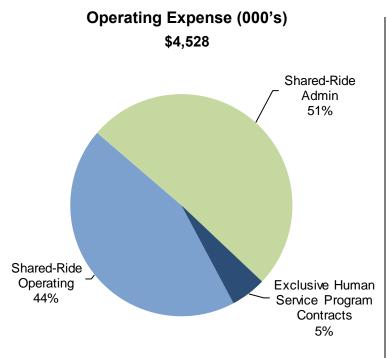
 Non-Public Trips:
 34,145

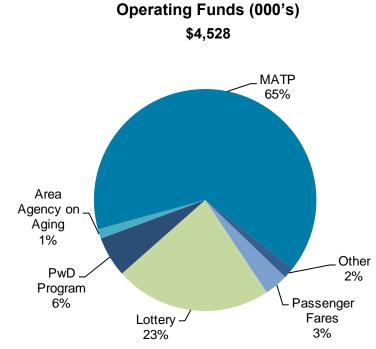


Vehicles Operated in Maximum Service

Community Transportation: 49

COMMUNITY TRANSPORTATION OPERATING BUDGET

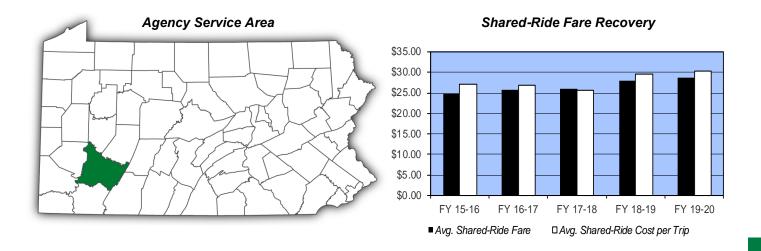


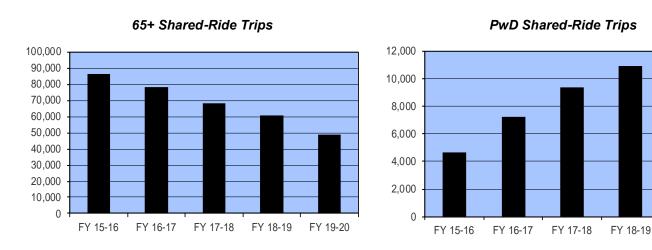


FY 19-20

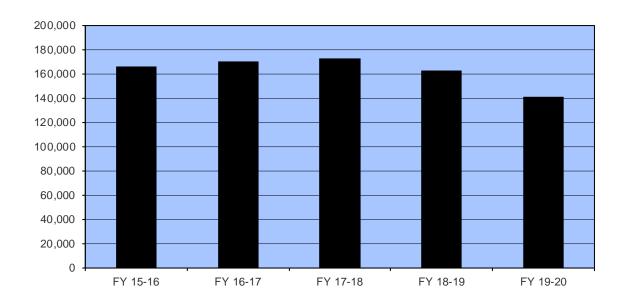
(WCTA) Westmoreland County Transit Authority

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic





Total Shared-Ride Trips



Williamsport River Valley Transit (RVT)

Urban System





Williamsport River Valley Transit (RVT)

1500 West Third Street Williamsport, PA 17701 570-326-2500

Mr. Adam Winder, General Manager www.ridervt.com



House District

Clinton: 76

Lycoming: 83, 84, 93

Senate District

Clinton: 25 Lycoming: 23



Service Area Statistics (2010 Census)

Square Miles: 92 Population: 69,764



Current Fare Information

Fixed Route Base: \$2.00 Last Base Fare Increase: May 2005



Act 44 Fixed Route Distribution Factors

Total Passengers: 970,360
Senior Passengers: 145,319
Revenue Vehicle Miles: 903,680
Revenue Vehicle Hours: 54,913



Current Employees

Agency Full-Time: 70
Agency Part-Time: 6
System-Wide: 76



Act 44 Operating Assistance

Section 1513 Allocation: \$4,473,411 Required Local Match: \$405,909

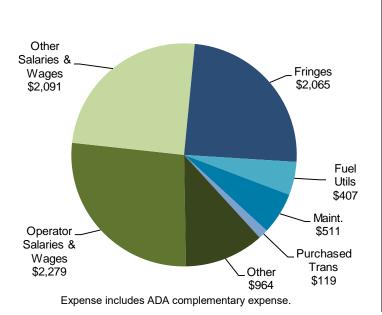


Current Fleet Size

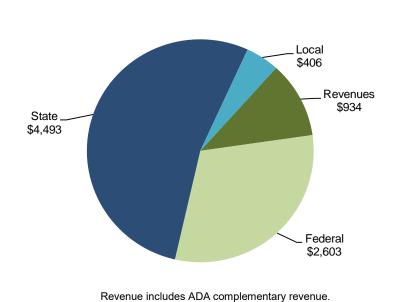
Diesel/Gasoline Motor Bus: 20
CNG Motor Bus: 18
Diesel/Gasoline Paratransit Vehicles: 3
System-Wide: 41

URBAN OPERATING BUDGET

Operating Expense (000's) \$8,436*



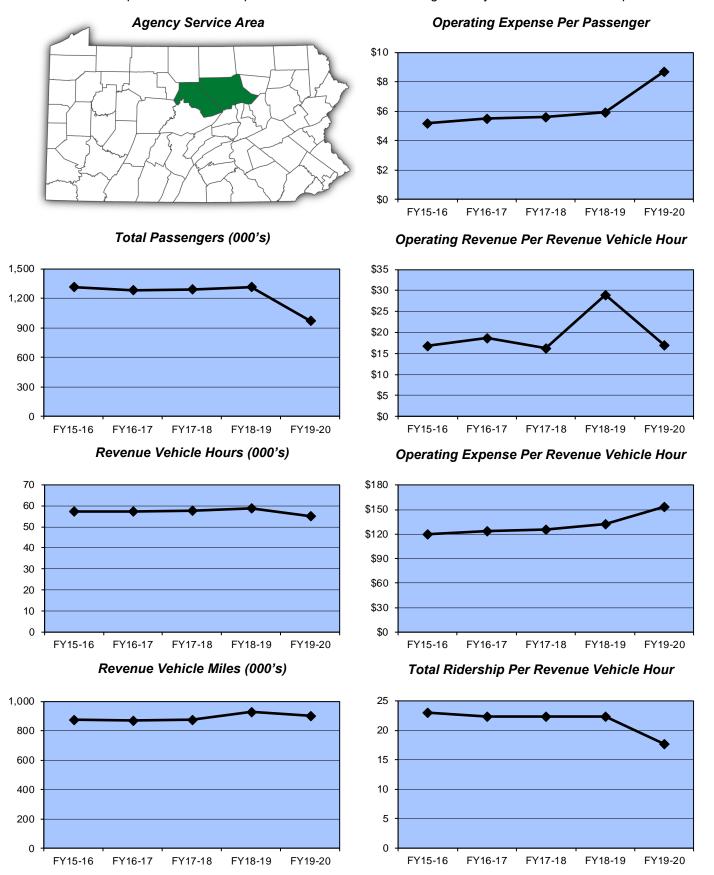
Operating Funds (000's) \$8,436*



*Unaudited financial data was provided at the time this report was published.

(RVT) Williamsport River Valley Transit

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



Passengers include ADA complementary passengers.

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Section VI

Intercity Bus

Intercity Bus Program

Intercity Bus Program:

Serves 40 counties

Provides opportunities to travel into and outside

of the state

Total Passengers: 163,547

12,124 **Total Bus Trips:**

Total Revenue Vehicle Miles: 2,051,462

\$73.89 **Operating Expense Per Passenger:**

Operating Revenue Per Vehicle Mile: \$1.54

Operating Expense Per Vehicle Mile: \$5.89

Total Subsidy Per Vehicle Mile: \$4.35

Average Fare: \$19.29

Total Number of Vehicles: 26 coaches

Carriers and Subsidized Routes Served:

The Fullington Auto Bus Company:

State College - Harrisburg

Pittsburgh – Bradford State College – Wilkes-Barre State College – Pittsburgh

DuBois - Harrisburg

Scranton - Harrisburg

Williamsport - Philadelphia

Williamsport – Easton

Harrisburg - Elmira, NY

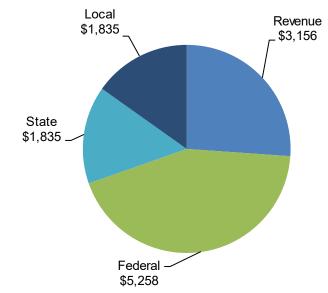
Greyhound Lines, Inc.:

Philadelphia – Scranton

Pittsburgh - Erie

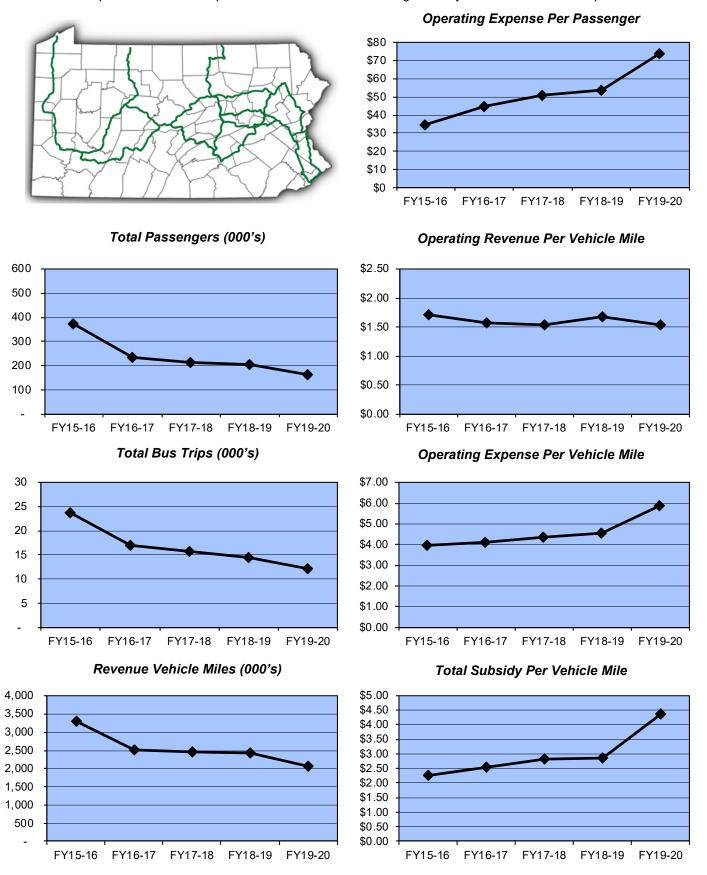
Harrisburg – Pittsburgh

OPERATING FUNDS (000's) \$11,016



Intercity Bus Program

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



The Fullington Auto Bus Company

The Fullington Auto Bus Company

P.O. Box 211 316 East Cherry Street Clearfield, PA 16830 814-765-7871 Mr. Jonathan T. Berzas President/CEO www.fullingtontours.com

Intercity Bus Program:

Serves 29 counties Provides opportunities to travel into and outside of the state

101,351 **Total Passengers:**

7,743 **Total Bus Trips:**

Total Revenue Vehicle Miles: 1,225,586

Operating Expense Per Passenger: \$72.13

Operating Revenue Per Vehicle Mile: \$1.26

Operating Expense Per Vehicle Mile: \$5.96

Total Subsidy Per Vehicle Mile: \$4.71

Average Fare: \$15.20

Total Number of Vehicles: 14 coaches

Subsidized Routes and Communities Served:

State College - Harrisburg:

State College, Lewistown, Mifflintown, Thompsontown, Millerstown, Newport, Duncannon, and Harrisburg

Pittsburgh - Bradford:

Pittsburgh, Monroeville, Delmont, Blairsville, Indiana, Punxsutawney, Big Run, Sykesville, DuBois, St. Marys, Johnsonburg, Wilcox, Kane, and Bradford

State College - Wilkes-Barre:

State College, Bellefonte, Lock Haven, Williamsport, Hughesville, Red Rock, Dallas, and Wilkes-Barre

State College - Pittsburgh:

State College, Philipsburg, Clearfield, DuBois, Sykesville, Big Run, Punxsutawney, Indiana, Blairsville, Delmont, Monroeville, Pittsburgh, and Pittsburgh Airport

DuBois – Harrisburg:DuBois, Clearfield, Philipsburg, State College, Lewistown, Mifflintown, and Harrisburg

Scranton - Harrisburg:

Scranton, Wilkes-Barre, Hazleton, Pottsville, and Harrisburg

Williamsport - Philadelphia:

Williamsport, Lewisburg, Mt. Carmel, Bloomsburg, Hazleton, Jim Thorpe, Lehighton, Allentown, Quakertown, Doylestown, and Philadelphia

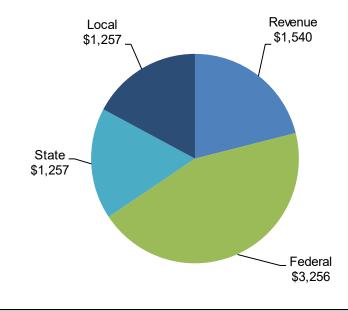
Williamsport - Easton:

Williamsport, Mt. Carmel, Bloomsburg, Lehighton, Allentown, and Easton

Harrisburg – Elmira, NY:

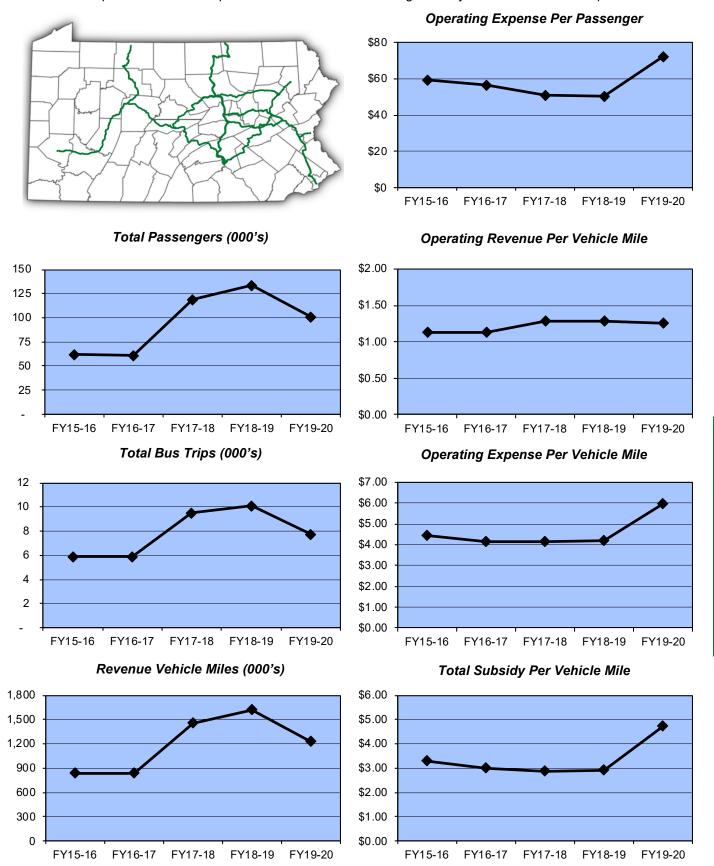
Harrisburg, Amity Hall, New Buffalo, Selinsgrove, Sunbury, Lewisburg, Allenwood, Williamsport, Lock Haven, and Gillet

OPERATING FUNDS (000's) \$6,793



The Fullington Auto Bus Company

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



NOTE: Susquehanna Transit Co. ended service along subsidized routes on August 31, 2017. The Fullington Auto Bus Co. assumed responsibility for continuing service along these routes on September 1, 2017.

Greyhound Lines, Inc.

Greyhound Lines, Inc.

350 North St. Paul Street Dallas, TX 75201 800-231-2222

Ms. Stephanie Gonterman www.greyhound.com

Intercity Bus Program:

Serves 16 counties

Provides opportunities to travel into and outside of the state

Total Passengers:	62,196
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Total Bus Trips: 4,381

Total Revenue Vehicle Miles: 825,876

Operating Expense Per Passenger: \$76.76

Operating Revenue Per Vehicle Mile: \$1.96

Operating Expense Per Vehicle Mile: \$5.78

Total Subsidy Per Vehicle Mile: \$3.82

Average Fare: \$25.97

Total Number of Vehicles: 12 coaches

Subsidized Routes and Communities Served:

Philadelphia - Scranton:

Scranton, Mt. Pocono, Stroudsburg, Easton, Doylestown, and Philadelphia

Pittsburgh - Erie:

Pittsburgh, Zelienople, New Castle, Meadville, Edinboro University, and Erie

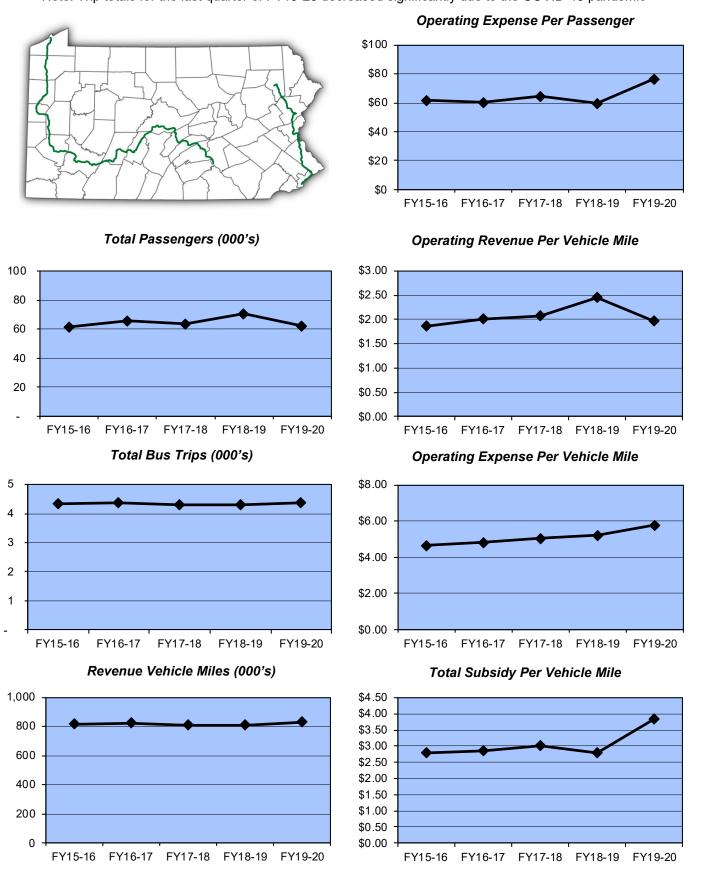
Harrisburg - Pittsburgh:

Harrisburg, Lewistown, State College, Tyrone, Altoona, Ebensburg, Johnstown, Latrobe, Greensburg, and Pittsburgh

OPERATING FUNDS (000's) \$4,224 Local \$578 State \$578 Federal \$2,002

Greyhound Lines, Inc.

Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic



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Section VII

Passenger Rail

Passenger Rail Program

Passenger Rail Program

Pennsylvania Department of Transportation Bureau of Rail, Freight, Ports, and Waterways P.O. Box 3151 Harrisburg, PA 17105-3151 717-783-8025 www.penndot.gov National Railroad Passenger Corporation (Amtrak) 60 Massachusetts Avenue, NE Washington, D.C. 20002 1-800-872-7245 www.amtrak.com

Keystone Corridor Service & Operations

- Keystone Corridor owned by Amtrak from Harrisburg, PA, to Philadelphia, PA
- 26 weekday and 14 weekend trains
- High Speed Rail of 110 mph
- Harrisburg Philadelphia commute time = 95 min

Ridership and Revenue

Keystone Passengers: 1,114,788Keystone Passenger Revenue: \$35,611,879

Fuel & Power

Power Usage (kilowatt hours): 27,325,354

Keystone Corridor Station Improvements

www.planthekeystone.com

Middletown Train Station

- Shift Norfolk Southern and Amtrak tracks (complete)
- Construct level boarding passenger platforms and ADA access (construction underway)

Mount Joy Train Station

 Construct level boarding passenger platforms and ADA access (complete)

Exton Train Station

 Construct level-boarding passenger platforms with ADA access and improve parking (complete)

Paoli Train Station

 Construct level-boarding passenger platforms with ADA access and improve parking (complete)

Pennsylvanian Service & Operations

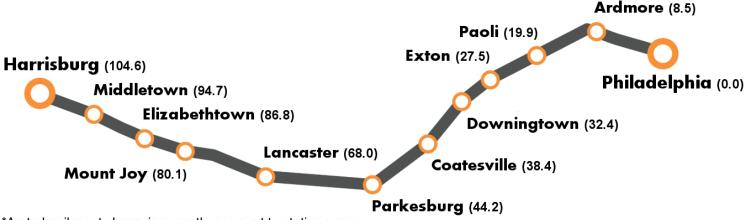
- Pennsylvanian corridor owned by Norfolk Southern from Pittsburgh, PA, to Harrisburg, PA, and by Amtrak from Harrisburg, PA, to Philadelphia, PA
- Two daily trains
- Pittsburgh Philadelphia commute time = 5 hr 23 min

Ridership and Revenue

- Pennsylvanian Passengers: 159,009
- Pennsylvanian Passenger Revenue: \$8,746,605

Keystone Corridor

Harrisburg - Philadelphia

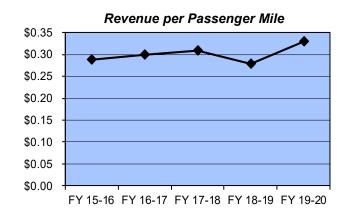


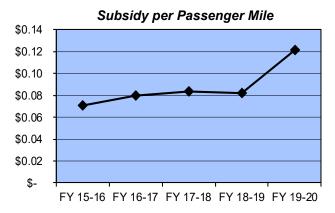
*Amtrak milepost shown in parentheses next to station name

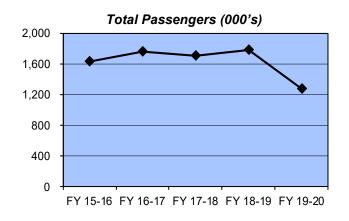
Passenger Rail Program

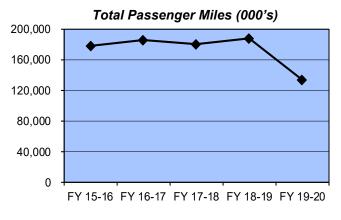
Note: Trip totals for the last quarter of FY19-20 decreased significantly due to the COVID-19 pandemic

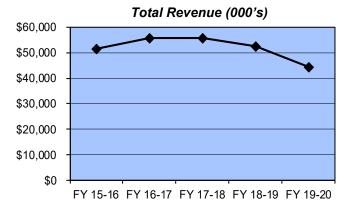
Pennsylvania Intercity Passenger Rail Performance Data				
Factor	FY 18-19	FY 19-20		
Total Passengers	1,781,363	1,273,797		
Total Passenger Miles	187,762,489	134,305,332		
Revenue per Passenger Mile	\$0.28	\$0.33		
Subsidy per Passenger Mile	\$0.08	\$0.12		
Scheduled Train Miles	697,368	697,368		
Expense per Train Mile	\$97.33	\$86.94		
Subsidy per Train Mile	\$22.11	\$23.34		
Average Passenger Fare	\$29.45	\$34.82		
Revenue per Train Mile	\$75.22	\$63.61		
Annual State Subsidy	\$15,418,716	\$16,273,783		
Annual Passenger Revenue	\$52,458,357	\$44,358,484		

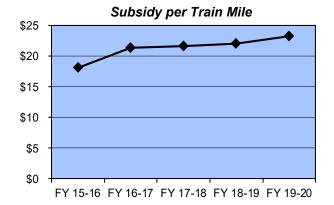












^{*} The Keystone Service and Pennsylvanian are financed primarily through funds made available by the Pennsylvania Department of Transportation.

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Section VIII

Transit Agency Performance Review Executive Summaries

Pennsylvania's Public Transportation Performance Review Program

In July 2007, the Pennsylvania Legislature passed Act 44, establishing a framework to assess transit agency performance through a formal review process. The review identifies ways to improve transit system efficiency and effectiveness and documents best practices that may be beneficial to other transit systems. Transit agencies develop an action plan to address findings and achieve five-year performance targets. The Bureau of Public Transportation works with each transit system, providing technical assistance and monitoring progress toward performance targets.

Act 44 requires that the department conduct transit performance reviews on a five-year cycle. PennDOT concluded the first round of transit performance reviews in early 2016 and then began conducting second-round transit performance reviews. During the second round of performance reviews, PennDOT is focusing on the efforts made by each agency to control cost increases, increase productivity, increase revenue, and generally improve transportation management and performance over the preceding five years. Reports will continue to identify opportunities for improvement and best practices.

COVID-19 PANDEMIC

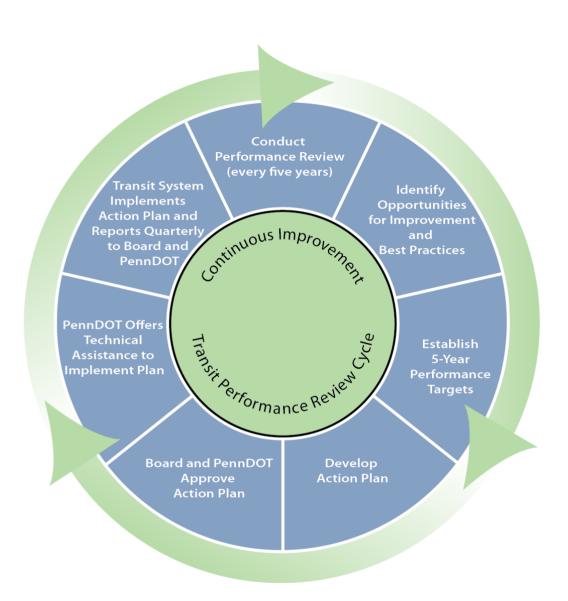
During the spring of 2020, COVID-19 caused significant social and economic disruptions as people sheltered in place to limit the spread of the disease. The health and unemployment effects of Covid -19 disproportionately impacted senior, disabled, and low-income populations.

Across the public transportation industry, ridership decreased by more than 90 percent at some agencies during April 2020. Revenues dropped as agencies opted to waive fares to limit possible disease transmission from the handling of tickets and currency. Agencies increased the frequency and extent of bus cleaning, causing higher operating costs. Some agencies furloughed drivers as they reduced service in response to plummeting passenger demand.

While transit agencies have begun to stabilize from the initial impacts of COVID-19, the long-term effects remain unknown. Social distancing guidelines could cause transit agencies to limit the number of passengers on buses and rail for years. Ridership, revenue, and operating cost trends used to develop this transit performance review report, including five-year performance targets, rely on information that predates the pandemic. PennDOT will continue to monitor the impacts of COVID-19 and reassess the transit agency's five-year performance targets when the long-term effects of the epidemic become known.

The following Round Two reports have been published recently:

- Schuylkill Transportation System (STS) February 2020
- Butler Transit Authority (BTA) February 2020
- Erie Metropolitan Transit Authority (EMTA) April 2020
- Mercer County Regional Council of Governments (MCRCOG) September 2020
- Indiana County Transit Authority (IndiGO) October 2020
- Westmoreland County Transit Authority (WCTA) October 2020
- Lehigh and Northampton Transit Authority (LANTA) October 2020
- Carbon County Community Transit (CCCT) November 2020



STS Performance Review

Schuylkill Transportation System (STS) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Schuy	Schuylkill Transportation System (d.b.a. STS)		
Year Founded		1982		
Reporting Fiscal Year End (FYE)		2019		
Service Area (square miles)	782			
Service Area Population	148,289			
Annual Operating Statistics*	Fixed-Route Bus	Paratransit (Shared Ride + ADA)	Total	
Vehicles Operated in Maximum Service	10	28	38	
Operating Cost	\$2,000,715	\$2,390,423	\$4,391,138	
Operating Revenue	\$178,610	\$1,528,977	\$1,707,587	
Operating Subsidies	\$1,822,105	\$493,351	\$2,315,456	
Total (Actual) Vehicle Miles	299,811	633,003	932,814	
Revenue Vehicle Miles of Service (RVM)	282,169	N/A	N/A	
Total Vehicle Hours	19,513	35,926	55,439	
Revenue Vehicle Hours (RVH)	17,291	N/A	N/A	
Total Passenger Trips	182,731	81,885	264,616	
Senior Passenger (Lottery) Trips	56,030	42,983	99,013	
Act 44 Performance Statistics				
Passengers / RVH	10.57	N/A	N/A	
Operating Cost / RVH	\$115.71	N/A	N/A	
Operating Revenue / RVH	\$10.33	N/A	N/A	
Operating Cost / Passenger	\$10.95	\$29.19	\$16.59	
Other Performance Statistics				
Operating Revenue / Operating Cost	8.93%	63.96%	38.89%	
Operating Cost / Total Vehicle Hours	\$102.53	\$66.54	\$79.21	
Operating Cost / Total Vehicle Miles	\$6.67	\$3.78	\$4.71	
Total Passengers / Total Vehicle Hours	9.36	2.28	4.77	
Operating Cost / RVM	\$7.09	\$5.49	\$6.12	
RVM / Total Vehicle Miles	94.12%	68.74%	76.90%	
RVH / Total Vehicle Hours	88.61%	65.40%	73.57%	
Operating Subsidy / Passenger Trip	\$9.97	\$10.52	\$10.14	

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations which had been on the verge of major service cuts and/or significant fare increases could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

At the same time Act 44 ushered in critical requirements for accountability, performance improvement, and maximum return on investment, it established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an action plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- · Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets

Act 44 regulations address PennDOT actions regarding performance reviews, failure to achieve performance targets and to determine if a financial penalty should be assessed if performance targets are not met in §427.12. Performance Reviews:

- "(E) The application of funding adjustment will be as follows:
 - 1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic action plan, or both."

PennDOT conducted a transit performance review for Schuylkill Transportation System (STS) in December 2013. Based on that review, PennDOT developed a performance report in 2014 that established five-year performance targets and agreed to STS's action plan to meet those targets. In November 2019, PennDOT conducted the follow-up reassessment of STS to determine if STS successfully met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2014 PERFORMANCE REVIEW

PennDOT conducted the initial review of STS in December 2013. Since finalizing the 2014 performance report, STS addressed many agency findings and was met with varying degrees of success in attempting to achieve its five-year performance targets:

- 1. Assessed opportunities to sustainably grow ridership STS experienced ridership declines after 2014, like those experienced in transit systems across the Commonwealth. STS was unable to achieve a 3.0% annual growth in passengers per revenue vehicle hour but managed to hold ridership at about 175,000 yearly passenger trips for the last two years after making minor service adjustments. STS proactively assesses new developments in Schuylkill County for realistic opportunities to provide sustainable service, for example:
 - STS began marketing for and initiated a new route in late 2019 in southern Schuylkill County prior to the opening of a major hospital. STS hopes establishing a route that serves a new major activity center will boost ridership from hospital employees and those needing access.
 - STS identified another opportunity to increase ridership by providing service to an industrial park off I-81 that is home to a growing warehouse industry. However, due to irregular work shifts that are outside of STS's fixed-route service hours, it is not financially feasible to provide expanded service without any additional means of cost-recovery aside from passenger fares.
- 2. Ensured revenues kept pace with inflation STS acknowledges the economic conditions of a rural county like Schuylkill County and is concerned with pricing out low-income riders with large fare increases. STS developed a fixed-route fare adjustment policy to ensure fare growth keeps pace with inflation in accordance with Act 89. STS's last fare increase was an incremental \$0.05 from \$1.45 to \$1.50 in July of 2017. STS successfully sells advertising on fixed-route buses to help diversify revenue streams. Advertising revenue accounted for 8.9% of total fixed-route revenue for FYE 2018. STS narrowly missed its operating revenue per revenue hour performance target by about \$0.50.
- 3. Maintain competitive wages STS reduced total fixed-route costs by 11.6% from \$1.9 million in FYE 2014 to \$1.7 million in FYE 2015. However, beginning in FYE 2016, costs began to increase at a significant rate. From FYE 2015 to FYE 2018, total fixed-route operating costs increased on average by 3.3% annually. Management attributes the increase of the expenses to wage increases. Labor negotiations lasted two years until arbitration in 2017. STS successfully negotiated 40-hour overtime for hours worked but agreed to wage increases to stay competitive with the private sector. STS missed its performance targets for cost containment by nearly \$8 per revenue vehicle hour and about \$3 per passenger trip.

2013 PERFORMANCE REVIEW DETERMINATION AND FINDINGS

The 2013 performance review compared STS with a group of peer agencies based on the four performance criteria required by Act 44. STS was found to be "In Compliance" for five performance criteria and "At Risk" for four metrics.

Performance Criteria	FYE*	Determination	Rank (of 10)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2012	At Risk	9	Worse	10.09	14.07
Vehicle Hour	Trend	In Compliance	3	Better	4.68%	0.61%
Operating Cost / Revenue	2012	At Risk	10	Worse	\$83.64	\$66.10
Vehicle Hour	Trend	At Risk	10	Worse	10.89%	4.04%
Operating Revenue /	2012	In Compliance	7	Worse	\$7.27	\$10.55
Revenue Vehicle Hour	Trend	In Compliance	2	Better	10.65%	4.51%
Operating Cost /	2012	At Risk	10	Worse	\$8.29	\$5.02
Passenger	Trend	In Compliance	5	Worse	5.93%	3.74%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is used as the basis of the single year and trend peer comparisons.

The 2014 performance review determined that STS was "In Compliance" for four criteria and "At Risk" for four metrics. STS performed better than the peer group for increasing ridership and revenue for the five-year trends. STS performed worse than the peer group for containing costs and was "At Risk" for three out of four cost containment criteria. STS was also "At Risk" for passengers per revenue vehicle hour in the single-year FYE 2012 determination.

STS developed an Action Plan to address opportunities for improvement identified in the 2014 performance review report. Among the steps STS took to improve its performance were:

- 1. Evaluate the optimal use of 1513 funds for fixed-route and paratransit operations;
- 2. Develop a comprehensive marketing plan; and,
- 3. Prioritize surplus non-public revenue to reduce the shared-ride operating deficit.

PennDOT, in consultation with STS management, established the following performance targets that the agency should attain before the second performance review:

- Increase passengers per revenue vehicle hour by at least 3.0% per year on average
- Increase operating revenue per revenue vehicle hour by at least 3.0% per year on average
- Contain increases in operating cost per revenue vehicle hour to no more than 3.0% per year on average
- No change in operating cost per passenger

The performance targets were established using the most accurate data available at the time.

Performance Criteria	2018 Target	2018 Actual	Met Target
Passengers / Revenue Vehicle Hour	13.80	10.33	No
Operating Cost / Revenue Vehicle Hour	\$102.50	\$110.43	No
Operating Revenue / Revenue Vehicle Hour	\$10.83	\$10.30	No
Operating Cost / Passenger	\$7.42	\$10.69	No

STS worked toward achieving the 2018 performance targets by implementing actions listed in the 2014 Action Plan. These actions included developing a comprehensive marketing plan, reducing the amount of 1513 funding used to subsidize shared-ride losses, and adopting a farebox recovery policy. STS addressed many findings from the 2014 performance report but was met with varying degrees of success. STS expressed that the previous performance targets of 3.0% ridership growth and 3.0% revenue growth were not achievable on a per revenue vehicle hour basis due to the rural fixed-route service STS provides and the limited opportunities to sustainably grow ridership in Schuylkill County.

2019 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2019 performance review compared STS with a group of peer agencies based on the four performance criteria outlined by law. STS was found to be "In Compliance" for all performance measures and "At Risk" for none.

Performance Criteria	FYE*	Determination	Rank (of 12)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2017	In Compliance	6	Better	10.87	10.38
Vehicle Hour	Trend	In Compliance	5	Better	-1.23%	-2.85%
Operating Cost / Revenue	2017	In Compliance	12	Worse	\$100.62	\$84.84
Vehicle Hour	Trend	In Compliance	8	Worse	2.35%	2.21%
Operating Revenue /	2017	In Compliance	3	Better	\$10.93	\$8.56
Revenue Vehicle Hour	Trend	In Compliance	4	Better	3.79%	1.51%
Operating Cost /	2017	In Compliance	10	Worse	\$9.26	\$8.98
Passenger	Trend	In Compliance	5	Better	3.62%	5.43%

*Note: The National Transit Database (NTD) information most current at the time of the peer review is used as the basis of the single year and trend peer comparisons.

The 2019 performance review examined additional steps, beyond those specified in the 2014 Action Plan, that STS took to improve performance. The most notable action is assessing opportunities to sustainably grow ridership like the development and marketing of STS's new south county route ahead of the opening of a new major hospital.

The 2019 performance review also identified actions that STS can take to improve overall agency performance including:

- 1. Develop a strategic plan to guide service improvements and prioritize investments.
- 2. Develop a farebox recovery goal to ensure agency revenue keeps pace with operating costs.

3. Identify cost drivers and implement cost control measures to ensure long-term fiscal sustainability.

PennDOT also identified additional opportunities for improvement during the 2019 performance review. The complete list of opportunities for improvement will serve as the basis for STS's Board-approved action plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and STS management developed new five-year performance targets. Performance targets are designed to be aggressive, yet achievable. STS should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

Performance Criteria	Fi	Target Annual		
Performance Cinteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	10.33	10.57	10.83	0.5%
Operating Cost / Revenue Vehicle Hour	\$110.43	\$115.71	\$134.14	3.0%
Operating Revenue / Revenue Vehicle Hour	\$10.30	\$10.33	\$11.40	2.0%
Operating Cost / Passenger	\$10.69	\$10.95	\$12.39	2.5%

FINANCIAL REVIEW

STS currently has a balanced fixed-route operating budget. Noteworthy elements of STS's financial condition as of FYE 2019 are:

- STS had \$2 million in carryover local funds and \$151,231 state carryover funds available.
- STS plans to use approximately \$240,000 in local carryover funds to match federal and state funding for the new facility project.
- Carryover funds amount to 47.9% of annual operational funding.
- STS received its full local match as required by Act 44.
- STS maintained a cash equivalent balance equal to 46.3% of total annual operating expenses.
- STS's operating budget increased from of \$3.7 million in FYE 2015 to \$4.5 million in FYE 2019.
- · Current assets exceed current liabilities.
- No accounts payable and receivable amounts past 90 days are negligible.
- STS uses current year fares, surplus revenue from current year "courier" service, and available 1513 funds (as needed) to balance its shared-ride operating budget.
- STS secured a \$1 million line of credit in FYE 2019 for their upcoming capital facility project.

NEXT STEPS

STS management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in the performance review report. Some actions will be quickly implementable while others may take several discrete steps to achieve over a longer period. STS's management must report to the Board and PennDOT quarterly on progress towards accomplishing the Action Plan and meeting its performance targets.

Butler Transit Authority (BTA) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Butler Transit Authority (d.b.a. the bus)					
Year Founded		1989				
Reporting Fiscal Year End (FYE)		2019				
Service Area (square miles)		440				
Service Area Population		170,539				
Annual Operating Statistics*	Fixed-Route	Paratransit (ADA)	Total (Fixed-Route + Paratransit)			
Vehicles Operated in Maximum Service	4	14	18			
Operating Cost	\$1,767,353	\$212,872	\$1,980,225			
Operating Revenues	\$182,286	\$16,520	\$198,806			
Operating Subsidies	\$1,585,067	\$196,352	\$1,781,419			
Total (Actual) Vehicle Miles	169,676	22,040	191,716			
Revenue Vehicle Miles of Service (RVM)	163,965	N/A	N/A			
Total Vehicle Hours	16,402	1,213	17,615			
Revenue Vehicle Hours (RVH)	14,480	N/A	N/A			
Total Passenger Trips	180,921	6,608	187,529			
Senior Passenger (Lottery) Trips	37,254	N/A	37,254			
Act 44 Performance Statistics						
Passengers / RVH	12.49	5.65	11.98			
Operating Cost / RVH	\$122.05	\$181.94	\$126.53			
Operating Revenue / RVH	\$12.59	\$14.12	\$12.70			
Operating Cost / Passenger	\$9.77	\$32.21	\$10.56			
Other Performance Statistics						
Operating Revenue / Operating Cost	10.31%	7.76%	10.04%			
Operating Cost / Total Vehicle Hours	\$107.75	\$175.49	\$112.42			
Operating Cost / Total Vehicle Miles	\$10.42	\$9.66	\$10.33			
Total Passengers / Total Vehicle Hours	11.03	5.45	10.65			
Operating Cost / RVM	\$10.78	N/A	N/A			
RVM / Total Vehicle Miles	96.63%	N/A	N/A			
RVH / Total Vehicle Hours	88.28%	N/A	N/A			
Operating Subsidy / Passenger Trip *Source: PennDOT dotGrants most recently ava	\$8.76	\$29.71	\$9.50			

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

At the same time Act 44 ushered in critical requirements for accountability, performance improvement, and maximum return on investment, it established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, failure to achieve performance targets and to determine if a financial penalty should be assessed if performance targets are not met in §427.12. Performance Reviews:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for the Butler Transit Authority (BTA, d.b.a. the bus) in December 2014. Based on that review, PennDOT developed a performance report in 2015 that established five-year performance targets and agreed to BTA's Action Plan to meet those targets. In September 2019, PennDOT reassessed BTA to determine whether BTA met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2014 PERFORMANCE REVIEW

PennDOT conducted the initial review of BTA in December 2014. Since finalizing the original BTA performance report in August 2015, the following changes and other factors impacted operations, finance, and statistical reporting at BTA, as well as the performance targets established in 2015:

- 1. Cut unproductive service Like many systems that expanded service or added frequency After Act 89 increased available funding, BTA was not able to attract the ridership or find additional sources of revenue to sustain the service. In an effort to contain operating costs, BTA cut unproductive service in 2015. Revenue vehicle hours decreased by 20.6 percent, from 17,977 in 2014 to 14,272 in 2015. Following the service cuts, ridership decreased by 9.8 percent, from 220,617 to 198,993 passenger trips. BTA experienced a 5.3 percent reduction in total expenses. Three out of four Act 44 performance metrics are based on revenue vehicle hours; cost per revenue vehicle hour increased from \$100.00 in FYE 2014 to \$119.35 in FYE 2015.
- 2. **Revised service contract** The 2015 performance report highlighted that BTA's operating costs were increasing at an unsustainable rate, and the structure of BTA's service contract contributed to high costs. BTA developed a Request for Proposals (RFP) based on industry best practices to improve the structure and management of its service the contract. Specifically, BTA sought to:
 - a. Develop a single price per revenue vehicle hour for operations and routine maintenance;
 - b. Define explicit terms on what is covered under the contract and what is not;
 - c. Ensure the contractor assumes responsibility for all costs attributable to its employees; and,
 - d. Manage contractor reimbursement consistent with the terms of the contract.

These changes enabled BTA to reduce total fixed-route operating costs by 12.8 percent, going from \$1.9 million in 2017 to \$1.6 million in 2018. However, BTA continues to incur high overhead costs. Considering total fixed-costs, BTA operates at \$122.05 per revenue hour (FYE 2019), which is high for a rural system in suburban Pittsburgh. Management will need to continue implementing cost-control measures to ensure a sustainable, long-term financial outlook.

2014 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2014 performance review compared BTA with a group of peer agencies based on the four performance criteria required by Act 44. BTA was found to be "In Compliance" for seven performance criteria and "At Risk" for one.

Performance Criteria	FYE*	Determination	Rank (of 11)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2012	In Compliance	3	Better	13.61	9.12
Vehicle Hour	Trend	In Compliance	6	Better	1.23%	0.99%
Operating Cost /	2012	At Risk	11	Worse	\$87.18	\$63.91
Revenue Vehicle Hour	Trend	In Compliance	5	Better	1.79%	2.08%
Operating Revenue /	2012	In Compliance	4	Better	\$9.60	\$8.18
Revenue Vehicle Hour	Trend	In Compliance	9	Worse	-0.46%	2.79%
Operating Cost /	2012	In Compliance	6	Better	\$6.41	\$8.58
Passenger	Trend	In Compliance	5	Better	0.55%	1.10%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year trend peer comparisons.

The 2014 performance review determined that BTA was "In Compliance" for seven criteria and "At Risk" for one. BTA performed better than the peer group for passengers per revenue vehicle hour and operating cost per passenger for the trend and single-year determinations.

BTA developed an Action Plan to address opportunities for improvement identified in the 2015 performance review report. Among the efforts BTA undertook to improve its performance were:

- 1. Reduce the cost of purchased transportation through a revised service contract based on industry best practices.
- 2. Develop a fixed-route fare adjustment policy that annually assesses fare growth against the inflation rate.
- 3. Coordinate commuter service runs and use of a park-and-ride with the New Castle Area Transit Authority (NCATA) to avoid duplication of service.

PennDOT, in consultation with BTA management, established the following performance targets that the agency should attain before its next performance review:

- Increase passengers per revenue vehicle hour by at least 2.0% per year on average
- Increase operating revenue per revenue vehicle hour by at least 2.0% per year on average
- Contain increases in operating cost per revenue vehicle hour to no more than 3.0% per year on average
- Contain increases in operating cost per passenger to no more than 1.0 % per year on average

Since the 2015 report was finalized, BTA worked to meet its performance targets and implement actions listed in the 2015 Action Plan. These actions included implementing cost control measures like eliminating unproductive service and addressing the management and structure of the service contract. Additionally, BTA completed a transit-development plan (TDP) that included business development strategies for

growing fixed-route ridership. BTA also implemented a robust farebox recovery policy that ties fare increases to the rate of inflation in accordance with Act 89.

The performance targets were established using the most accurate data available at the time.

Performance Criteria	2019 Target*	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	13.69	12.49	No
Operating Cost / Revenue Vehicle Hour	\$134.39	\$122.05	Yes
Operating Revenue / Revenue Vehicle Hour	\$13.89	\$12.59	No
Operating Cost / Passenger	\$9.63	\$9.77	No

^{*2019} Unaudited values were used to provide BTA with targets based on the most currently available data.

2019 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2019 performance review compared BTA with a group of peer agencies based on the four Act 44 performance criteria. BTA was found to be "In Compliance" with five performance measures and "At Risk" for three.

Performance Criteria	FYE*	Determination	Rank (of 9)	Relation to Peer Avg.	Value	Peer Average
Passengers/ Revenue	2017	In Compliance	3	Better	13.02	10.97
Vehicle Hour	Trend	In Compliance	4	Better	-0.88%	-2.23%
Operating Cost /	2017	At Risk	12	Worse	\$127.86	\$79.36
Davanua Vahiala Haur	Trend	At Risk	11	Worse	7.96%	2.25%
Operating Revenue /	2017	In Compliance	3	Better	\$12.32	\$9.46
Revenue Vehicle Hour	Trend	In Compliance	4	Worse	5.12%	5.68%
Operating Cost /	2017	At Risk	10	Worse	\$9.82	\$7.55
Passenger	Trend	In Compliance	10	Worse	8.92%	4.86%

^{*}Note: Single-year and five-year trend peer comparisons are based on NTD information that was current at the time of peer review. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

The 2019 review found BTA to be "At Risk" for three out of four cost metrics, i.e., operating cost per revenue vehicle hour for the single-year and five-year trends, and in the single-year for operating cost per passenger. BTA performed better than the peer group for increasing ridership per revenue hour, but worse at cost containment. BTA increased fixed-route revenues and performed better than the peer group for the single-year determination but not over the five-year trend period.

BTA has high operating costs for a contracted, rural fixed-route system \$127.86 per revenue vehicle hour. Operating cost per revenue vehicle hour increased by nearly 8 percent each between FYE 2012 and FYE 2017. As a contracted system, most of BTA's expenses are relatively known (i.e., salaries and wages for admin, and as a function of the service contract). BTA revised its fixed-route service contract in 2017 to improve cost-recovery and overall fixed-route expenses decreased by 13 percent between 2017 and 2018.

The 2019 performance review examined additional steps, beyond those specified in the 2015 Action Plan, that BTA has taken to improve performance. The most important action was the revised service contract in 2017. The 2019 performance review also identified steps that BTA can take to improve overall agency performance, including:

- 1. Develop a long-term strategy for fiscal sustainability.
- 2. Ensure Act 44 performance targets are considered when assessing fare adjustment.
- 3. Develop service standards for local fixed-route service.

PennDOT also identified additional opportunities for improvement during the 2019 performance review. The complete list of opportunities for improvement will serve as the basis for BTA's Board-approved Action Plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and BTA management developed new five-year performance targets. Performance targets are designed to be aggressive yet achievable. BTA should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

Performance Criteria	Fisc	Target Annual		
renormance Criteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	13.28	12.49	13.79	2.0%
Operating Cost / Revenue Vehicle Hour	\$120.10	\$122.05	\$141.49	3.0%
Operating Revenue / Revenue Vehicle Hour	\$12.30	\$12.59	\$14.59	3.0%
Operating Cost / Passenger	\$9.05	\$9.77	\$10.27	1.0%

FINANCIAL REVIEW

BTA currently has a balanced operating budget. Its cash equivalent balance has decreased since 2015. Noteworthy elements of BTA's financial condition are:

- BTA has \$313,736 in local and \$453,628 in state carryover funds in FYE 2019.
- Combined carryover subsidies equal to 38.8% of total operational funding.
- BTA maintains a cash balance equal to 26.8% of total operating expenses.
- Current assets exceed current liabilities.
- Accounts payable and receivable amounts are negligible.
- Currently, BTA has no debt.
- BTA's operating cost per passenger trip of \$32.21 for ADA in FYE 2019 is roughly twice that of peer agencies.
- Nearly half of BTA's operating costs are derived from general administration.

Management should continue taking appropriate actions to manage costs (containing growth within 3.0 percent annually), achieve farebox recovery goals, and maintain cash reserves to preserve BTA's overall financial health.

NEXT STEPS

BTA's management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in this performance review report. Some actions will be quickly implementable, while others may take several discrete steps to achieve over a more extended period. BTA's management must report to the Board and PennDOT quarterly on progress towards accomplishing the Action Plan and meeting its performance targets.

Erie Metropolitan Transit Authority (EMTA) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Erie Met	Erie Metropolitan Authority (d.b.a. EMTA)				
Year Founded		1966				
Reporting Fiscal Year End (FYE)		FYE 2019				
Service Area (square miles)		77				
Service Area Population		189,872				
Annual Operating Statistics*	Fixed-Route	Paratransit (ADA + Shared Ride)	Total (Fixed-Route + Para- transit)			
Vehicles Operated in Maximum Service	66	44	110			
Operating Cost	\$16,382,988	\$4,442,717	\$20,825,705			
Operating Revenue	\$3,587,575	\$2,951,757	\$6,539,332			
Operating Subsidies	\$12,795,413	\$1,182,302	\$13,977,715			
Total (Actual) Vehicle Miles	2,232,362	1,028,865	3,261,227			
Revenue Vehicle Miles of Service (RVM)	2,146,677	N/A	N/A			
Total Vehicle Hours	164,915	78,752	243,667			
Revenue Vehicle Hours (RVH)	155,131	N/A	N/A			
Total Passenger Trips	2,449,829	203,417	2,653,246			
Senior Passenger (Lottery) Trips	191,765	N/A	N/A			
Act 44 Performance Statistics						
Passengers / RVH	15.79	N/A	N/A			
Operating Cost / RVH	\$105.61	N/A	N/A			
Operating Revenue / RVH	\$23.13	N/A	N/A			
Operating Cost / Passenger	\$6.69	\$21.84	\$7.85			
Other Performance Statistics						
Operating Revenue / Operating Cost	21.90%	66.44%	31.40%			
Operating Cost / Total Vehicle Hours	\$99.34	\$56.41	\$85.47			
Operating Cost / Total Vehicle Miles	\$7.34	\$4.32	\$6.39			
Total Passengers / Total Vehicle Hours	14.86	2.58	10.89			
Operating Cost / RVM	\$7.63	N/A	N/A			
RVM / Total Vehicle Miles	96.16%	N/A	N/A			
RVH / Total Vehicle Hours	94.07%	N/A	N/A			
Operating Subsidy / Passenger Trip	\$5.22	\$7.33	\$5.38			

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

At the same time Act 44 ushered in critical requirements for accountability, performance improvement, and maximum return on investment, it established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, failure to achieve performance targets and to determine if a financial penalty should be assessed if performance targets are not met in §427.12. Performance Reviews:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for Erie Metropolitan Transit Authority (EMTA) in April 2014. Based on that review, PennDOT established five-year performance targets and agreed to EMTA's action plan to meet those targets. In September 2019, PennDOT conducted the follow-up reassessment of EMTA to determine if EMTA successfully met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2014 PERFORMANCE REVIEW

PennDOT conducted the initial review of EMTA in April 2014. Since finalizing the previous report, the following changes and other factors impacted operations and management at EMTA, as well as performance targets established in 2014:

- 1. Turnover in executive management EMTA had three different CEOs since the 2014 performance review, including one CEO that lasted less than four months. Each transition reprioritized management focus in the short-term at the cost of following through on long-term goals. High management turnover impacted the authority's organizational culture and contributed to EMTA's inability to improve cost-recovery on tripper service and educate the Board of Directors on the importance of renewing the Charter.
- 2. Charter renewal and Board resignation In 2016, EMTA's 50-year charter was up for renewal. Disagreements between the City of Erie and Erie County on Board representation and local match contributions stalled negotiations. Without an immediate resolution, EMTA faced potential closure. A ten-year extension of the charter was enacted, but Board infighting and disagreements between the City and the County continued, leading to the resignation of the Board in 2018. Due to the protracted charter negotiations and eventual resignation of the Board, progress delayed in achieving agency goals, tackling issues like long-term fiscal sustainability, and serving as advocates on behalf of EMTA.
- 3. Declines in fixed-route ridership The U.S. transit industry experienced declining ridership in recent years. Factors contributing to this trend are numerous. The transit-dependent population has declined since the economy normalized in 2010. Alternatives to public transit, such as Uber and Lyft, emerged as competitors for city service in urban systems. More employees now work from home at least once per week, which becomes increasingly attractive in areas impacted by significant lake-effect snow like Erie County.

2014 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2014 performance review compared EMTA with a group of peer agencies based on the four performance criteria required by Act 44. EMTA was found to be "In Compliance" for seven performance criteria and "At Risk" for one.

Performance Criteria	FYE*	Determination	Rank (of 13)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2012	In Compliance	9	Worse	20.89	22.64
Vehicle Hour	Trend	In Compliance	6	Better	2.26%	1.64%
Operating Cost /	2012	In Compliance	2	Better	\$80.20	\$108.90
Davanus Vahiala Haum	Trend	In Compliance	2	Better	2.34%	5.29%
Operating Revenue /	2012	In Compliance	11	Worse	\$17.06	\$23.99
Revenue Vehicle Hour	Trend	At Risk	13	Worse	-1.12%	4.07%
Operating Cost /	2012	In Compliance	3	Better	\$3.84	\$4.85
Passenger	Trend	In Compliance	3	Better	0.08%	3.69%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year, and five-year trend peer comparisons.

The 2014 performance review determined that EMTA was "In Compliance" for seven criteria and "At Risk" for one. EMTA performed better than the peer group for containing operating costs for the single-year and five-year trends. Although EMTA performed better than the peer average for passengers per revenue vehicle hour trend, EMTA performed worse for the single-year determination. Operating revenues per revenue hour declined between 2007 and 2012, resulting in the "At Risk" finding.

EMTA developed an Action Plan to address opportunities for improvement identified in the 2014 performance review report. Among the efforts EMTA took to improve its performance were:

- 1. Institute a culture of proactive customer service by adopting a formal customer comment/complaint process and procedure guidelines;
- 2. Extend the EMTA Charter for a ten-year period; and,
- 3. Address farebox recovery by adopting a five-year fare phasing policy after nearly 17 years without a fare increase.

PennDOT, in consultation with EMTA management, established the following performance targets that the agency should attain before its next performance review:

- Increase passengers per revenue vehicle hour by at least 0.5% per year on average
- Increase operating revenue per revenue vehicle hour by at least 1.0% per year on average
- Contain increases in operating cost per revenue vehicle hour to no more than 3.0% per year on average
- Contain increases in operating cost per passenger to no more than 2.5% per year on average

The performance targets were established using the most accurate data available at the time.

Performance Criteria	2019 Target	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	21.14	15.79	No
Operating Cost / Revenue Vehicle Hour	\$96.23	\$105.61	No
Operating Revenue / Revenue Vehicle Hour	\$20.15	\$23.13	Yes
Operating Cost / Passenger	\$4.55	\$6.69	No

EMTA worked toward achieving the 2019 performance targets by implementing actions listed in the 2014 Action Plan. These actions included updating the TDP, formalizing customer service procedures, establishing an annual marketing budget, and monitoring on-time performance. EMTA also faced challenges from a high turnover in executive management and a lack of Board leadership. EMTA has since taken steps to institute an active customer service-based organizational culture and secured a new Board of Directors that works alongside management in stewardship over the authority.

2019 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2019 performance review compared EMTA with a group of peer agencies based on the four performance criteria outlined by law. EMTA was found to be "In Compliance" for eight performance measures and "At Risk" for none.

Performance Criteria	FYE*	Determination	Rank (of 12)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2017	In Compliance	10	Worse	16.51	17.43
Vehicle Hour	Trend	In Compliance	8	Better	-4.60%	-4.75%
Operating Cost /	2017	In Compliance	8	Better	\$89.80	\$99.39
Revenue Vehicle Hour Trend	Trend	In Compliance	11	Worse	1.53%	0.44%
Operating Revenue /	2017	In Compliance	6	Better	\$20.09	\$18.21
Revenue Vehicle Hour	Trend	In Compliance	6	Better	0.14%	-1.93%
Operating Cost /	2017	In Compliance	6	Better	\$5.44	\$5.82
Passenger	Trend	In Compliance	9	Worse	6.43%	5.51%

^{*}Note: NTD information most current at the time of the peer review is the basis of the single year, and trend peer comparisons. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

The 2019 performance review examined additional steps, beyond those specified in the 2014 Action Plan, that EMTA took to improve performance. The most notable action is an increase in fixed-route fares after nearly two decades of without a raise.

The 2019 performance review also identified actions that EMTA can take to improve overall agency performance including:

- 1. Renew agency charter for a new fifty-year period.
- 2. Update the strategic plan.
- 3. Work towards optimum cost recovery for the long-term sustainability of tripper service.

PennDOT also identified additional opportunities for improvement during the 2019 performance review. The complete list of opportunities for improvement will serve as the basis for EMTA's Board-approved action plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and EMTA management developed new five-year performance targets. Performance targets are designed to be aggressive, yet achievable. EMTA should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

Performance Criteria	Fisc	Target Annual		
renormance Criteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	16.06	15.79	16.19	0.5%
Operating Cost / Revenue Vehicle Hour	\$98.44	\$105.61	\$122.43	3.0%
Operating Revenue / Revenue Vehicle Hour	\$22.43	\$23.13	\$24.31	1.0%
Operating Cost / Passenger	\$6.13	\$6.69	\$7.57	2.5%

FINANCIAL REVIEW

EMTA currently has a balanced fixed-route operating budget. Noteworthy elements of EMTA's financial condition as of FYE 2019 are:

- EMTA had \$1.4 million in carryover local funds and \$4.5 million in carryover state funds.
- Combined carryover subsidies amount to 28.8% of total operational funding.
- EMTA received its full local match as required by Act 44.
- EMTA maintained a cash equivalent balance equal to 37.7% of total annual operating expenses in FYE 2019.
- EMTA's operating budget increased from \$18.0 million in FYE 2015 to \$20.8 million in FYE 2019.
- Current assets exceed current liabilities.
- Accounts payable and receivable amounts over 90 days are negligible.
- EMTA uses retained earnings from demand response service to balance its shared-ride operating budgets.
- EMTA maintains a \$100,000 line of credit. There is no outstanding balance.
- Management should continue taking appropriate actions to manage costs, achieve farebox recovery goals, and maintain cash reserves to preserve EMTA's overall financial health.

NEXT STEPS

EMTA management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in the performance review report. Some actions will be quickly implementable while others may take several discrete steps to achieve over a longer period. EMTA's management must report to the Board and PennDOT quarterly on progress towards accomplishing the Action Plan and meeting its performance targets.

Mercer County Regional Council of Governments (MCRCOG) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Mercer County Regional Council of Governments (d.b.a. MCRCOG, Shenango Valley Shuttle Service (SVSS), Mercer County Community Transit (MCCT))					
Year Founded		1971				
Reporting Fiscal Year End (FYE)		2020				
Service Area (square miles)		173				
Service Area Population		96,432				
Annual Operating Statistics*	Fixed-Route (SVSS)	Paratransit (ADA + Shared Ride) (MCCT)	Total (Fixed-Route + Paratransit)			
Vehicles in Maximum Service (VOMS)	8	24	32			
Operating Cost	\$893,136	\$1,704,843	\$2,597,979			
Operating Revenue	\$42,673	\$1,482,899	\$1,525,572			
Operating Subsidies	\$850,463	\$51,126	\$901,589			
Total (Actual) Vehicle Miles	131,864	646,141	778,005			
Revenue Vehicle Miles of Service (RVM)	124,015	N/A	N/A			
Total Vehicle Hours	11,934	34,090	46,024			
Revenue Vehicle Hours (RVH)	11,566	N/A	N/A			
Total Passenger Trips	64,196	76,676	140,872			
Senior Passenger (Lottery) Trips	10,033	38,134	48,167			
Act 44 Performance Statistics						
Passengers / RVH	5.55	N/A	N/A			
Operating Cost / RVH	\$77.22	N/A	N/A			
Operating Revenue / RVH	\$3.69	N/A	N/A			
Operating Cost / Passenger	\$13.91	\$22.23	\$18.44			
Other Performance Statistics						
Operating Revenue / Operating Cost	4.78%	86.98%	58.72%			
Operating Cost / Total Vehicle Hours	\$74.84	\$50.01	\$56.45			
Operating Cost / Total Vehicle Miles	\$6.77 \$2.64		\$3.34			
Total Passengers / Total Vehicle Hours	5.38 2.25		3.06			
Operating Cost / RVM	\$7.20	N/A	N/A			
RVM / Total Vehicle Miles	94.05%	N/A	N/A			
RVH / Total Vehicle Hours	96.92%	N/A	N/A			
Operating Subsidy / Passenger Trip	\$13.25	\$2.89	\$7.61			

^{*}Source: PennDOT unaudited 2020 reporting.

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

At the same time Act 44 ushered in critical requirements for accountability, performance improvement, and maximum return on investment, it established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, failure to achieve performance targets and to determine if a financial penalty should be assessed if performance targets are not met in §427.12. Performance Reviews:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

In May 2015, PennDOT conducted the initial transit performance review for the Shenango Valley Shuttle Service (d.b.a. SVSS), operated by the Mercer County Regional Council of Governments (d.b.a. MCRCOG). Based on that review, PennDOT developed a performance report in 2016 that established five-year performance targets for SVSS and agreed to MCRCOG's Action Plan to meet those targets. In September 2020, PennDOT reassessed MCRCOG to determine whether SVSS met its targets and what actions it took to improve performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2015 PERFORMANCE REVIEW

PennDOT conducted the initial review of MCRCOG in May 2015. Since finalizing the original MCRCOG performance report in April 2016, the following changes and other factors impacted operations, finance, and statistical reporting at SVSS, as well as the performance targets established in 2015:

- A reduction in MCRCOG activities MCRCOG no longer manages the local animal shelter or the regional jail. MCRCOG's primary activity is public transportation, accounting for \$3.1 million, or 76 percent of the \$4.1 million FYE 2019 consolidated COG operating budget. MCRCOG still provides other municipal support services and manages recreational facilities such as the community pool and softball complex.
- 2. A change in rental revenue reporting MCRCOG counted rental income on Federal Transit Administration (FTA)-funded COG properties as operating revenue until FYE 2017. In FYE 2018, MCRCOG began allocating rental income to its reserve accounts. SVSS performance targets established in the 2016 performance report assumed MCRCOG would continue to report rental income as SVSS operating revenue. The change in rental income reporting, reduced total fixed-route revenues by 41 percent, from \$87,555 in FYE 2017 to \$51,416 as of FYE 2018.
- 3. Revised accounting practices Since FYE 2015, MCRCOG adopted new cost allocation procedures to assign SVSS and MCCT shared costs. MCRCOG also changed its accounting practices by transitioning from a calendar year to a fiscal year reporting structure consistent with PennDOT reporting requirements. SVSS operating costs decreased 14 percent from FYE 2016 to FYE 2017, declining from approximately \$964,000 to \$825,000. However, operating costs increased in FYE 2018 and remained at about \$1 million through FYE 2019.

2015 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2015 performance review compared EMTA with a group of peer agencies based on the four performance criteria required by Act 44. SVSS was found to be "In Compliance" for seven performance criteria and "At Risk" for one.

Performance Criteria	FYE*	Determination	Rank (of 13)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2013	In Compliance	2	Better	12.37	8.92
Vehicle Hour Trend	Trend	In Compliance	4	Better	0.64%	-0.15%
Operating Cost /	2013	At-Risk	9	Worse	\$100.24	\$73.74
Revenue Vehicle Hour Tre	Trend	In Compliance	5	Better	1.64%	2.29%
Operating Revenue /	2013	In Compliance	8	Worse	\$5.80	\$7.89
Revenue Vehicle Hour	Trend	In Compliance	4	Worse	3.38%	5.24%
Operating Cost /	2013	In Compliance	5	Better	\$8.10	\$8.76
Passenger	Trend	In Compliance	3	Better	1.00%	2.45%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year, and five-year trend peer comparisons.

MCRCOG developed an Action Plan to address opportunities for improvement identified in the 2016 performance review report. Among the steps MCRCOG took to improve its performance were:

- 1. Develop a cost allocation plan to assign shared costs between SVSS and MCCT more accurately.
- 2. Address audit findings by moving MCRCOG to a modified accrual accounting basis, closing dormant bank accounts, and transitioning from calendar-year financial reporting to fiscal year reporting consistent with PennDOT requirements.

3. Determine the legal separation between transportation (SVSS and MCCT) and other COG functions, such as recreational activities, that are insured independently of MCRCOG.

In consultation with COG management, PennDOT established the following performance targets that the agency was to attain before its next performance review:

- Increase passengers per revenue vehicle-hour by at least 3.0 percent per year on average;
- Contain increases in operating costs per revenue vehicle-hour to no more than 3.0 percent per year on average;
- Increase operating revenue per revenue vehicle-hour by at least 3.0 percent per year on average; and
- Maintain a flat rate of operating costs per passenger per year on average.

PennDOT established the following performance targets using the most accurate data available at the time. MCRCOG successfully met one out four performance targets set in 2015.

Performance Criteria	2019 Target	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	8.26	6.41	No
Operating Cost / Revenue Vehicle Hour	\$98.43	\$78.72	Yes
Operating Revenue / Revenue Vehicle Hour	\$11.06	\$3.79	No
Operating Cost / Passenger	\$11.92	\$12.28	No

Public transportation has become MCRCOG's primary focus since the 2016 performance report. To meet five-year performance target obligations, management acted by improving the accuracy of financial reporting, partnering with a regional health provider to raise awareness of SVSS and MCCT, and increasing service to the Mercer County Courthouse and the Grove City Premium Outlets mall. These efforts successfully increased total ridership, but passengers per revenue vehicle-hour (i.e., productivity) declined. With low farebox recovery, not reporting rental income, and a lack of supplemental revenue, MCRCOG did not meet targets for passengers per revenue vehicle-hour, operating revenue per revenue vehicle-hour, and operating cost per passenger.

2020 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2020 performance review compared SVSS with a group of peer agencies based on the four Act 44 performance criteria. SVSS was "In Compliance" with six performance measures and "At-Risk" for two—the five-year trend period determinations for passengers per revenue vehicle-hour and operating revenue per revenue vehicle-hour.

Performance Criteria	FYE*	Determination	Rank (of 9)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2018	In Compliance	9	Worse	6.73	7.34
Vehicle Hour	Trend	At Risk	13	Worse	-11.48%	-3.99%
Operating Cost /	2018	In Compliance	10	Worse	\$83.00	\$73.79
Revenue Vehicle Hour	Trend	In Compliance	4	Better	-3.71%	0.02%
Operating Revenue /	2018	In Compliance	8	Worse	\$4.19	\$4.96
Revenue Vehicle Hour	Trend	At Risk	11	Worse	-9.59%	-1.57%
Operating Cost /	2018	In Compliance	9	Worse	\$12.34	\$11.33
Passenger	Trend	In Compliance	9	Worse	8.79%	4.38%

^{*}Note: NTD information most current at the time of the peer review is the basis of the single year, and trend peer comparisons. Therefore, these factors differ from those presented on the Agency Profile page, which use FYE 2019 data.

SVSS performed better than the peer group for containing operating costs for the five-year trend determination but performed worse than the peer group in all other metrics. Passengers per revenue vehicle-hour and operating revenue per revenue vehicle-hour declined significantly between FYE 2013 and FYE 2018, by 11.48 percent and 9.59 percent, respectively. It will be necessary for MCRCOG to take appropriate steps to increase the efficiency and effectiveness of service and accurately report rental income as operating revenue to address both "At Risk" findings.

The 2020 performance review identified steps that SVSS could take to improve overall agency performance, including:

- 1. Developing a strategic plan to guide MCRCOG decision-making and long-term planning efforts for prioritizing SVSS and MCCT in addition to other COG activities.
- 2. Including a transit development plan (TDP) element as part of the strategic planning process to assess potential scenarios that optimize coverage and frequency to improve SVSS ridership.
- 3. Accurately reporting rental income earned from federally funded properties as SVSS operating revenue.

PennDOT also identified additional opportunities for improvement during the 2020 performance review. The complete list of opportunities for improvement will serve as the basis for MCRCOG's Board-approved action plan.

2025 PERFORMANCE TARGETS

As required by Act 44, PennDOT and MCRCOG management developed new five-year performance targets. Performance targets are designed to be aggressive yet achievable. MCRCOG should achieve the following table's 2025 targets to ensure continued eligibility for full Section 1513 funding.

	Fise	Target Annual			
Performance Criteria	2019 Actual	2020 Unaudited	2025 Target	Increase	
Passengers / Revenue Vehicle Hour	6.41	5.55	5.69	0.5%	
Operating Cost / Revenue Vehicle Hour	\$78.72	\$77.22	\$89.52	3.0%	
Operating Revenue / Revenue Vehicle Hour	\$3.79	\$3.69	\$4.28	3.0%	
Operating Cost / Passenger	\$12.28	\$13.91	\$15.74	2.5%	

FINANCIAL REVIEW

MCRCOG's public transportation program currently has a balanced operating budget. A review of FYE 2019 audit reports revealed the misreporting of ADA federal subsidies as fare revenue, misreporting of operating revenue as capital reserves, and misreporting carryover subsidies as unrestricted funds. The net cash equivalent balance has decreased since 2015. Noteworthy elements of the public transportation program's financial condition as of FYE 2019 are:

- MCRCOG maintains separate accounts for SVSS and MCCT operational activities and SVSS and MCCT reserves. MCRCOG reported \$281,500 in total public transportation reserves.
- Reported public transportation reserves were equal to 10.4 percent of total public transportation operational funding.
- MCRCOG reported a cash balance of available and restricted cash equal to 36.1 percent of total

annual public transportation operating expenses.

- Current assets exceeded current liabilities.
- MCRCOG allocates operating income from rents to SVSS reserve accounts.
- SVSS had a 4.7 percent fixed-route farebox recovery ratio, well below industry standards for a small urban system.
- MCRCOG's practice of reporting audit results by operating fund (i.e., SVSS and MCCT) makes it difficult to interpret the net position for public transportation activities comprehensively.

Based on financial misreporting and MCRGOG's inability to provide AP/AR reports for review, a thorough review of MCRCOG's financial practices by PennDOT is warranted. In particular, a detailed assessment of the sources and uses of funds in all reserve accounts will help accurately determine actual 1513 carryover balances and eligible uses of any remaining funds.

Management should continue to take appropriate actions to manage costs (i.e., containing cost growth within 3.0 percent annually), achieve farebox recovery goals, and maintain cash reserves to preserve and improve the public transportation program's overall financial health. MCRCOG should take additional steps to diversify income streams for SVSS to ensure fixed-route revenues keep pace with annual increases in operating costs.

NEXT STEPS

MCRCOG's management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in this performance review report. Some actions will be quickly implementable, while others may take several discrete steps to achieve over a more extended period. MCRCOG management must report to the Board and PennDOT quarterly on progress toward meeting its performance targets and completing the Action Plan.

Indiana County Transit Authority (IndiGO) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Indiana Co	Indiana County Transit Authority (d.b.a. IndiGO)				
Year Founded		1979				
Reporting Fiscal Year End (FYE)		FYE 2019				
Service Area (square miles)		829				
Service Area Population		88,880				
Annual Operating Statistics*	Fixed-Route	Paratransit (Shared Ride + ADA)	Total (Fixed-Route + Paratransit)			
Vehicles Operated in Maximum Service	15	10	25			
Operating Cost	\$2,742,513	\$618,952	\$3,361,465			
Operating Revenues	\$602,515	\$607,676	\$1,210,191			
Operating Subsidies	\$2,139,998	\$11,276	\$2,151,274			
Total (Actual) Vehicle Miles	453,771	279,398	733,169			
Revenue Vehicle Miles of Service (RVM)	441,872	199,689	641,561			
Total Vehicle Hours	36,644	13,158	49,802			
Revenue Vehicle Hours (RVH)	33,930	9,756	43,686			
Total Passenger Trips	405,693	24,745	430,438			
Senior Passenger (Lottery) Trips	19,746	19,079	38,825			
Act 44 Performance Statistics						
Passengers / RVH	11.96	2.54	9.85			
Operating Cost / RVH	\$80.83	\$63.44	\$76.95			
Operating Revenue / RVH	\$17.76	\$62.29	\$27.70			
Operating Cost / Passenger	\$6.76	\$25.01	\$7.81			
Other Performance Statistics						
Operating Revenue / Operating Cost	21.97%	98.18%	36.00%			
Operating Cost / Total Vehicle Hours	\$74.84	\$47.04	\$67.50			
Operating Cost / Total Vehicle Miles	\$6.04	\$2.22	\$4.58			
Total Passengers / Total Vehicle Hours	11.07	1.88	8.64			
Operating Cost / RVM	\$6.21	\$3.10	\$5.24			
RVM / Total Vehicle Miles**	97.38%	71.47%	87.51%			
RVH / Total Vehicle Hours	92.59%	74.15%	87.72%			
Operating Subsidy / Passenger Trip *Source: PennDOT dotGrants most recently ava	\$5.27	\$0.46	\$5.00			

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

Act 44 also ushered in requirements for accountability, performance improvement, and maximum return on investment. It established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, and the financial penalties for public transportation organizations that fail to meet performance targets. Section §427.12., Performance Reviews, states:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for the Indiana County Transit Authority (d.b.a. IndiGO) in September 2015. Based on that review, PennDOT developed a performance report in 2016 that established five-year performance targets and agreed to IndiGO's Action Plan to meet those targets. In July 2020, PennDOT reassessed IndiGO to determine whether IndiGO met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2015 PERFORMANCE REVIEW

PennDOT conducted the initial review of IndiGO in September 2015. Since finalizing the original IndiGO performance report in March 2016, the following changes and other factors impacted operations, finance, and statistical reporting at IndiGO, as well as the performance targets established in 2015:

- IUP Enrollment Declining Indiana University of Pennsylvania (IUP) students provide 70 percent of IndiGO's fixed-route ridership, and revenue agreements between the university and its largest off-campus housing complex (The Grove at Indiana) provide a significant source of fixed-route revenue. However, total enrollment has declined at IUP by 23 percent between 2015 and 2019, from 13,775 students to 10,636 students. Organization-paid fares (mainly from IUP and The Grove at Indiana) declined 17 percent, from \$583,347 in 2015 to \$484,013 in 2019.
- WyoTech Campus Closed IndiGO successfully negotiated a revenue service agreement to shuttle students between WyoTech's Blairsville technical school and its 800-bed student housing complex. However, the WyoTech campus closed in 2017.
- **Unproductive Service Eliminated** As part of its contract with IUP, IndiGO previously provided service to IUP's satellite campus in Punxsutawney, which served approximately 200 students. However, the service (Route 23) operated with low productivity, and IndiGO management stated that the number of non-university trips between Indiana and Punxsutawney was declining. IndiGO cut the Punxsutawney route in 2018.
- Driver Shortages Encountered IndiGO reported driver shortages that impacted route coverage.
 Despite minor service adjustments, IndiGO experienced an increase in unscheduled overtime to meet daily pull-outs. Management stated that most of IndiGO's drivers are older and the authority has had difficulty hiring new drivers.

2015 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2015 performance review compared IndiGO with a group of peer agencies based on the four performance criteria required by Act 44. IndiGO was found to be "In Compliance" for all eight performance criteria. IndiGO performed better than the peer group in most criteria but worse for passengers per revenue vehicle-hour and operating cost per passenger for the single-year period.

Performance Criteria	FYE*	Determination	Rank (of 11)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2013	In Compliance	11	Worse	12.47	16.74
Vehicle Hour	Trend	In Compliance	2	Better	4.02%	1.05%
Operating Cost /	2013	In Compliance	4	Better	\$65.64	\$79.86
Revenue Vehicle Hour	Trend	In Compliance	3	Better	-0.83%	1.55%
Operating Revenue /	2013	In Compliance	3	Better	\$17.74	\$12.89
Revenue Vehicle Hour	Trend	In Compliance	1	Better	8.62%	2.21%
Operating Cost /	2013	In Compliance	7	Worse	\$5.26	\$5.03
Passenger	Trend	In Compliance	1	Better	-4.66%	0.54%

*Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single year, and trend peer comparisons.

IndiGO developed an Action Plan to address opportunities for improvement identified in the 2016 performance review report. Among the efforts IndiGO undertook to improve its performance were:

- 1. Included in Board packets progress reporting on strategic plan implementation.
- 2. Developed a system map depicting all available service within Indiana County.
- 3. Assessed shared-ride program costs and fare pricing to identify strategies that recover more of the actual cost of providing shared-ride service.

PennDOT, in consultation with IndiGO management, established the following performance targets that the agency should attain before its next performance review:

- Increase passengers per revenue vehicle-hour annually by 2.0 percent;
- Contain yearly increases in operating costs per revenue vehicle-hour by 3.1 percent;
- Increase annual operating revenue per revenue vehicle-hour by 2.0 percent; and
- Restrict growth in the share of operating costs per passenger by 1.1 percent per year.

The performance targets were established using the most accurate data available at the time.

Performance Criteria	2019 Target	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	15.10	11.96	No
Operating Cost / Revenue Vehicle Hour	\$23.68	\$17.76	No
Operating Revenue / Revenue Vehicle Hour	\$76.01	\$80.83	No
Operating Cost / Passenger	\$5.04	\$6.76	No

Management reported that in addition to the four factors described previously, an increase in healthcare insurance premiums, an aging fleet, and higher utility costs contributed to IndiGO not meeting cost containment targets. Since the 2016 report was finalized, IndiGO worked to meet its performance targets and implement actions listed in the 2016 Action Plan. These actions included implementing a route realignment that added a new transfer center at the Indiana Mall to centralize transfers, creating detailed route maps and system maps published online and at hub locations, and developing a cost allocation plan to more accurately separate costs between fixed-route and demand-response services. Furthermore, IndiGO began talks with the Southwestern Planning Commission (SPC) in late 2019 to update the authority's strategic plan to include Transit Development Plan (TDP) elements.

2020 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2020 performance review compared IndiGO with a group of peer agencies based on the four Act 44 performance criteria. IndiGO was found to be "In Compliance" with eight performance measures and "At Risk" for none.

Performance Criteria	FYE*	Determination	Rank (of 9)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2018	In Compliance	12	Worse	10.56	12.78
Vehicle Hour	Trend	In Compliance	11	Worse	-3.28%	-1.99%
Operating Cost /	2018	In Compliance	4	Better	\$74.52	\$87.63
Davanus Vahiala Haum	Trend	In Compliance	9	Better	2.57%	2.85%
Operating Revenue /	2018	In Compliance	2	Better	\$19.93	\$13.87
Revenue Vehicle Hour	Trend	In Compliance	5	Better	2.35%	0.85%
Operating Cost /	2018	In Compliance	10	Better	\$7.06	\$7.09
Passenger	Trend	In Compliance	8	Worse	6.05%	5.06%

^{*}Note: NTD information most current at the time of the peer review is the basis of the single year, and trend peer comparisons. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

In 2020, IndiGO was found to be "In Compliance" with all Act 44 performance criteria. IndiGO performed better than the peer group for containing operating costs and increasing revenue, but worse for ridership-based criteria, specifically passengers per revenue vehicle-hour. Despite performing worse than the peer group for most ridership-based criteria, IndiGO maintains a high rate of passengers per revenue vehicle-hour for a rural agency. Fluctuations in ridership are directly tied to IUP enrollment, which has decreased in recent years. Given the decline in ridership between FY 2013 and FY 2018, IndiGO's five-year trend for operating cost per passenger was worse than the peer group average.

The 2020 performance review examined additional steps, beyond those specified in the 2016 Action Plan, that IndiGO has taken to improve performance. The most important action was updating the strategic plan to incorporate TDP elements, a contingency scenario in the event that IUP is no longer a reliable source of ridership and revenue, and a long-term strategy for financial stability. The 2020 performance review also identified steps that IndiGO can take to improve overall agency performance, including:

- Update marketing strategies to align with the goals of the strategic business plan and consider targeted outreach to increase non-university ridership.
- 2. Develop a revenue strategy to diversify income streams.
- 3. Monitor FRITS for additional tools and updates for opportunities to improve operational efficiencies.

PennDOT also identified additional opportunities for improvement during the 2020 performance review. The complete list of opportunities for improvement will serve as the basis for IndiGO's Board-approved action plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and IndiGO management developed new five-year performance targets. Performance targets are designed to be aggressive, yet achievable. IndiGO should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section

1513 funding.

Performance Criteria	Fisc	Target Annual		
renormance Criteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	10.56	11.96	12.26	0.5%
Operating Cost / Revenue Vehicle Hour	\$74.52	\$80.83	\$93.70	3.0%
Operating Revenue / Revenue Vehicle Hour	\$19.93	\$17.76	\$20.59	3.0%
Operating Cost / Passenger	\$7.06	\$6.76	\$7.65	2.5%

FINANCIAL REVIEW

IndiGO currently has a balanced operating budget. Its net cash equivalent balance has increased since 2015. Noteworthy elements of IndiGO's financial condition as of FYE 2019 are:

- IndiGO had \$180,472 in local and \$580,595 in state carryover funds (cash reserves).
- Combined carryover subsidies were equal to 22.6 percent of total operational funding.
- IndiGO had a cash balance of available and restricted cash equal to 36.3 percent of total annual operating expenses.
- Current assets exceeded current liabilities.
- Overdue accounts payable and receivable amounts are negligible.
- IndiGO had no debt but planned to open a line of credit in 2020 to support its facility expansion capital project.
- IndiGO had a 20.7 percent fixed-route farebox recovery ratio, and passenger fares and other local revenues covered 36.3 percent of total operating expenses.

Management should continue taking appropriate actions to manage costs (i.e., containing cost growth within 3.0 percent annually), achieve farebox recovery goals, and maintain cash reserves to preserve IndiGO's overall financial health. IndiGO should take additional steps to determine the potential long-term impacts on agency operations from reduced revenue service agreements as a result of changes in IUP enrollment.

NEXT STEPS

IndiGO's management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in this performance review report. Some actions will be quickly implementable, while others may take several discrete steps to achieve over a more extended period. IndiGO's management must report to the Board and PennDOT quarterly on progress toward accomplishing the Action Plan and meeting its performance targets.

Westmoreland County Transit Authority (WCTA) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Westmoreland County Transit Authority (d.b.a. WCTA)				
Year Founded	1978				
Reporting Fiscal Year End (FYE)		FYE 2019**			
Service Area (square miles)		668			
Service Area Population++		296,066			
Annual Operating Statistics*	Fixed-Route	Fixed-Route Paratransit (Shared Ride + + ADA)			
Vehicles Operated in Maximum Service	31	55	86		
Operating Cost	\$5,582,956	\$5,127,690	\$10,710,646		
Operating Revenues	\$1,296,734	\$4,870,968	\$6,167,702		
Operating Subsidies	\$4,286,222	\$256,722	\$4,542,944		
Total (Actual) Vehicle Miles	1,405,161	2,229,053	3,634,214		
Revenue Vehicle Miles of Service (RVM)	920,769	N/A	N/A		
Total Vehicle Hours	63,432	105,053	168,485		
Revenue Vehicle Hours (RVH)	45,176	N/A	N/A		
Total Passenger Trips	406,075	185,142	591,217		
Senior Passenger (Lottery) Trips	54,560	63,199	117,759		
Act 44 Performance Statistics					
Passengers / RVH	8.99	N/A	N/A		
Operating Cost / RVH	\$123.58	N/A	N/A		
Operating Revenue / RVH	\$28.70	N/A	N/A		
Operating Cost / Passenger	\$13.75	\$13.75 \$27.70 \$18.1			
Other Performance Statistics					
Operating Revenue / Operating Cost	23.23%	23.23% 94.99%			
Operating Cost / Total Vehicle Hours	\$88.01	\$48.81	\$63.57		
Operating Cost / Total Vehicle Miles	\$3.97	\$2.30	\$2.95		
Total Passengers / Total Vehicle Hours	6.40	1.76	3.51		
Operating Cost / RVM	\$6.06	N/A	N/A		
RVM / Total Vehicle Miles	65.53%	N/A	N/A		
RVH / Total Vehicle Hours	71.22%	N/A	N/A		
Operating Subsidy / Passenger Trip	\$10.56	\$1.39	\$7.68		

^{*}Source: PennDOT dotGrants most recently available reporting (FY19 unaudited)

^{**}The FYE 2019 certified audit was not ready at the time of this report, thus FYE 2019 information presented is based on unaudited and fourth quarter projected values and is not expected to significantly change.

⁺⁺Service area population is based on agency reporting to NTD (FYE 2017).

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

At the same time Act 44 ushered in critical requirements for accountability, performance improvement, and maximum return on investment, it established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- Whether the organization achieved its performance targets set in the previous review; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, failure to achieve performance targets and to determine if a financial penalty should be assessed if performance targets are not met in §427.12. Performance Reviews:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for Westmoreland County Transit Authority (WCTA) in March 2015. Based on that review, PennDOT established five-year performance targets and agreed to WCTA's action plan to meet those targets. In August 2019, PennDOT conducted the follow-up reassessment of WCTA to determine if WCTA successfully met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2015 PERFORMANCE REVIEW

PennDOT conducted the initial review of WCTA in March 2015. Since finalizing the previous report, the following changes and other factors impacted operations, finance, and statistical reporting at WCTA, as well as performance targets established in 2015:

- 1. WCTA's contractor (National Express) had difficulty providing enough fixed-route drivers to meet service requirements. The driver shortage resulted in missed trips, late trips, and numerous customer complaints. To address the service disruptions, WCTA imposed liquidated damages on the contractor. WCTA also met with National Express leadership to request improved service reliability. WCTA ultimately decided to terminate the fixed-route and paratransit contracts with National Express effective December 31, 2019, and directly operate service beginning January 1, 2020.
- 2. The WCTA implementation of the regional "Connect Card" met with limited success. WCTA recently started to provide mobile phone ticketing in 2019 to provide a better customer experience.
- 3. WCTA faced several challenges throughout the years that threatened the stability of the authority. Emergencies like severe driver shortages, unsustainable operating deficits in the demand response program, and restructuring the authority to operate service directly, required the full attention of management and the Board of Directors. Operating in emergency response mode came at the cost of implementing long-term planning initiatives like the 2018 strategic business plan (SBP) and transit development plan (TDP).
- 4. The U.S. transit industry experienced declining ridership in recent years. Factors contributing to this trend are numerous. The transit-dependent population has declined since the economy normalized since 2010. Alternatives to public transit, such as Uber and Lyft, emerged. More employees now work from home at least one day a week. Suburban systems that provide commuter service, such as WCTA, have experienced the most significant ridership declines.

2015 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2015 performance review compared WCTA with a group of peer agencies based on the four performance criteria required by Act 44. WCTA was found to be "In Compliance" for seven performance criteria and "At-Risk" for one.

Performance Criteria	FYE*	Determination	Rank (of 13)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2013	In Compliance	8	Worse	12.53	12.65
Vehicle Hour	Trend	In Compliance	5	Better	4.85%	3.37%
Operating Cost /	2013	At Risk	13	Worse	\$114.41	\$82.24
Revenue Vehicle Hour	Trend	In Compliance	8	Worse	3.46%	2.33%
Operating Revenue /	2013	In Compliance	3	Better	\$30.33	\$20.72
Revenue Vehicle Hour	Trend	In Compliance	5	Better	8.55%	5.78%
Operating Cost /	2013	In Compliance	10	Worse	\$9.13	\$7.24
Passenger	Trend	In Compliance	7	Better	-1.32%	-0.62%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year, and five-year trend peer comparisons.

The 2015 performance review determined that WCTA was "In Compliance" for seven criteria and "At-Risk" for one. WCTA performed better than the peer group for containing operating costs per passenger and passengers per revenue vehicle hour for the trend and operating revenue per revenue vehicle hour for the trend and single year.

WCTA developed an Action Plan to address opportunities for improvement identified in the 2015 performance review report. Among the efforts WCTA took to improve its performance were:

- 1. Limited ADA service to serve only those passengers within 3/4 mile of fixed-route service;
- 2. Reconfigured the downtown Greensburg transfer facility to improve bus flow and passenger safety;
- 3. Maintained a rate for purchased transportation and labor that held fixed-route operating costs under 3.0% average annual growth; and
- 4. Improved demand response cost recovery from 74% in 2014 to 99% in 2019.
- 5. Developed an SBP and TDP to guide agency decision-making and service planning efforts.

PennDOT, in consultation with WCTA management, established the following performance targets that the agency should attain before its next performance review:

- Increase passengers per revenue vehicle hour by at least 1.0% per year on average
- Increase operating revenue per revenue vehicle hour by at least 1.0% per year on average
- Contain increases in operating cost per revenue vehicle hour to no more than 3.0% per year on average
- Contain increases in operating cost per passenger to no more than 2.0% per year on average

These performance targets were established using the most accurate data available at that time.

Performance Criteria	2019 Target	2019 Unaudited*	Met Target
Passengers / Revenue Vehicle Hour	12.75	8.99	No
Operating Cost / Revenue Vehicle Hour	\$135.24	\$123.58	Yes
Operating Revenue / Revenue Vehicle Hour	\$35.38	\$28.70	No
Operating Cost / Passenger	\$10.62	\$13.75	No

^{*}Note: 2019 Unaudited values were used to provide WCTA with targets based on the most currently available data.

Since the last performance review, WCTA has experienced poor contractor performance, frequent driver shortages, and a sharp decline in commuter ridership. WCTA's efforts to address immediate challenges often took precedence over implementing long-term strategies. However, WCTA continued working to meet its performance targets by implementing actions listed in the 2015 Action Plan, including the development of an SBP and TDP, developing and implementing a marketing plan, and addressing the deficit in the shared-ride program.

2019 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2019 performance review compared WCTA with a group of peer agencies based on the four performance criteria outlined by law. WCTA was found to be "In Compliance" for seven performance measures and "At-Risk" for one.

Performance Criteria	FYE*	Determination	Rank (of 12)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2017	In Compliance	6	Worse	10.21	10.79
Vehicle Hour	Trend	In Compliance	8	Worse	-3.77%	-3.34%
Operating Cost /	2017	At Risk	11	Worse	\$119.51	\$100.61
Revenue Vehicle Hour	Trend	In Compliance	3	Better	1.14%	2.12%
Operating Revenue /	2017	In Compliance	3	Better	\$31.65	\$18.38
Revenue Vehicle Hour	Trend	In Compliance	1	Better	5.14%	0.24%
Operating Cost /	2017	In Compliance	10	Worse	\$11.71	\$10.22
Passenger	Trend	In Compliance	5	Better	5.10%	5.69%

^{*}Note: NTD information most current at the time of the peer review is the basis of the single year and trend peer comparisons. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

The 2019 performance review examined additional steps, beyond those specified in the 2015 Action Plan, that WCTA took to improve performance. The most notable action is the enforcement of liquidated damages on its contractor for non-compliance with service requirements outlined in its contract.

The 2019 performance review also identified actions that WCTA can take to improve overall agency performance including:

- 1. Continue to monitor service reliability and increase on-time performance to 90% or more.
- 2. Work with peer agencies to identify and implement cost-effective ways to outsource advertising sales.
- 3. Implement service-specific strategies to increase ridership on local fixed-route, commuter fixed-route, and demand response service.
- 4. Develop a system map and provide web-based trip planning.
- 5. Consider procuring the services of a firm to modernize WCTA's branding.
- 6. Conduct a wage and compensation survey that can be used to structure operator compensation packages that are competitive, yet within budget constraints.
- 7. Establish an operating line of credit.

PennDOT also identified additional opportunities for improvement during the 2019 performance review. The complete list of opportunities for improvement will serve as the basis for WCTA's Board-approved action plan.

2023 PERFORMANCE TARGETS

As required by Act 44, PennDOT and WCTA management developed new five-year performance targets. Performance targets are designed to be aggressive, yet achievable. WCTA should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

	Fis	Target Annual		
Performance Criteria	2018 Actual	2019 Unaudited*	2024 Target	Increase
Passengers / Revenue Vehicle Hour	9.47	8.99	9.45	1.0%
Operating Cost / Revenue Vehicle Hour	\$117.61	\$123.58	\$143.27	3.0%
Operating Revenue / Revenue Vehicle Hour	\$26.65	\$28.70	\$30.92	1.5%
Operating Cost / Passenger	\$12.43	\$13.75	\$15.18	2.0%

*Note: 2019 Unaudited values were used to provide WCTA with targets based on the most currently available data.

FINANCIAL REVIEW

WCTA currently has a balanced operating budget. Noteworthy elements of WCTA's financial condition as of FYE 2018 are:

- WCTA had \$136,384 in carryover local funds and \$2,331,311 in carryover state funds
- Combined carryover subsidies amount to 24.2% of total operational funding
- WCTA received approximately \$1 million in revenue from contractor reimbursements between FYE 2014 and FYE 2019
- WCTA received its full local match as required by Act 44
- WCTA maintained a balance of cash and restricted cash equal to 29.0% of total operating expenses in FYE 2018
- WCTA's operating budget decreased from \$11.3 million in FYE 2014 to \$10.2 million in FYE 2018
- · Current assets exceed current liabilities
- · Accounts payable and receivable amounts are negligible
- Shared-ride had an operating surplus of \$276,832 in FYE 2018
- WCTA does not maintain a line of credit

Because contractor reimbursements since FYE 2014 amount to about 50% of WCTA's current carryover balance, WCTA should account for the loss of this revenue stream in future budgets. Management should continue taking appropriate actions to manage costs, achieve farebox recovery goals, and maintain cash reserves to preserve WCTA's overall financial health.

NEXT STEPS

WCTA management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in the performance review report. Some actions will be quickly implementable while others may take several discrete steps to achieve over a longer period. WCTA's management must report to the Board and PennDOT quarterly on progress towards accomplishing the Action Plan and meeting its performance targets.

LANta Performance Review

Lehigh and Northampton Transportation Authority (LANta) Transit Performance Review — Executive Summary

Agency Profile

Agency Name	Lehigh and Northampton Transportation Authority (d.b.a., LANta)			
Year Founded	1972			
Reporting Fiscal Year End (FYE)	2019			
Service Area (square miles)	230			
Service Area Population	485,712			
Annual Operating Statistics*	Fixed-Route Paratransit (ADA + Shared Ride + Paratra			
Vehicles in Maximum Service (VOMS)	76	95	171	
Operating Cost	\$26,978,741	\$9,078,488	\$36,057,229	
Operating Revenue	\$4,783,685	\$5,943,725	\$10,727,410	
Operating Subsidies	\$22,195,056	\$2,530,320	\$24,725,376	
Total (Actual) Vehicle Miles	3,308,471	3,173,505	6,481,976	
Revenue Vehicle Miles of Service (RVM)	3,061,461	N/A	N/A	
Total Vehicle Hours	276,297	193,686	469,983	
Revenue Vehicle Hours (RVH)	240,672	N/A	N/A	
Total Passenger Trips	4,368,566	364,004	4,732,570	
Senior Passenger (Lottery) Trips	580,073	148,661	728,734	
Act 44 Performance Statistics				
Passengers / RVH	18.15	N/A	N/A	
Operating Cost / RVH	\$112.10	N/A	N/A	
Operating Revenue / RVH	\$19.88	N/A	N/A	
Operating Cost / Passenger	\$6.18	\$24.94	\$7.62	
Other Performance Statistics				
Operating Revenue / Operating Cost	17.73%	65.47%	29.75%	
Operating Cost / Total Vehicle Hours	\$97.64	\$46.87	\$76.72	
Operating Cost / Total Vehicle Miles	\$8.15	\$2.86	\$5.56	
Total Passengers / Total Vehicle Hours	15.81	1.88	10.07	
Operating Cost / RVM	\$8.81	N/A	N/A	
RVM / Total Vehicle Miles	92.53%	N/A	N/A	
RVH / Total Vehicle Hours	87.11%	N/A	N/A	
Operating Subsidy / Passenger Trip	\$5.08	\$8.61	\$5.35	

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

^{**}Department Approved Service

Act 44 of 2007 increased state funding for public transportation operations by about 50 percent (from \$535 million per year to \$800 million per year) by the end of its first year. The funding was provided to address the dire financial needs of local public transportation organizations across the Commonwealth. The public transportation organizations on the verge of major service cuts and/or significant fare increases were thus able to maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

Act 44 also ushered in requirements for accountability, performance improvement, and maximizing return on investment. It established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization; and
- Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- · Whether the organization met the agreed-upon performance targets; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, and the financial penalties for public transportation organizations that fail to meet performance targets. Section §427.12., Performance Reviews, states:

- "(E) The application of funding adjustment will be as follows:
 - 1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for the Lehigh and Northampton Transportation Authority (d.b.a. LANTA) in November 2014. Based on that review, PennDOT developed a performance report in June 2015 that established five-year performance targets and agreed to LANTA's Action Plan to meet those targets. In July 2020, PennDOT reassessed LANTA to determine whether LANTA met its targets and what actions it took to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2015 PERFORMANCE REVIEW

PennDOT conducted the initial review of LANTA in November 2014. Since finalizing LANTA's 2015 report, the following factors impacted LANTA's operations and finances:

- Organizational Changes Since 2015, the executive director hired dedicated staff for human resources (HR), compliance, safety, and planning. LANTA also brought shared-ride scheduling inhouse and hired former contractor staff. These organizational changes increased the overall cost of administering LANTA operations. Currently, total administrative costs account for approximately 6.4 percent of total operating costs, and are within industry standards for a large transit system.
- 2. Expanded LANtaBus Service Since 2015, LANTA increased fixed-route service to accommodate a growing service area. LANTA secured revenue agreements with Amazon and FedEx for expanded service on existing routes. LANtaBus service was expanded due to population growth in the Lehigh Valley. However, anticipated gains in ridership and revenue did not materialize despite a 7.4 percent increase in revenue vehicle-hours between FYE 2015 and FYE 2019. The associated operating costs per revenue vehicle-hour increased 3.6 percent on average between FYE 2015 and FYE 2019.
- 3. LANtaFlex, as Department-Approved Service LANTA began operating a reservation-based flex service in 2011. LANtaFlex operates within two geographically defined zones where passengers can travel throughout the zone or transfer to fixed-route bus service. From FYE 2011 through FYE 2018, LANTA reported its flex service as fixed-route purchased transportation. As of FYE 2019, LANTA reported LANtaFlex as a Department-Approved Service (DAS) under demand-response purchased transportation.
- 4. **Carbon Transit Management Fees** LANTA has a longstanding relationship with Carbon County to manage Carbon Transit (CT). In July 2020, CT owed about \$545,000 to LANTA, with some invoices as old as 2017. PennDOT worked with LANTA and its auditor to use existing grants to balance CT's debt to LANTA.

2015 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2015 performance review compared LANTA with a group of peer agencies based on the four performance criteria required by Act 44. LANTA was "In Compliance" for seven performance criteria and "At Risk" for one. LANTA performed better than the peer group for operating revenue per revenue vehicle-hour for the trend and single-year determinations.

Performance Criteria	FYE*	Determination	Rank (of 8)	Relation to Peer Avg.	Value	Peer Av- erage
Passengers / Revenue	2012	In Compliance	5	Better	22.43	19.55
Vehicle Hour	Trend	In Compliance	12	Worse	-4.65%	0.17%
Operating Cost / Rev-	2012	In Compliance	9	Worse	\$93.80	\$89.05
enue Vehicle Hour	Trend	In Compliance	6	Worse	2.61%	2.11%
Operating Revenue /	2012	In Compliance	5	Better	\$21.55	\$19.09
Revenue Vehicle Hour	Trend	In Compliance	8	Better	3.03%	2.19%
Operating Cost / Pas-	2012	In Compliance	6	Better	\$4.18	\$4.97
senger	Trend	At Risk	12	Worse	7.61%	2.12%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year and trend peer comparisons.

LANTA developed an Action Plan to address opportunities for improvement identified in the 2015 performance review report. LANTA did the following the improve its performance:

- 1. Developed a long-term strategy to increase cash reserves and transition away from credit-based financing.
- 2. Evaluated the implications of Bus Rapid Transit (BRT) on overall operating costs to determine the long-term fiscal impacts of the proposed service. LANTA decided BRT was too expensive to implement and decided to pursue Enhanced Bus Service (EBS) instead.
- 3. Coordinated with PennDOT staff to consistently account for LANTA Flex Service in dotGrants and NTD reporting.

PennDOT, in consultation with LANTA management, established the following performance targets that the agency should attain before its next performance review:

- Increasing passengers per revenue vehicle-hour by at least 2.0 percent per year on average;
- Increasing operating revenue per revenue vehicle-hour by at least 2.0 percent per year on average;
- Containing increases in operating cost per revenue vehicle-hour to no more than 3.0 percent per year on average; and,
- Containing increases in operating cost per passenger to no more than 1.0 percent per year on average.

These performance targets established in 2015 use the most accurate data available at that time.

Performance Criteria	2019 Target	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	24.98	18.15	No
Operating Cost / Revenue Vehicle Hour	\$111.58	\$112.10	No
Operating Revenue / Revenue Vehicle Hour	\$23.69	\$19.88	No
Operating Cost / Passenger	\$4.47	\$6.18	No

LANTA experienced increases in fixed-route operating costs from investments in administrative staff and enhanced service. LANTA successfully established revenue agreements to offset the cost for expanded service on existing routes to large-scale warehousing operations. LANTA also expanded LANtaBus service in sync with population growth in the Lehigh Valley. However, ridership gains did not materialize as anticipated. Despite experiencing a decline in overall ridership since 2015, LANTA performs better than the peer group in passengers per revenue vehicle hour.

2020 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2020 performance review compared LANTA with a group of peer agencies based on the four Act 44 performance criteria. LANTA was "In Compliance" with all performance measures.

Performance Criteria	FYE*	Determination	Rank (of 13)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2018	In Compliance	3	Better	19.24	17.43
Vehicle Hour	Trend	In Compliance	5	Better	-2.81%	-4.14%
Operating Cost /	2018	In Compliance	7	Better	\$110.72	\$116.79
Revenue Vehicle Hour	Trend	In Compliance	8	Worse	3.45%	2.57%
Operating Revenue /	2018	In Compliance	6	Worse	\$20.09	\$20.52
Revenue Vehicle Hour	Trend	In Compliance	5	Worse	-0.91%	-0.03%
Operating Cost /	2018	In Compliance	5	Better	\$5.76	\$6.66
Passenger	Trend	In Compliance	6	Better	6.44%	7.13%

^{*}Note: Single-year and five-year trend peer comparisons are based on NTD information that was current at the time of peer review. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

LANTA performed better than the peer group in passengers per revenue vehicle hour in both the single-year FYE 2018 determination and the five-year trend. LANTA performed better than the peer group in operating costs per revenue-hour for the single-year determination, but not over the five-year trend. LANTA performed slightly worse than the peer group average for increasing operating revenue per revenue-hour for both the single-year determination and the five-year trend. LANTA performed better than the peer group for operating cost per passenger for both the single-year determination and the five-year trend.

The 2020 performance review also identified steps that LANTA can take to improve overall agency performance, including:

- 1. Identifying long-term strategies to achieve a fiscally sustainable business model;
- 2. Developing a strategy to achieve its on-time performance goal; and,
- 3. Coordinating with local municipalities to implement transit signal priority (TSP) to support Enhanced Bus Service (EBS).

PennDOT identified additional opportunities for improvement during the 2020 performance review. The complete list of opportunities for improvement serves as the basis for LANTA's Board-approved Action Plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and LANTA management developed new five-year performance targets. Performance targets are designed to be aggressive yet achievable. LANTA should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

Performance Criteria	Fisc	Target Annual		
renormance Criteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	19.24	18.15	18.61	0.5%
Operating Cost / Revenue Vehicle Hour	\$110.72	\$112.10	\$129.95	3.0%
Operating Revenue / Revenue Vehicle Hour	\$20.09	\$19.88	\$23.04	3.0%
Operating Cost / Passenger	\$5.76	\$6.18	\$6.99	2.5%

FINANCIAL REVIEW

LANTA currently has a balanced operating budget. Its cash equivalent balance has increased since 2015. Noteworthy elements of LANTA's FYE 2019 financial condition are:

- LANTA had \$1,974,529 in state carryover funds.
- LANTA reported a negative local carryover balance of \$57,506 that arose from receiving inadequate capital match in prior years.
- Combined carryover subsidies were equal to 5.2 percent of total operational funding.
- LANTA had a cash balance equal to 7.3 percent of total annual operating expenses.
- LANTA had accounts receivable (AR) greater than 90 days equal to 3.0 percent of total operating costs.
- Accounts payable (AP) amounts were negligible.
- Current assets exceeded current liabilities.
- LANTA had \$7,654 remaining in long-term debt.

Management should continue taking appropriate actions to manage costs (containing growth within 3.0 percent annually), achieve farebox recovery goals, and increase cash reserves to preserve LANTA's overall financial health. Financial planning should also address the impacts of a potential merger of CT into LANTA

NEXT STEPS

LANTA's management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in this performance review report. Some actions will be quickly implementable, while others may take several discrete steps to achieve over a more extended period. LANTA's management must report to the Board and PennDOT quarterly on progress toward accomplishing the Action Plan and meeting its performance targets.

Carbon Transit (CT) Transit Performance Review — Executive Summary

Agency Profile

Agency Name		Carbon Transit (d.b.a. CT)				
Year Founded		1996				
Reporting Fiscal Year End (FYE)		2019				
Service Area (square miles)		340				
Service Area Population		65,249				
Annual Operating Statistics*	Fixed-Route	Paratransit (ADA + Shared Ride)	Total (Fixed-Route + Paratransit)			
Vehicles in Maximum Service (VOMS)	1	9	10			
Operating Cost	\$159,253	\$1,445,258	\$1,604,511			
Operating Revenue	\$3,507	\$774,470	\$777,977			
Operating Subsidies	\$155,746	\$314,332**	\$470,078			
Total (Actual) Vehicle Miles	37,614	437,679	475,293			
Revenue Vehicle Miles of Service (RVM)	28,704	N/A	N/A			
Total Vehicle Hours	2,005	23,144	25,149			
Revenue Vehicle Hours (RVH)	1,716	N/A	N/A			
Total Passenger Trips	6,599	39,845	46,444			
Senior Passenger (Lottery) Trips	4,073	21,216	25,289			
Act 44 Performance Statistics						
Passengers / RVH	3.85	N/A	N/A			
Operating Cost / RVH	\$92.80	N/A	N/A			
Operating Revenue / RVH	\$2.04	N/A	N/A			
Operating Cost / Passenger	\$24.13	\$36.27	\$34.55			
Other Performance Statistics						
Operating Revenue / Operating Cost	2.20%	53.59%	48.49%			
Operating Cost / Total Vehicle Hours	\$79.43	\$62.45	\$63.80			
Operating Cost / Total Vehicle Miles	\$4.23	\$3.30	\$3.38			
Total Passengers / Total Vehicle Hours	3.29	1.72	1.85			
Operating Cost / RVM	\$5.55	N/A	N/A			
RVM / Total Vehicle Miles	76.31%	N/A	N/A			
RVH / Total Vehicle Hours	85.59%	N/A	N/A			
Operating Subsidy / Passenger Trip	\$23.60	\$16.83	\$17.80			

^{*}Source: PennDOT dotGrants most recently available reporting (FY19)

^{**}CT also used \$197,296 in transfer payments to subsidize shared-ride losses. After all subsidies and transfer payments the CT shared-ride program lost \$159,160 in FYE 2019.

Act 44 of 2007 addressed the dire financial needs of local public transportation organizations across the Commonwealth by increasing state funding for public transportation operations by about 50%, from \$535 million annually to \$800 million in the first year of the legislation. Public transportation organizations, which had been on the verge of major service cuts and/or significant fare increases, could maintain existing service and fares and, with a predictable and growing source of operating assistance, plan service changes.

Act 44 also ushered in requirements for accountability, performance improvement, and maximizing return on investment. It established a framework for PennDOT to work with local public transportation organizations to:

- Assess efficiency and effectiveness of service, financial stability, and general management/ business practices
- Agree to five-year targets for Act 44 mandated performance criteria
- Develop an Action Plan for improvement and to achieve performance targets
- Provide technical assistance to implement the plan at the request of the transportation organization; and
- · Reassess each organization on a five-year cycle

The reassessment at the end of each five-year cycle is to evaluate:

- · Whether the organization met the agreed-upon performance targets; and
- The sufficiency and effectiveness of actions taken by the organization to improve performance and management practices in its efforts to meet performance targets.

Act 44 regulations address PennDOT actions regarding performance reviews, and the financial penalties for public transportation organizations that fail to meet performance targets. Section §427.12., Performance Reviews, states:

"(E) The application of funding adjustment will be as follows:

1. Operating fund reductions in Section 1513(G) of the Act (relating to operating program) may be implemented for grantees subject to this section that are not satisfying the minimum performance standards, considering all other provisions of Section 1513. A funding reduction may be assessed in cases when a local transportation organization fails to report progress of, or fails to implement the agreed upon strategic Action Plan, or both."

PennDOT conducted a transit performance review for Carbon Transit (d.b.a. CT) in November 2014. Based on that review, PennDOT developed a performance report in 2015 that established five-year performance targets and agreed to CT's Action Plan to meet those targets. In July 2020, PennDOT reassessed CT to determine whether CT met its targets and what actions were taken to improve the agency's performance and management practices to maximize the return on investment of Commonwealth funding. This report summarizes PennDOT's findings.

IMPORTANT CHANGES SINCE THE 2014 PERFORMANCE REVIEW

PennDOT conducted the initial review of CT in November 2014. Since finalizing CT's 2015 report, the following factors impacted CT operations and finances:

1. High cost of service – The Lehigh and Northampton Transportation Authority (LANTA) contracts with Easton Coach to provide Carbon County fixed-route service (CT). Purchased transportation costs consist of annual fixed costs and hourly costs. CT's fixed costs should be relatively stable because Carbon County contracts management to LANTA, which contracts services to Eason Coach. From FYE 2015 to FYE 2019, operating costs increased annually by 8.6 percent, on average, from \$114,534 to \$159,253. Revenue vehicle-hours decreased slightly from 1,773 in FYE 2015 to 1,716 in FYE 2019. The increase in operating costs combined with a minor decrease in revenue vehicle-hours increased CT fixed-route operating costs per revenue vehicle-hour from \$64.60 at FYE 2015 to \$92.80 as of FYE 2019—a 43.7 percent increase in five years.

Recognizing CT's unsustainable increase in operating costs, LANTA renegotiated contract rates for CT with Easton Coach in 2019 to shift some costs away from the fixed portion of the contract to the variable rate:

- The flat (annual) rate decreased from more than \$51,000 to \$22,865; and
- The variable (hourly) rate increased from about \$62.00 to \$73.76 per hour.

LANTA anticipates the cost savings from renegotiated contract rates with Easton Coach to lower total CT fixed-route operating costs by FYE 2021.

- 2. **CT management** LANTA developed a strategic plan for CT management to bring the authority in line with LANTA's mission statement with goals and objectives targeting high-quality and effective service. Steps taken to improve performance included:
 - Renegotiating contract rates for more sustainable CT service; and,
 - Negotiating revenue service agreements with new hospital networks in Carbon County.

It should be noted that many of these actions were completed between 2019 and 2020 and did not impact operating statistics by FYE 2019.

2014 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2014 performance review compared CT with a group of peer agencies based on the four performance criteria required by Act 44. CT was "In Compliance" for eight performance criteria and "At Risk" for none.

Performance Criteria	FYE*	Determination	Rank (of 7)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2012	In Compliance	5	Worse	4.56	5.57
Vehicle Hour	Trend	In Compliance	6	Worse	-5.35%	-3.01%
Operating Cost /	2012	In Compliance	3	Better	\$55.69	\$71.63
Revenue Vehicle Hour	Trend	In Compliance	3	Better	2.17%	4.20%
Operating Revenue /	2012	In Compliance	7	Worse	\$1.50	\$4.45
Revenue Vehicle Hour	Trend	In Compliance	1	Better	10.42%	1.13%
Operating Cost /	2012	In Compliance	4	Better	\$12.20	\$14.30
Passenger	Trend	In Compliance	5	Worse	7.95%	7.94%

^{*}Note: The National Transit Database (NTD) information most current at the time of the peer review is the basis of the single-year and trend peer comparisons.

CT performed better than the peer group for operating cost per revenue vehicle hour for the single-year determination and the five-year trend period, and per passenger for the single-year assessment. CT also performed best out of the peer group average for revenue per revenue vehicle hour over the trend period. However, CT performed worse than the peer group for ridership trend, experiencing a 3.01 percent annual decline in passengers per revenue vehicle-hour between FYE 2007 and FYE 2012.

CT developed an Action Plan to address opportunities for improvement identified in the 2015 performance review report. Among the efforts CT undertook to improve its performance were:

- 1. Coordinated with LANTA and Easton Coach to identify several cost-saving measures, including using tax-free credit cards for fueling, reallocating fixed and variable costs, and reducing fleet size.
- 2. Conducted several outreach meetings with stakeholders in Carbon County, including senior centers, hospital networks, and the Chamber of Commerce.
- 3. Coordinated LANTA routes with CT service to allow for coordinated transfers.

PennDOT, in consultation with CT management, established the following performance targets that the agency was to attain before its next performance review:

- Increasing passengers per revenue vehicle-hour by at least 5.0 percent per year on average;
- Increasing operating revenue per revenue vehicle-hour by at least 5.0 percent per year on average;
- Containing increases in operating cost per revenue vehicle-hour to no more than 3.0 percent per year on average; and,
- Reducing average operating cost per passenger by 2.0 percent per year on average.

These performance targets were established using the most accurate data available at that time.

Performance Criteria	2019 Target	2019 Actual	Met Target
Passengers / Revenue Vehicle Hour	4.59	3.85	No
Operating Cost / Revenue Vehicle Hour	\$68.25	\$92.80	No
Operating Revenue / Revenue Vehicle Hour	\$1.05	\$2.04	Yes
Operating Cost / Passenger	\$14.77	\$24.13	No

2020 PERFORMANCE REVIEW DETERMINATIONS AND FINDINGS

The 2020 performance review compared CT with a group of peer agencies based on the four Act 44 performance criteria. CT was "In Compliance" with two performance measures and "At Risk" for six.

Performance Criteria	FYE*	Determination	Rank (of 9)	Relation to Peer Avg.	Value	Peer Average
Passengers / Revenue	2018	At Risk	5	Worse	3.51	5.36
Vehicle Hour	Trend	In Compliance	2	Better	0.49%	-2.03%
Operating Cost /	2018	At Risk	5	Worse	\$93.78	\$73.32
Revenue Vehicle Hour	Trend	At Risk	5	Worse	10.41%	1.38%
Operating Revenue /	2018	At Risk	5	Worse	\$1.64	\$3.70
Revenue Vehicle Hour	Trend	In Compliance	1	Better	15.88%	0.02%
Operating Cost /	2018	At Risk	5	Worse	\$26.70	\$14.86
Passenger	Trend	At Risk	5	Worse	9.87%	3.59%

*Note: Single-year and five-year trend peer comparisons are based on NTD information that was current at the time of peer review. Therefore, these factors differ from those presented on the Agency Profile page, which uses FYE 2019 data.

The 2020 review found CT to be "At Risk" for all four cost metrics, i.e., operating cost per revenue vehicle-hour for the single-year and five-year trends, and operating cost per passenger for the single-year and five-year trends. CT performed better than the peer group for increasing passengers per revenue vehicle hour and best for revenue per revenue vehicle hour for the five-year trend period.

At \$93.78 per revenue vehicle hour, CT has a high operating cost for a contracted, rural, fixed-route system. Operating cost per revenue vehicle-hour increased by nearly 65 percent between FYE 2013 and FYE 2018. As a contracted system, most of CT's expenses should be relatively predictable (i.e., salaries and wages for LANTA administration, and costs of the service contract). LANTA revised its service contract in 2019 to reduce expenses following years of unsustainable cost growth.

The 2020 performance review also identified steps that CT can take to improve overall agency performance, including:

- 1. Developing a sustainable funding model that includes the full cost of management services;
- 2. Updating the cost allocation for LANTA staff performing functions for both LANTA and CT; and,
- Ensuring any long-term arrangement to consolidate CT within LANTA is responsive and equitable to the local community.

PennDOT also identified additional opportunities for improvement during the 2020 performance review. The complete list of opportunities for improvement serves as the basis for CT's Board-approved Action Plan.

2024 PERFORMANCE TARGETS

As required by Act 44, PennDOT and CT management developed new five-year performance targets. Performance targets are designed to be aggressive yet achievable. CT should work to achieve these targets, shown in the following table, over the next five years to ensure continued eligibility for full Section 1513 funding.

Performance Criteria	Fisc	Target Annual		
Performance Criteria	2018 Actual	2019 Actual	2024 Target	Increase
Passengers / Revenue Vehicle Hour	3.51	3.85	3.94	0.5%
Operating Cost / Revenue Vehicle Hour	\$93.78	\$92.80	\$107.59	3.0%
Operating Revenue / Revenue Vehicle Hour	\$1.64	\$2.04	\$2.37	3.0%
Operating Cost / Passenger	\$26.70	\$24.13	\$27.30	2.5%

FINANCIAL REVIEW

CT operates at a deficit, with current liabilities exceeding current assets as of FYE 2019. Its cash equivalent balance has decreased overall since 2015. Important elements of CT's financial condition are:

- CT operated using current-year funding with no carryover funds as of FYE 2019.
- CT maintains a cash balance equal to 1.0 percent of total operating expenses.
- Current liabilities exceed current assets, with a negative net position of -\$649,454 as of FYE 2019.
- Accounts payable over 90 days equal 54.1 percent of annual operating costs, with most debt owed to LANTA for management services. LANTA's plans to clear CT's debt by using its 1513 grant subsidies.
- CT has made \$74,000 of interest-only payments on a \$65,000 principal loan owed to Carbon County since 1999.
- Accounts receivable over 90 days equal 13 percent of total operating costs, with outstanding invoices due from Carbon County for MATP administration.
- CT's financial condition should improve in coming years due to a shared-ride fare increase implemented in 2020.

Management should continue taking aggressive steps to manage costs (containing growth within 3.0 percent annually), eliminate shared-ride program operating deficits, achieve farebox recovery goals, and increase cash reserves to improve CT's overall financial health.

NEXT STEPS

CT's management and Board will develop an Action Plan in response to the complete list of "Opportunities for Improvement" identified in this performance review report. Some actions will be quickly implementable, while others may take several discrete steps to achieve over a more extended period. CT's management must report to the Board and PennDOT quarterly on progress toward accomplishing the Action Plan and meeting its performance targets.

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Section IX

Glossary of Terms

Glossary

Urban and Rural Systems

Act 44: Pennsylvania Act 44 of 2007

Act 44 Fixed-Route Distribution Factors: Factors used to determine the amount of operating assistance available for distribution to local transportation organizations under Section 1513 of Act 44. Factors include total passengers, senior passengers, revenue vehicle hours, and revenue vehicle miles counted in fixed route public transportation service and ADA complementary paratransit service.

Act 89: Pennsylvania Act 89 of 2013

Fixed Route Public Transportation Service: Defined by Act 44 as regularly-scheduled general public transportation that is provided according to published schedules along designated routes, with specified stopping points for the taking on and discharging of passengers.

Operating Expenses: Defined by Act 44 as total expenses required to continue service to the public and to permit needed improvements in service which are not self-supporting and otherwise for any purpose in furtherance of public passenger transportation.

Operating Revenue: Defined by Act 44 as the total revenue earned by a local transportation organization through its transit operations. The term includes passenger fares, reimbursement in lieu of fares for senior passengers, charter revenue, school bus revenue, advertising revenue, and other miscellaneous revenue such as public and private route guarantee funds.

Paratransit Service: Defined by Act 44 as transit service operating on a non-fixed route basis in order to provide complementary transportation service to persons who are functionally unable to use fixed route public transportation service, as required by the Americans with Disabilities Act of 1990.

Revenue Vehicle Hours: Defined by Act 44 as the total amount of time calculated in hours during which vehicles are in service and available for public use in fixed route public transportation service and paratransit service. The term does not include deadhead hours.

Revenue Vehicle Miles: Defined by Act 44 as the total amount of distance calculated in miles during which vehicles are in service and available for public use in fixed route public transportation service and paratransit service. The term does not include deadhead miles.

Senior Passengers: Defined by Act 44 as senior citizens (persons who are at least 65 years of age) who ride on fixed route public transportation service.

Total Passengers: Defined by Act 44 as the total of all originating passengers plus transfer passengers carried on fixed route public transportation service and paratransit service.

Community Transportation

65+ (Senior Citizen) Passenger Trips: The number of one-way passenger trips reported for persons 65 years of age or older. Senior citizens are responsible for a portion (approximately 15%) of the general public fare for Community Transportation (shared-ride) service. The state reimburses the Community Transportation provider the difference between the passenger portion and full fare.

Average Shared-Ride Cost per Trip: The average expense of providing a one-way shared-ride trip, calculated by dividing the total expense associated with shared-ride service by total trips.

Average Shared-Ride Fare: The average amount collected from the passenger and/or a sponsoring agency for a one-way shared-ride trip, calculated by dividing the shared-ride fare structure revenue by total trips.

Department Approved Service (DAS): Shared-ride service data which, on the basis of prior written approval, may be included in Section 1513 data.

Exclusive Human Service Program Contracts: Service that is paid for by a Human Service program and is available exclusively to clients of that program. Service falls outside of the defined parameters for shared-ride fare structure.

Ecolane Schedule Software: A web-based, automated scheduling technology for paratransit service.

MATP: Medical Assistance Transportation Program (NEMT – non-emergency medical transportation) funded by the Pennsylvania Department of Human Services.

Non-Public Trips: Trips that are provided for an exclusive group of passengers at a negotiated rate. This service falls outside of the defined parameters of Shared-Ride transportation.

PwD: Rural Transportation Program for Persons with Disabilities. Persons with disabilities pay a portion (approximately 15%) of the general public fare for Community Transportation (shared-ride) service. The Commonwealth reimburses the Community Transportation provider the difference between the passenger portion and full fare.

Shared-Ride: Demand-responsive transportation that is available to the general public, operates on a non-fixed-route basis, and charges a fare to riders. The publicized service operates within a defined geographic area and during pre-determined days and hours of service. The first fare-paying passenger to enter the vehicle may not refuse to share the vehicle with other passengers during a given trip. For reporting purposes, all service using the same shared-ride fare structure that is used for the general public is reported in the shared-ride statistics.

Shared-Ride Escorts: Individuals who accompany passengers on shared-ride trips to support the physical, cognitive, or social needs of those passengers who require assistance. Shared-Ride Escorts are not included in total shared-ride trip statistics.

Total Trips: The number of one-way passenger trips reported for general public shared-ride service. This includes passengers who are 65 years of age or older, as well as those under 65.

Passenger Rail

Train-Miles: The number of miles when a train is "in service" and available for public use.

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